



EAST SUFFOLK COUNCIL

BUDGET BOOK

2023/24

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Introduction

This budget book provides budget information for the Council's General Fund Budget, Housing Revenue Account (HRA) and the Capital Programme. The information presented is for the period of the Council's Medium-Term Financial Strategy (MTFS), covering the financial years 2023/24 to 2026/27.

East Suffolk Council's aim is to "deliver the highest quality of life possible for everyone who lives in, works in and visits East Suffolk". The budget therefore reflects the resources required to implement the vision for East Suffolk, focussing on five key themes:

- Growing Our Economy
- Enabling Our Communities
- Remaining Financially Sustainable
- Delivering Digital Transformation
- Caring for Our Environment

East Suffolk Council has a net budget of £50m to deliver essential services to the communities of East Suffolk in 2023/24.

General Fund Revenue Budget

The full report for the Council's General Fund Budget and Council Tax Report 2023/24 was approved at the Full Council meeting on 22 February 2023. A summary of the general fund budget is presented overleaf, with further details presented from page 5 onwards.

General Fund Revenue Reserves

A high-level summary of the projected General Fund Revenue Reserve balances as per the budget report to Full Council on 23 February 2022 is provided in this report on page 115.

Introduction

General Fund Revenue Budget	MTFS 2023/24 £	MTFS 2024/25 £	MTFS 2025/26 £	MTFS 2026/27 £
Net Cost of Service	50,233,800	46,635,700	47,005,500	47,014,700
Non-Cost of Service Adjustments	-1,160,400	-466,700	66,000	566,700
Other Operating Expenditure	7,345,300	7,345,300	7,345,300	7,345,300
Financing & Investment Income & Expenditure	-807,700	-581,500	-541,300	-541,300
Non-Specific Grant Income (e.g., NHB, S31 Grant)	-482,900	-400	-400	-400
Net Budget Requirement Before Reserve Movements	55,128,100	52,932,400	53,875,100	54,385,000
Net Movement on Reserves	-5,977,100	-2,477,200	-1,399,300	-984,200
Net Budget Requirement After Reserve Movements	49,151,000	50,455,200	52,475,800	53,400,800
Financed By:				
Council Tax Income (District Council)	-16,367,000	-16,882,000	-17,400,000	-17,922,000
Council Tax Income (Town & Parish Precepts)	-7,094,800	-7,094,800	-7,094,800	-7,094,800
Business Rates Income	-22,903,900	-20,579,300	-19,579,300	-19,579,300
Government Grant Funding	-2,785,300	-2,387,800	-2,393,800	-2,399,800
Total Financing	-49,151,000	-46,943,900	-46,467,900	-46,995,900
Budget Shortfall / (Surplus) - February 2023	0	3,511,300	6,007,900	6,404,900

Housing Revenue Account

The Housing Revenue Account (HRA) Budget Report 2023/24 was approved at the Full Council meeting on 22 February 2023. The report outlines the HRA income and expenditure budgets for the financial years 2023/24 to 2026/27 and the rent setting for 2023/24.

Capital Programme

The Capital Programme for 2023/24 to 2026/27 was approved at the Full Council meeting on 22 February 2023. The report includes the main principles applied to set the programme and provides details of the expenditure and financing of the programme for 2023/24 to 2026/27. Capital expenditure within the Council is split into two main components, the General Fund Capital Programme and the HRA Capital Programme, both summarised in this budget book.

General Fund Revenue Budget

General Fund Revenue Budget - Summary

The **Net Cost of Service** (detailed further on **pages 10 to 105** of this document) is the expenditure less income that directly relates to the provision of a service. The detailed budget information is presented in accordance with the Council's internal reporting format, i.e., by Head of Service and then further analysed by Service Division for each Head of Service.

