

# East Suffolk Shadow Authority

Agenda  
Item 5

## SHADOW SCRUTINY COMMITTEE

Monday 17 December 2018

### CAPITAL PROGRAMME FOR 2019/20 TO 2022/23 (REP 18(SH))

#### EXECUTIVE SUMMARY

1. Closely linked to the Council's Business Plan, Capital Programme is one of the key components of the Authority's Medium Term Financial Strategy.
2. This report sets out the Council's Capital Programme for the financial years 2019/20 to 2022/23.
3. The report includes the main principles applied to set the programme and provides details of the expenditure and financing for 2019/20 to 2022/23.
4. Total General Fund Capital investment for the period is anticipated to be £151.42m. In addition to use of its internal resources and both internal and external borrowing, the Council will be benefiting from receiving £89.39m of external grants and contributions.
5. Total Housing Revenue Account capital investment for the period is anticipated to be £56.10m and benefiting from receiving £13.36m of external grants and contributions.
6. The Committee is asked to review the Capital Programme for 2019/20 to 2022/23 and recommend its approval to Shadow Full Council.

Is the report Open or Exempt?	Open
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<b>Wards Affected:</b>	All Wards across East Suffolk
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<b>Cabinet Members:</b>	Councillor Stuart Lawson (Suffolk Coastal) and Councillor Bruce Provan (Waveney)  Cabinet Members with responsibility for Resources
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<b>Supporting Officer:</b>	Simon Taylor Interim Chief Finance Officer and Interim Section 151 Officer 01394 444570 <a href="mailto:simon.taylor@eastsoffolk.gov.uk">simon.taylor@eastsoffolk.gov.uk</a>
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## 1.0 INTRODUCTION

- 1.1 As part of the budget setting process, the Council is required to agree a programme of capital expenditure for the coming four years. The capital programme plays an important part in the delivery of the Council's Medium Term Financial Strategy (MTFS), which in turn supports wider service delivery.
- 1.2 Capital expenditure within the Council is split into two main components, the General Fund Capital Programme and the Housing Revenue Account (HRA) Capital Programme.
- 1.3 The capital programme recognises the spending pressures within the Finance Settlement for 2019/20 on the resources available. As a consequence, the programme continues to only incorporate those projects that are either a statutory requirement or are essential to the Council's service delivery. The programme includes schemes where the Council has been successful in securing funding from external grants and contributions, and also schemes where the Council is pro-actively working with external bodies to secure funding. For these schemes to go ahead it is important that the funding is secured.
- 1.4 The capital programme has been compiled taking account of the following main principles, to:
  - maintain an **affordable** four-year rolling capital programme;
  - ensure capital resources are aligned with the Council's **Business Plan**,
  - maximise available resources by actively seeking **external funding** and **disposal of surplus assets**; and
  - not to anticipate **receipts** from disposals **until they are realised**.
- 1.5 The current economic climate also places further emphasis on ensuring that the levels of capital receipts are maximised through improved asset management and through the sale of surplus and underused assets. The Council has a successful track record of disposing of land and buildings surplus to its requirements, which have supported the overall financing of capital investment and at the same time reduced the demand on the revenue budget.
- 1.6 Capital Funding Sources - The capital investment proposals contained within this MTFS rely upon an overall funding envelope made up of a number of sources, including internal borrowing, capital receipts, and capital grant and revenue contributions.
- 1.7 Borrowing - The local Government Act 2003 gave local authorities the ability to borrow for capital expenditure provided that such borrowing was affordable, prudent and sustainable over the medium term. The Council has to complete a range of calculations (Prudential Indicators) as part of its annual budget setting process to evidence this. These make sure that the cost of paying for interest charges and repayment of principal by a minimum revenue contribution (MRP) each year is taken into account when drafting the Budget and Medium Term Financial Strategy. Over the course of this MTFS, prudential borrowing of £52.14m has been assumed for the General Fund Capital Programme, being £36.34m (internal borrowing) and £15.8m (external borrowing).
- 1.8 The Council's external borrowing limit is set at £155m with a General Fund limit of £67.74m and actual borrowing of £11.6m. The HRA borrowing limit is set at 87.26m with actual borrowing of £75.97m.
- 1.9 Capital Receipts - These are generated when a non current asset is sold and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure or repay borrowing. In determining the overall affordability of its capital programme, the Council has taken a prudent approach of not including anticipated capital receipts as a source of funding in the programme until such a time when the income is received and realised.
- 1.10 The programme, set out in the report is affordable without the need to rely on future capital

receipts, the extent and timing of which are unknown. Any receipts not used within the year are transferred into the Capital Receipts Reserve to be used for future capital investment financing.

- 1.11 Capital Grant - The Council receives additional grant funding for a variety of purposes and from a range of sources. These include the Ministry of housing, Communities and Local Government (MHCLG) funding for Disabled Facility Grants and Environment Agency funding for Coastal Management projects.
- 1.12 Revenue Contributions - Although the Council can use its General Fund to pay for capital expenditure, as it has done in the past (formerly Suffolk Coastal DC and Waveney DC), the current financial constraints that are on the Revenue Budget means that this option is limited in the medium term.
- 1.13 General Fund Capital Reserves - Capital Short Life Asset Reserve – It is anticipated that this reserve will continue to fund assets with a life of less than 10 years, primarily being IT equipment and vehicles purchases.
- 1.14 HRA Right to Buy (RTB) Capital Receipts – The Right to Buy scheme helps eligible council tenants to buy their home with a discount of up to £80,900 (2018/19). The Council receives the sale proceeds of the Council House.
- 1.15 HRA Other Capital Receipts - These are generated when a fixed asset is sold and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure.
- 1.16 HRA Contributions – Funding for capital expenditure on housing can be met from within the HRA. The future funding requirements will be informed by the revised 30 year HRA business plan.
- 1.17 HRA Capital Reserves – Although the HRA subsidy system has ceased to exist, transitional arrangements allow the Council to continue to place the Major Repairs Allowance, as detailed in the settlement determination, in the Major Repairs Reserve. This is exclusively available for use on HRA capital expenditure.

## **2 SUMMARY GENERAL FUND CAPITAL PROGRAMME**

- 2.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The tables in Appendix A show the General Fund budgets for 2019/20 to 2022/23.
- 2.2 The capital programme for 2019/20 through to 2022/23 has a total budget requirement £151.42m which will be financed through both internal and external resources.
- 2.3 The programme from 2019/20 to 2022/23 benefits from £89.39m (59%) of external grants and contributions, the use of £9.89m (7%) of reserves and internal/external borrowing of £52.14m (34%).
- 2.4 In the event of external funding not being secured then those projects will look to secure other funding or will not be pursued.

## **3 SUMMARY HRA CAPITAL PROGRAMME**

- 3.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The tables in Appendix B show the HRA capital budgets for 2019/20 to 2022/23.
- 3.2 The capital programme for 2019/20 through to 2022/23 has a total budget requirement £56.11m which will be financed through both internal and external resources.

- 3.3 The programme from 2019/20 to 2022/23 relies upon £13.36m (24%) of external grants and contributions, the use of £22.27m (40%) of capital reserves and direct revenue financing of £20.48m (36%).

## 4 KEY INVESTMENTS

### Leisure Development Investments

- 4.1 Prior to establishing East Suffolk Council, Suffolk Coastal DC had embarked into a five year programme of redevelopment of the District's leisure centres. The work is part of the Council's commitment to improve our leisure centre offer and to encourage more people to become more active.
- 4.2 One of the 10 critical success factors in its [Business Plan](#) focused on the need to provide high-quality, modern leisure centres that the whole community can enjoy, with state-of-the-art equipment that comes at no additional cost to the tax payer.
- 4.3 The work builds on the progress made by the [Leisure Strategy](#) formed in 2014, which sets out how improvements to the leisure provision will be made across the district, over the next ten years. Deben Leisure Centre, the first of the redevelopments, commenced in September 2017 and reopened in the summer of 2018. Leiston Leisure Centre commenced in September 2018 and in the meantime plans will be developed to address the Felixstowe and Brackenbury Leisure Centres in Felixstowe.

#### Leiston Leisure Centre

The redevelopment of the Leiston Leisure Centre is the second project of the redevelopment programme. Since initial indicative designs were produced over two years ago, the plans have now been revised with full condition surveys completed in order to reach a cost for the project that includes many of the outstanding planned preventative maintenance issues. The overall project is £4.42m and commenced in September 2018 with half of the capital required in 2018/19 and the remainder in 2019/20.

#### Felixstowe Regeneration

- 4.4 This project is in the very early stages of looking at options regarding the regeneration of Felixstowe and the surrounding areas, along with the redevelopment of leisure facilities within Felixstowe, including the Brackenbury Leisure Centre and Felixstowe Leisure Centre sites. The estimated value of the project is £21m and is expected to be funded from internal funding subject to a detail business case.

#### Lowestoft Beach Hut replacement

- 4.5 Options to replace approximately 50 beach huts which closed due to structural issues are being considered following cliff stabilisation works due which are due to be carried out during the last quarter of 2018/19.