Net cost of Service

Service Area	MTFS 2023/24 £	MTFS 2024/25 £	MTFS 2025/26 £	MTFS 2026/27 £
Communities (includes Active Suffolk)	3,210,600	2,169,800	2,028,200	1,809,200
Customer experience strategic management	2,523,000	2,674,800	2,750,900	2,826,800
Digital and programme management	3,460,800	3,507,800	3,572,400	3,653,300
Economic development and regeneration	2,392,600	1,987,300	1,947,200	1,757,400
Environmental services and port health	3,076,900	1,869,700	1,916,900	1,989,900
Financial services and other financial transactions	63,800	93,300	129,000	157,600
Housing services	5,071,300	4,692,800	4,692,900	4,662,300
Human resources	1,067,900	1,321,800	1,342,000	1,398,600
Internal audit services	672,500	668,300	691,900	715,800
Legal and democratic services (includes elections)	2,940,300	2,630,500	2,673,500	2,710,000
Operations	15,062,000	14,145,900	14,077,800	14,035,300
Planning and coastal management	4,932,000	5,058,300	5,217,700	5,277,300
Revenues and benefits	3,129,900	3,092,300	3,212,300	3,293,200
Senior and corporate management	2,630,200	2,723,100	2,752,800	2,728,000
Net Cost of Service	50,233,800	46,635,700	47,005,500	47,014,700

General Fund Revenue Budget - Summary

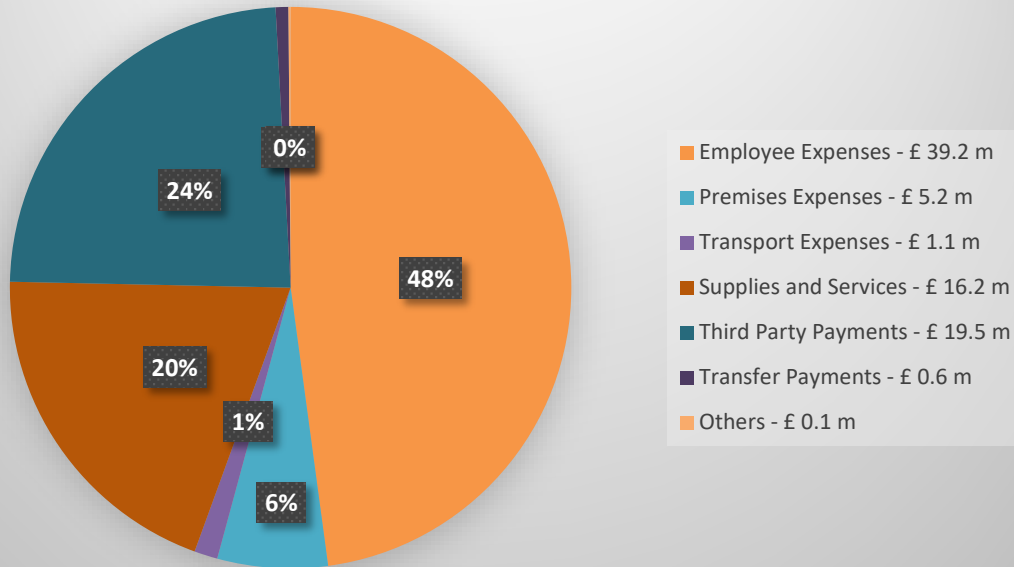
Subjective Analysis of Revenue Budget

	MTFS 2023/24 £	MTFS 2024/25 £	MTFS 2025/26 £	MTFS 2026/27 £
Direct Income and Expenditure				
<u>Expenditure</u>				
Employee Expenses	39,196,700	38,461,300	38,658,000	39,520,800
Premises Expenses	5,200,800	5,149,900	5,025,800	4,960,200
Transport Expenses	1,106,200	443,100	433,700	431,800
Supplies and Services	16,218,300	13,391,900	11,715,000	11,213,900
Third Party Payments	19,461,600	20,735,300	20,735,300	20,735,300
Transfer Payments	52,218,300	52,217,900	52,217,600	52,217,600
Internal/Reserve Transfers	724,500	649,100	519,400	419,400
Other	50,000	50,000	50,000	50,000
Total expenditure	134,176,400	131,098,500	129,354,800	129,549,000
Customer and Client Receipts	(24,337,200)	(24,697,200)	(24,829,700)	(25,068,300)
Grants and contributions	(57,568,200)	(58,579,800)	(56,663,700)	(56,710,100)
Internal Transfers Income	(705,700)	(654,100)	(524,400)	(424,400)
Income not charged to cost of service	(1,331,500)	(531,500)	(331,500)	(331,500)
Total Income	(83,942,600)	(84,462,600)	(82,349,300)	(82,534,300)
Grand Total	50,233,800	46,635,900	47,005,500	47,014,700