### Commercial Investment

- 4.6 The Council is constantly looking for opportunities to reduce its operational costs and or generate additional income. The Council is developing its Commercial Investment Strategy which is an important part of the Council's approach to delivering financial self sufficiency. The Strategy will set out the detailed policies, processes and governance arrangements within which the investment decisions will be made, implemented, managed and monitored.
- 4.7 The Council has set aside Capital funds of £10m to deliver the Council's Commercial Investment plans. Any proposed investment will be subject to a satisfactory business case and Cabinet approval.

## **Flood Alleviation**

- 4.8 Lowestoft Tidal Barrier - A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing.

## **HRA Redevelopment/ New Build Programme**

- 4.9 The Housing Revenue Account has a number of purchased properties that require redevelopment or modernisation to ensure that they are fit for purpose and provide the appropriate type of accommodation for the area. The development programme provides the financial resources to achieve this.
- 4.10 The development of housing provision within the North of the District is paramount to the Housing Revenue Account's business plan and an affordable programme of land purchase and development has been drawn up to deliver the Councils objective.

## **5 THE REVIEW PROCESS**

- 5.1 Monitoring of the capital programme takes place on a quarterly basis, with all project managers required to provide an update on the current status of their projects. A summary of this information is reported to Cabinet, forming part of the Council's integrated quarterly performance monitoring.

## **6 REVENUE IMPLICATIONS**

- 6.1 Capital projects have revenue implications, depending on the nature of the projects and how they are financed. The majority of the Council's general fund capital expenditure is financed by prudential borrowing and therefore incurs both an interest charge and a charge for repaying the debt known as the Minimum Revenue Provision (MRP).
- 6.2 The HRA is funded through direct revenue financing (DRF) and only attracts an interest charge on its loans acquired for the settlement of its share of the Government's Housing debt in 2011/12.
- 6.3 Both these costs have to be funded from the Council's General Fund or HRA as appropriate. Consequently, the amount of capital works that can be undertaken are constrained by the ability of the revenue accounts to absorb these charges. The current and forecast charges are shown in the table below.

	2019/20	2020/21	2021/22	2022/23
General Fund - Capital Charges	£000	£000	£000	£000
Interest	675	750	750	845
Borrowing repayment provision (MRP)	830	1,055	1,082	1,082
<b>Total</b>	<b>1,505</b>	<b>1,805</b>	<b>1,832</b>	<b>1,927</b>
HRA - Capital Charges				
Interest	<b>2,025</b>	<b>2,025</b>	<b>2,025</b>	<b>2,025</b>

## **7 HOW DOES THIS RELATE TO THE EAST SUFFOLK BUSINESS PLAN?**

- 7.1 The Capital Programme feeds directly into the Council's MTFS which in turn is the mechanism by which the key Business Plan objective of Financial Self-Sufficiency will be delivered over the medium term. The Capital Programme also links directly to the Council's specific actions within the Business Plan and provides the capital financing for some of these actions.

## **8 REASON FOR RECOMMENDATION**

- 8.1 Approval of the capital programme for 2019/20 to 2022/23 is required as part of the overall setting of the budget and MTFS.

### **RECOMMENDATION**

1. That the Capital Programme for 2019/20 to 2022/23 be recommended for approval by the Shadow Full Council.

### **APPENDICES**

Appendix A	General Fund summary and detailed capital investment projects
Appendix B	Housing Revenue Account summary and detailed capital investment projects

### **BACKGROUND PAPERS**

Capital Programme Workshop Available from: [simon.taylor@eastsoffolk.gov.uk](mailto:simon.taylor@eastsoffolk.gov.uk)

SUMMARY - GENERAL FUND PROGRAMME	2019/20	2020/21	2021/22	2022/23	2019/20 to
	£000	£000	£000	£000	2022/23
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Total
<b>Capital Expenditure</b>					
Economic Development & Regeneration	2,530	0	0	0	2,530
Environmental Services & Port Health	100	11	30	0	141
Financial Services, Corporate Performance & Risk	11,075	575	200	200	12,050
ICT Services	400	400	50	50	900
Operations	12,998	19,567	11,190	1,125	44,880
Planning & Coastal Management	12,257	17,856	25,049	35,755	90,917
<b>Total Capital Expenditure</b>	<b>39,360</b>	<b>38,409</b>	<b>36,519</b>	<b>37,130</b>	<b>151,418</b>
<b>Financed By:-</b>					
<b>External:</b>					
Grants	1,407	2,601	12,305	21,900	38,213
Contributions	11,494	14,705	12,219	12,755	51,173
Borrowing	8,075	7,725	0	0	15,800
<b>Internal:</b>					
General Fund Capital Receipts	0	0	0	0	0
Borrowing	12,766	11,550	10,725	1,300	36,341
Reserves	5,618	1,828	1,270	1,175	9,891
<b>Total Financing</b>	<b>39,360</b>	<b>38,409</b>	<b>36,519</b>	<b>37,130</b>	<b>151,418</b>

### Detailed capital investment projects

Funding Type key:			
EB	External Borrowing	IB	Internal Borrowing
EC	External Contribution	ICR	Internal Capital Receipt
EG	External Grant	IR	Internal Reserve

ECONOMIC DEVELOPMENT & REGENERATION	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Ness Point Regeneration Project	830	0	0	0	EG
Normanston - Footbridge *subject to business case	1,700	0	0	0	IR/EC
<b>Total Budgeted Expenditure</b>	<b>2,530</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Financed By:-</b>					
<b>Internal Funding:</b>					
Internal Borrowing	0	0	0	0	IB
Capital Receipt	0	0	0	0	ICR
Reserve	1,100	0	0	0	IR
	1,100	0	0	0	
<b>External Funding:</b>					
Grants	830	0	0	0	EG
Contributions	600	0	0	0	EC
Borrowing	0	0	0	0	EB
	1,430	0	0	0	
<b>Total Budgeted Financing</b>	<b>2,530</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Project</b>	<b>Description</b>				
Ness Point Regeneration Project	The Lowestoft Ness Regeneration Scheme (East of England Park project) aims to create a visitor destination that celebrates the culture and heritage of its location.				
Normanston - Footbridge	Redevelopment of footbridge				

ENVIRONMENTAL SERVICES & PORT HEALTH	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Port Health IT System	100	11	30	0	IR
<b>Total Budgeted Expenditure</b>	<b>100</b>	<b>11</b>	<b>30</b>	<b>0</b>	
<b>Financed By:-</b>					
<b>Internal Funding:</b>					
Internal Borrowing	0	0	0	0	IB
Capital Receipt	0	0	0	0	ICR
Capital Reserve - Port Health	100	11	30	0	IR
	<b>100</b>	<b>11</b>	<b>30</b>	<b>0</b>	
<b>External Funding:</b>					
Grants	0	0	0	0	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>100</b>	<b>11</b>	<b>30</b>	<b>0</b>	
<b>Project</b>	<b>Description</b>				
Port Health IT System	Purchase of new server, upgrade switch environment and replace desktop/printer/tablet				

FINANCIAL SERVICES, CORPORATE PERFORMANCE & RISK MANAGEMENT	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Estates Management	200	200	200	200	IB
Post Office London Road North Lowestoft Redevelopment	375	375	0	0	EB/IR
Investment Property Acquisition - Lake Lothing Lowestoft * subject to business case	400	0	0	0	EB
Lowestoft Site	100	0	0	0	EB
Commercial Investment * subject to business case	5,000	0	0	0	IB
Land Acquisition* subject to business case	5,000	0	0	0	IB
<b>Total Budgeted Expenditure</b>	<b>11,075</b>	<b>575</b>	<b>200</b>	<b>200</b>	
<b>Internal Funding:</b>					
Internal Borrowing	10,200	200	200	200	IB
Capital Receipt	0	0	0	0	ICR
Reserve	100	0	0	0	IR
	<b>10,300</b>	<b>200</b>	<b>200</b>	<b>200</b>	
<b>External Funding:</b>					
Grants	0	0	0	0	EG
Contributions	0	0	0	0	EC
Borrowing	775	375	0	0	EB
	<b>775</b>	<b>375</b>	<b>0</b>	<b>0</b>	
<b>Total Budgeted Financing</b>	<b>11,075</b>	<b>575</b>	<b>200</b>	<b>200</b>	
<b>Project</b>	<b>Description</b>				
Estates Management	A planned preventative maintenance list of works required on Council owned properties throughout the district				
Post Office London Road North Lowestoft Redevelopment	Redevelopment of the recently purchased vacant Post Office site in London Road North.				
Investment Property Acquisition - Lake Lothing Lowestoft * subject to business case	Purchase of investment property				
Redevelopment - Lowestoft Site	Redevelopment of service delivery site				
Commercial Investment * subject to business case	Commercial Investment budget to be used for the purchase of properties/land subject to a business case				
Leiston Land Acquisition* subject to business case	Property/Land acquisition subject to a business case				

ICT SERVICES	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Corporate IT Requirements	400	400	50	50	IR
<b>Total Budgeted Expenditure</b>	<b>400</b>	<b>400</b>	<b>50</b>	<b>50</b>	
<b>Financed By:-</b>					
<b>Internal Funding:</b>					
Internal Borrowing	0	0	0	0	IB
Capital Receipt	0	0	0	0	ICR
Reserve	400	400	50	50	IR
	400	400	50	50	
<b>External Funding:</b>					
Grants	0	0	0	0	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	EB
	0	0	0	0	
<b>Total Budgeted Financing</b>	<b>400</b>	<b>400</b>	<b>50</b>	<b>50</b>	
<b>Project</b>	<b>Description</b>				
Corporate IT Requirements	Desktop refresh - installation of new hardware				