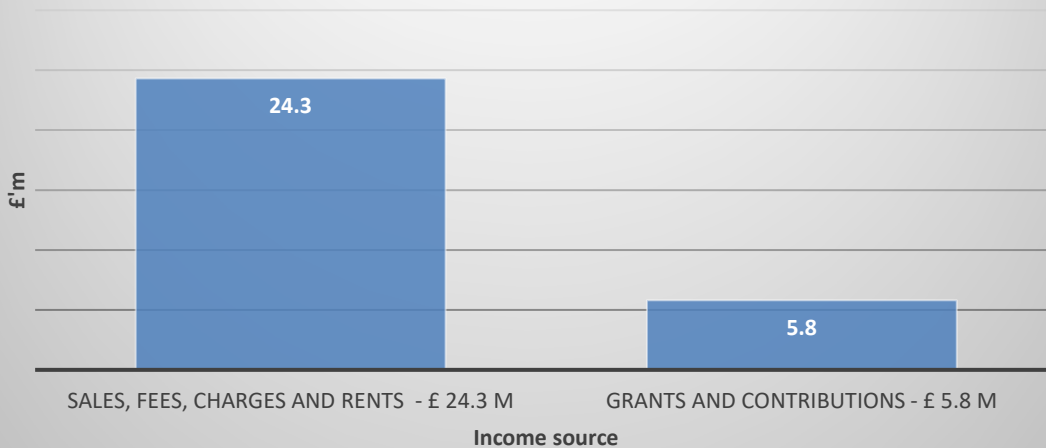
General Fund Revenue Budget - Summary

23/24 Direct Expenditure & Income Summary

Direct Expenditure 2023/24 (excludes housing benefit payments)



Direct Income 2023/24 (excludes housing benefit subsidy)



Communities

Communities

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,086,721	Employee Expenses	950,300	1,196,800	917,900	744,300	610,800	624,300
337	Premises Expenses	2,500	2,600	2,400	2,400	2,400	2,400
29,414	Transport Expenses	25,600	44,200	25,300	18,400	16,600	16,600
2,408,685	Supplies and Services	1,602,700	3,829,300	2,181,600	1,308,400	1,222,000	1,222,200
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
356,873	Internal/Reserve Transfers	95,600	397,900	103,100	2,500	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
3,882,030	Total Expenditure	2,676,700	5,470,800	3,230,300	2,076,000	1,851,800	1,865,500
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(602,906)	Grants and contributions	(2,500)	(1,255,800)	(77,500)	(20,000)	(20,000)	(20,000)
(371,888)	Internal Transfers Income	(115,600)	(477,000)	(178,800)	(127,200)	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(974,793)	Total Income	(118,100)	(1,732,800)	(256,300)	(147,200)	(20,000)	(20,000)
2,907,237	Direct Expenditure and Income	2,558,600	3,738,000	2,974,000	1,928,800	1,831,800	1,845,500

Communities

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
1,880,843	Community Development	1,359,100	2,229,000	1,774,900	729,400	632,100	645,600
(7,113)	Community Safety	6,000	24,400	13,200	13,500	13,800	14,000
1,033,507	Revenue Grants	1,193,500	1,484,600	1,185,900	1,185,900	1,185,900	1,185,900
2,907,237	Nicole Rickard	2,558,600	3,738,000	2,974,000	1,928,800	1,831,800	1,845,500

Communities

Community Development

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,086,496	Employee Expenses	950,300	1,196,800	917,900	744,300	610,800	624,300
124	Premises Expenses	0	100	0	0	0	0
29,331	Transport Expenses	25,600	44,200	25,300	18,400	16,600	16,600
1,224,354	Supplies and Services	405,700	2,426,400	984,900	111,400	24,700	24,700
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
267,490	Internal/Reserve Transfers	95,600	272,500	103,100	2,500	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
2,607,796	Total Expenditure	1,477,200	3,940,000	2,031,200	876,600	652,100	665,600
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(369,065)	Grants and contributions	(2,500)	(1,234,000)	(77,500)	(20,000)	(20,000)	(20,000)
(357,888)	Internal Transfers Income	(115,600)	(477,000)	(178,800)	(127,200)	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(726,953)	Total Income	(118,100)	(1,711,000)	(256,300)	(147,200)	(20,000)	(20,000)
1,880,843	Direct Expenditure and Income	1,359,100	2,229,000	1,774,900	729,400	632,100	645,600