OPERATIONS	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Lowestoft South Beach Public Conveniences/Changing Facilities	200	0	0	0	IB
Lowestoft Public Conveniences review	400	0	0	0	IB
Waveney Norse Vehicles	500	500	500	500	IR
Waveney Norse Grounds Equipment	25	25	25	25	IR
Lowestoft Beach Hut Replacement * subject to business case	2,500	0	0	0	EB
18 Ferry Road Southwold	0	300	0	0	IB/IR
Southwold Upper Esplanade * subject to business case	0	300	0	0	EB
Southwold former Yacht Pond * subject to business case	0	250	0	0	EB
East Point Pavilion * subject to business case	3,000	0	0	0	EB
Pergola Lowestoft * subject to business case	0	1,500	0	0	EB
Redevelopment of Hotson Road Tennis Courts * subject to business case	0	2,500	0	0	EB
Southwold Caravan Site redevelopment * subject to business case	0	1,000	0	0	EB
Dip Farm * subject to business case	0	850	0	0	EB
Neeves Pit redevelopment * subject to business case	0	800	0	0	EB
Oulton Country Park * subject to business case	180	0	0	0	EC
Bungay LC redevelopment * subject to business case	1,800	800	0	0	IB
Footway Lighting Works	30	30	30	30	IR
Leisure Centre Brackenbury	20	20	20	0	IR
Leisure Centre Deben	20	20	20	0	IR
Felixstowe Regeneration Project * subject to business case	1,000	10,000	10,000	0	IR/IB
Leisure Centre Leiston	1,557	35	25	0	IR
Felixstowe Sports Hub	300	0	0	0	IR
Felixstowe Sea Front Shelters	125	0	0	0	IR
Brackenbury Beach Hut replacement Handrailing	66	22	0	0	IR
New Beach Hut Sites	500	500	500	500	IR
Public Convenience- Station Road	5	5	0	0	IR
Public Convenience - Sizewell Beach	35	0	0	0	IR
Public Convenience - Market Place Saxmundham	35	0	0	0	IR
Public Convenience - Crown & Anchor Lane Framlingham	50	0	0	0	IR
Public Convenience - Ranleigh Road Felixstowe	40	40	0	0	IR
Footway Lighting SCDC(Cyclical replacement)	70	70	70	70	IR
Car Park Lighting Station Road	40	0	0	0	IR
Seafront Gardens Beach Hut Development	500	0	0	0	IR
<b>Total Budgeted Expenditure</b>	<b>12,998</b>	<b>19,567</b>	<b>11,190</b>	<b>1,125</b>	
<b>Internal Funding:</b>					
Internal Borrowing	1,600	10,800	10,000	0	IB
Capital Receipt	0	0	0	0	ICR
Reserve	3,918	1,417	1,190	1,125	IR
	5,518	12,217	11,190	1,125	
<b>External Funding:</b>					
Grants	0	0	0	0	EG
Contributions	180	0	0	0	EC
Borrowing	7,300	7,350	0	0	EB
	7,480	7,350	0	0	
<b>Total Budgeted Financing</b>	<b>12,998</b>	<b>19,567</b>	<b>11,190</b>	<b>1,125</b>	

Project				
Lowestoft South Beach PC/Changing Facilities	South Beach Lowestoft upgrade of public conveniences/changing facilities			
Lowestoft PC review	Review and upgrade of public toilets in Lowestoft			
Waveney Norse Vehicles	Purchase of Vehicles for use by Waveney Norse (contractual)			
Waveney Norse Grounds Equipment	Replacement lawn tractors/mowers			
Lowestoft Beach Hut - replacement	Redevelopment of Beach hut sites			
18 Ferry Road	Redevelopment of 18 Ferry Road, Southwold			
Southwold Upper Esplanade	Conversion of former pill box into holiday pod			
Southwold former Yacht Pond	Glamping redevelopment			
East Point Pavilion	Potential redevelopment opportunity through refurbishment and partial redevelopment			
Pergola Lowestoft	Redevelopment of pergola east of Thatched Cottage for viable alternative use TBC			
Redevelopment of Hotson Road Tennis Courts	Redevelopment for residential			
Southwold Caravan Site redevelopment	Refurbishment of existing caravan site			
Dip Farm	Redevelopment for holiday lodge purposes			
Neeves Pit redevelopment	Park homes development			
Oulton Country Park	Open space redevelopment into Country Park			
Bungay Leisure Centre redevelopment	Redevelopment of Leisure Centre			
Footway Lighting Works cyclical replacement (North District)	Cyclical replacement of footway lighting			
Leisure Centre Brackenbury	Planned preventative maintenance works required to ensure the immediate running of the facility.			
Leisure Centre Deben	Planned preventative maintenance works required to ensure the immediate running of the facility.			
Felixstowe Regeneration Project * subject to business case	The Brackenbury and Felixstowe Leisure Centres are in need of considerable investment. A regeneration project for this area will follow consultation with the relevant partners.			
Leisure Centre Leiston	Leiston is the second of the leisure redevelopment programme. The Leiston redevelopment will bring the 1970's sports centre and the 1980's swimming pool up to date providing a quality leisure provision that includes a 60 plus station gym, new changing rooms for both the swimming pool and separate for the sports centre and dance studios.			
Felixstowe Sports Hub	SCDC is working with key sports clubs in Felixstowe including, football, cricket, rugby and hockey in order to provide separate hubs in Felixstowe that each sport can develop and grow. The initial investment of £300k will support and enable this to progress with support to kick start the new pavilion required for cricket and hockey at the Felixstowe Academy.			
Felixstowe Sea Front Shelters	Refurbishment of 6 sea front shelters in Felixstowe			
Brackenbury Beach Hut replacement Handrailing	Replacement safety railing along concrete terrace for beach huts.			
New Beach Hut Sites (South District)	Proposed investment in additional Beach Hut sites			
Public Convenience- Station Road	Internal and External refurbishment			
Public Convenience - Sizewell Beach	Replace existing end of life Wallgates. Install new wall tiling, sanitary ware and baby change units.			
Public Convenience - Market Place Saxmundham	Replace existing end of life Wallgates. Install new wall tiling, sanitary ware and baby change units.			
Public Convenience - Crown & Anchor Lane Framlingham	General internal refurbishment.			
Public Convenience - Ranleigh Road Felixstowe	Internal refurbishment			
Footway Lighting Cyclical replacement (South District)	Cyclical replacement of footway lighting			
Car Park Lighting Station Road	Installation of lighting at Station Road car park			
Seafront Gardens Beach Hut Development	Development of Seafront Gardens site for new beach huts			

PLANNING & COASTAL MANAGEMENT	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Coast Protection - Minor Capital Works	666	200	200	200	IB
Corton & North Corton Hybrid Scheme	75	250	12,000	12,000	EG
Lowestoft North Denes Seawall Terminal Groyne	0	50	50	1,450	EG
Southwold Frontage & PAR Works	0	100	150	2,500	IB/EG
Southwold Harbour & South Pier	300	50	150	6,000	IB/EG
Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial)	8,573	4,806	0	0	IB/EG
Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate)	2,538	12,270	12,419	12,555	IB/EG
North Felixstowe Defence Improvements	5	5	5	0	EG
Bawdsey Manor Defence (Externally Funded)	5	5	5	0	EG
Thorpeness (Externally Funded)	0	0	0	1,000	EG
Deben Mouth Control Works	0	50	0	0	EG
Slaughden Coast/Estuary	20	20	0	0	EG
Bawdsey East Lane SMP Review	25	0	20	0	EG
S106 Play Equipment	50	50	50	50	EC
<b>Total Budgeted Expenditure</b>	<b>12,257</b>	<b>17,856</b>	<b>25,049</b>	<b>35,755</b>	
<b>Internal Funding:</b>					
Internal Borrowing	966	550	525	1,100	IB
Capital Receipt	0	0	0	0	ICR
Reserve	0	0	0	0	IR
	966	550	525	1100	
<b>External Funding:</b>					
Grants	577	2,601	12,305	21,900	EG
Contributions	10,714	14,705	12,219	12,755	EC
Borrowing	0	0	0	0	EB
	11,291	17,306	24,524	34,655	
<b>Total Budgeted Financing</b>	<b>12,257</b>	<b>17,856</b>	<b>25,049</b>	<b>35,755</b>	
<b>Project</b>	<b>Description</b>				
Coast Protection - Minor Capital Works	The Coastal Management Team carries out a comprehensive programme of inspections which highlight when repair and maintenance works need to be carried out. This ensures that the defences are functioning correctly, extends the life of the assets and protects the public from potential hazards.				
Corton & North Corton Hybrid Scheme	This item is for WDC contribution to privately funded works to part remove and part rebuild in rock, defences to the north of Corton Village that were abandoned after failure in line with 2010 Shoreline Management Plan policy, plus allow managed realignment to take place to north of village, creating a new beach				
Lowestoft North Denes Seawall Terminal	This item is for works to build a terminal groyne at Links Road to manage the transition from defended to undefended frontages in accord with output from the G2LCSS.				
Southwold Frontage & PAR Works	Repair to Southwold Frontage				
Southwold Harbour & South Pier	supports navigation and river discharge. Work is likely to involve reconstruction of the pier in rock. Needs to be developed as part of a Harbour Use Plan.				
Lowestoft Flood Risk Management Project Phase 1 & 2	A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing. Including the interim measure of temporary flood barriers				
North Felixstowe Defence Improvements	Phased groyne & seawall improvement works with beach recharge works to follow.				
Bawdsey Manor Defence (Externally Funded)	SCDC in conjunction with private works to protect the Manor from damage by erosion.				
Thorpeness (Externally Funded)	Strengthen the soft bag defences installed here in 2010/12 that were damaged by unusually high erosion pressure in 2013.				
Deben Mouth Control Works	Work to manage the mouth of the Deben Estuary, anticipate a 2022/23 or later delivery date depending on coastal processes				
Slaughden Coast/Estuary	Innovative scheme South of Aldeburgh likely to be delivered by a consortium of public and private partners to provide 20 years of resilience to the town and the Alde & Ore Estuary, offering scope for enhanced / new economic benefits and business opportunities.				
Bawdsey East Lane SMP Review	Shoreline Management Plan for reducing flooding around Bawdsey Lane				
S106 Play Equipment	Play Equipment installation on play parks in the north of the district				
<b>Total Capital Budget</b>	<b>39,360</b>	<b>38,409</b>	<b>36,519</b>	<b>37,130</b>	