Community Safety

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
225	Employee Expenses	0	0	0	0	0	0
0	Premises Expenses	0	0	0	0	0	0
83	Transport Expenses	0	0	0	0	0	0
13,263	Supplies and Services	6,000	24,400	13,200	13,500	13,800	14,000
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
13,571	Total Expenditure	6,000	24,400	13,200	13,500	13,800	14,000
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(16,684)	Grants and contributions	0	0	0	0	0	0
(4,000)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(20,684)	Total Income	0	0	0	0	0	0
(7,113)	Direct Expenditure and Income	6,000	24,400	13,200	13,500	13,800	14,000

Communities

Revenue Grants

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
213	Premises Expenses	2,500	2,500	2,400	2,400	2,400	2,400
0	Transport Expenses	0	0	0	0	0	0
1,171,068	Supplies and Services	1,191,000	1,378,500	1,183,500	1,183,500	1,183,500	1,183,500
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
89,383	Internal/Reserve Transfers	0	125,400	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,260,664	Total Expenditure	1,193,500	1,506,400	1,185,900	1,185,900	1,185,900	1,185,900
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(217,157)	Grants and contributions	0	(21,800)	0	0	0	0
(10,000)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(227,157)	Total Income	0	(21,800)	0	0	0	0
1,033,507	Direct Expenditure and Income	1,193,500	1,484,600	1,185,900	1,185,900	1,185,900	1,185,900

Communities (Active Suffolk)

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
589,178	Employee Expenses	561,900	600,100	660,000	663,400	678,700	694,600
1,976	Premises Expenses	800	1,500	800	800	800	800
12,977	Transport Expenses	21,100	20,300	18,000	18,000	18,000	18,000
343,434	Supplies and Services	91,600	358,700	234,500	234,500	103,200	(145,400)
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
105,339	Internal/Reserve Transfers	3,200	20,400	11,100	11,100	11,100	11,100
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,052,903	Total Expenditure	678,600	1,001,000	924,400	927,800	811,800	579,100
	Income						
(22,548)	Customer and Client Receipts	(44,200)	(48,600)	(45,200)	(44,200)	(44,200)	(44,200)
(863,754)	Grants and contributions	(550,300)	(936,600)	(624,700)	(624,700)	(553,300)	(553,300)
(112,026)	Internal Transfers Income	(12,000)	(50,400)	(17,900)	(17,900)	(17,900)	(17,900)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(998,328)	Total Income	(606,500)	(1,035,600)	(687,800)	(686,800)	(615,400)	(615,400)
54,575	Direct Expenditure and Income	72,100	(34,600)	236,600	241,000	196,400	(36,300)

Customer Experience Strategic Management

Customer Services Strategic Management

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
2,183,861	Employee Expenses	2,204,000	2,280,900	2,385,800	2,542,700	2,617,200	2,693,500
1,360	Premises Expenses	22,800	22,800	22,800	22,800	22,800	22,800
3,887	Transport Expenses	14,100	8,300	8,300	8,300	8,300	8,800
53,479	Supplies and Services	127,800	127,800	127,800	127,800	127,800	127,800
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
0		0	0	0	0	0	0
2,242,588	Total Expenditure	2,368,700	2,439,800	2,544,700	2,701,600	2,776,100	2,852,900
0		0	0	0	0	0	0
0	Income	0	0	0	0	0	0
0		0	0	0	0	0	0
44	Customer and Client Receipts	(6,800)	(6,800)	(18,100)	(22,700)	(23,500)	(24,300)
(4,704)	Grants and contributions	0	0	(1,100)	(1,600)	(1,700)	(1,800)
(11,409)	Internal Transfers Income	0	(2,500)	(2,500)	(2,500)	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0		0	0	0	0	0	0
(16,069)	Total Income	(6,800)	(9,300)	(21,700)	(26,800)	(25,200)	(26,100)
2,226,519	Direct Expenditure and Income	2,361,900	2,430,500	2,523,000	2,674,800	2,750,900	2,826,800