SUMMARY – HOUSING PROGRAMME	2019/20	2020/21	2021/22	2022/23	2019/20 to 2022/23 Total
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
<b>Capital Expenditure</b>					
Housing Repairs	2,816	2,410	2,520	2,360	10,106
Housing Project Development	2,931	3,160	1,650	1,650	9,391
New Build Programme	6,535	10,337	8,000	8,000	32,872
Housing Improvement	934	934	934	934	3,736
<b>Total Capital Expenditure</b>	<b>13,216</b>	<b>16,841</b>	<b>13,104</b>	<b>12,944</b>	<b>56,105</b>
<b>Financed By:-</b>					
<b>External</b>					
Grant	1,903	4,344	3,147	3,961	13,355
Contributions	0	0	0	0	0
<b>Internal:</b>					
-HRA Direct Revenue Financing	5,120	6,050	4,687	4,623	20,480
-HRA Reserves	6,193	6,447	5,270	4,360	22,270
-HRA Capital Receipts	0	0	0	0	0
<b>Total Financing</b>	<b>13,216</b>	<b>16,841</b>	<b>13,104</b>	<b>12,944</b>	<b>56,105</b>
<b>Cumulative Expenditure to be financed by Housing Revenue Account</b>	<b>5,120</b>	<b>11,170</b>	<b>15,857</b>	<b>20,480</b>	

Detailed HRA capital investment projects

HOUSING REPAIRS	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Disabled Works	220	220	220	220	IR
Environmental Works	10	10	10	10	IR
Re-Roofing	400	400	400	420	IR
Fascia's	5	5	5	5	IR
Windows	15	15	15	15	IR
External Doors	20	20	20	20	IR
Rewiring	200	200	200	200	IR
Central Heating/Boilers	570	570	580	600	IR
Lifts	50	0	200	0	IR
Energy Efficiencies Work	200	200	200	200	IR
Kitchens	500	500	500	500	IR
Bathrooms	60	60	60	60	IR
Housing Repair Vans	110	110	110	110	IR
Heat Metering	200	100	0	0	IR
Garage Demolition	60	0	0	0	IR
St Peters Court - Sprinkler system	145	0	0	0	IR
St Peters Court - Openreach Rewiring	51	0	0	0	IR
<b>Total Budgeted Expenditure</b>	<b>2,816</b>	<b>2,410</b>	<b>2,520</b>	<b>2,360</b>	
<b>Financed By:-</b>					
<b>Internal Funding:</b>					
Housing Revenue Account	0	0	0	0	IHRA
Housing Revenue Account Reserves	2,816	2,410	2,520	2,360	IR
Housing Capital Receipts	0	0	0	0	ICR
	2,816	2,410	2,520	2,360	
<b>External Funding:</b>					
Grants	0	0	0	0	
Contributions	0	0	0	0	
	0	0	0	0	
<b>Total Budgeted Financing</b>	<b>2,816</b>	<b>2,410</b>	<b>2,520</b>	<b>2,360</b>	
<b>Project</b>					
Disabled Works	These works provide disabled adaptations to the Council's housing stock to improve the living conditions of tenants, for example, the installation of flush floor showers, stairlifts etc.				
Environmental Works	Works controlled by tenants for environmental improvements, examples could be additional estate parking, communal play improvements etc.				
Re-Roofing	A rolling programme provides replacement roofs to the housing stock.				
Fascia's	A rolling programme provides replacement fascia's to the housing stock.				
Windows	A rolling programme provides replacement windows to the housing stock.				
External Doors	A rolling programme provides replacement doors to the housing stock.				
Re-Wiring	Rewiring to the housing stock.				
Central Heating/Boilers	A rolling programme has been established which provides replacement heating appliances, boilers and installation of full heating systems to the housing stock.				
Lifts	Replacement of hydraulic lifts to sheltered schemes and communal areas.				
Energy Efficiency Works	Energy improvement works to properties, examples could be electrical improvements to blocks of flats to reduce energy consumption, more efficient heating systems, installation of over bath showers to reduce water usage etc.				
Kitchens	Replacement and improvements to kitchens and layouts to the housing stock.				
Bathrooms	Replacement and improvements to bathrooms and layouts to the housing stock.				
Housing Repair Vans	Cyclical renewal of Housing vans				
Heat Metering	Works to be compliant with the Heat metering network regulations. Every communal system should have individual meters within each property to allow residents to know their specific usage.				
Garage Demolition	Demolition of garages and construction of parking area				
St Peters Court - Sprinkler System	Installation of sprinkler system				
St Peters Court - Openreach	Removal of old telecommunications wiring (H&S)				

HOUSING PROJECT DEVELOPMENT	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Digital Transformation	85	0	0	0	IHRA/IR
Office Accommodation	500	500	0	0	IHRA/IR
Redevelopment Programme	2,346	2,660	1,650	1,650	IHRA/IR/EG
<b>Total Budgeted Expenditure</b>	<b>2,931</b>	<b>3,160</b>	<b>1,650</b>	<b>1,650</b>	
<b>Financed By :-</b>					
<b>Internal Funding:</b>					
Housing Revenue Account	1,401	857	350	350	IHRA
Housing Revenue Account Reserves	1,470	2,303	1,300	1,300	IR
Housing Capital Receipts	0	0	0	0	ICR
	2,871	3,160	1,650	1,650	
<b>External Funding:</b>					
Grant	60	0	0	0	EG
Contributions	0	0	0	0	EC
	60	0	0	0	
<b>Total Budgeted Financing</b>	<b>2,931</b>	<b>3,160</b>	<b>1,650</b>	<b>1,650</b>	
<b>Project</b>					
Digital Transformation	Smarter working practices being considered such as mobile working.				
Office Accommodation	Provided for alternative depot office accommodation.				
Redevelopment Programme	Redevelopment programme for purchased accommodation				

NEW BUILD PROGRAMME	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
New builds	6,535	10,337	8,000	8,000	IHRA/IR/EG
<b>Total Budgeted Expenditure</b>	<b>6,535</b>	<b>10,337</b>	<b>8,000</b>	<b>8,000</b>	<b>0</b>
<b>Financed By :-</b>					
<b>Internal Funding:</b>					
Housing Revenue Account	3,719	5,193	4,337	4,273	IHRA
Housing Revenue Account Reserves	1,907	1,734	1,450	700	IR
Housing Capital Receipts	0	0	0	0	ICR
	5,626	6,927	5,787	4,973	
<b>External Funding:</b>					
Grant	909	3,410	2,213	3,027	EG
Contributions	0	0	0	0	EC
	909	3,410	2,213	3,027	
<b>Total Budgeted Financing</b>	<b>6,535</b>	<b>10,337</b>	<b>8,000</b>	<b>8,000</b>	
<b>Project</b>					
New Builds	Provision of new housing				

HOUSING IMPROVEMENT	2019/20	2020/21	2021/22	2022/23	Funding Type
	£000	£000	£000	£000	
	Revised Budget	Revised Budget	Revised Budget	Revised Budget	
Orbit HIA Disabled Facilities Grant	934	934	934	934	EG
<b>Total Budgeted Expenditure</b>	<b>934</b>	<b>934</b>	<b>934</b>	<b>934</b>	
<b>Financed By :-</b>					
<b>Internal Funding:</b>					
Housing Revenue Account	0	0	0	0	IHRA
Housing Revenue Account Reserves	0	0	0	0	IR
Housing Capital Receipts	0	0	0	0	ICR
	0	0	0	0	
<b>External Funding:</b>					
Grant	934	934	934	934	EG
Contributions	0	0	0	0	EC
	934	934	934	934	
<b>Project</b>					
Orbit HIA Disabled Facilities Grant	Grant expenditure on disabled adaptations				
<b>Total Capital Budget</b>	<b>13,216</b>	<b>16,841</b>	<b>13,104</b>	<b>12,944</b>	