Customer Services Strategic Management

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
2,000,441 226,078	Management and Support Communications	2,128,100 233,800	2,120,400 310,100	2,211,600 311,400	2,354,700 320,100	2,420,300 330,600	2,487,700 339,100
2,226,519	Emma Bloom	2,361,900	2,430,500	2,523,000	2,674,800	2,750,900	2,826,800

Customer Services Strategic Management

Customer Services

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,981,812	Employee Expenses	2,022,400	2,020,500	2,111,700	2,254,800	2,320,400	2,387,300
1,360	Premises Expenses	22,800	22,800	22,800	22,800	22,800	22,800
2,875	Transport Expenses	12,200	6,400	6,400	6,400	6,400	6,900
24,963	Supplies and Services	77,500	77,500	77,500	77,500	77,500	77,500
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
2,011,010	Total Expenditure	2,134,900	2,127,200	2,218,400	2,361,500	2,427,100	2,494,500
	Income						
44	Customer and Client Receipts	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)
(4,704)	Grants and contributions	0	0	0	0	0	0
(5,909)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(10,569)	Total Income	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)	(6,800)
2,000,441	Direct Expenditure and Income	2,128,100	2,120,400	2,211,600	2,354,700	2,420,300	2,487,700

Customer Services Strategic Management

Communications

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
202,050	Employee Expenses	181,600	260,400	274,100	287,900	296,800	306,200
0	Premises Expenses	0	0	0	0	0	0
1,012	Transport Expenses	1,900	1,900	1,900	1,900	1,900	1,900
28,516	Supplies and Services	50,300	50,300	50,300	50,300	50,300	50,300
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
231,578	Total Expenditure	233,800	312,600	326,300	340,100	349,000	358,400
	Income						
0	Customer and Client Receipts	0	0	(11,300)	(15,900)	(16,700)	(17,500)
0	Grants and contributions	0	0	(1,100)	(1,600)	(1,700)	(1,800)
(5,500)	Internal Transfers Income	0	(2,500)	(2,500)	(2,500)	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(5,500)	Total Income	0	(2,500)	(14,900)	(20,000)	(18,400)	(19,300)
226,078	Direct Expenditure and Income	233,800	310,100	311,400	320,100	330,600	339,100

Digital and Programme Management

Digital and Programme Management

ICT Services

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,905,141	Employee Expenses	1,693,000	1,913,700	2,178,200	2,258,800	2,326,700	2,411,000
40	Premises Expenses	0	0	0	0	0	0
3,495	Transport Expenses	8,900	6,900	6,900	6,900	6,900	6,900
1,661,404	Supplies and Services	1,288,300	1,390,200	1,376,200	1,376,200	1,376,200	1,376,200
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
3,570,081	Total Expenditure	2,990,200	3,310,800	3,561,300	3,641,900	3,709,800	3,794,100
	Income						
(9,006)	Customer and Client Receipts	(13,100)	(13,100)	(92,600)	(123,100)	(126,100)	(129,200)
(145,850)	Grants and contributions	0	0	(7,900)	(11,000)	(11,300)	(11,600)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(154,856)	Total Income	(13,100)	(13,100)	(100,500)	(134,100)	(137,400)	(140,800)
3,415,225	Direct Expenditure and Income	2,977,100	3,297,700	3,460,800	3,507,800	3,572,400	3,653,300

Economic Development and Regeneration



Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,665,314	Employee Expenses	1,906,700	1,735,700	1,727,000	1,522,700	1,485,200	1,448,000
218,993	Premises Expenses	12,400	11,600	11,100	11,500	12,400	12,700
12,557	Transport Expenses	16,200	19,500	15,800	14,400	14,400	14,400
4,531,964	Supplies and Services	2,245,700	4,577,300	2,364,800	1,838,900	725,300	573,000
27,000	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
161,086	Internal/Reserve Transfers	100,000	269,500	268,200	317,200	210,000	110,000
266	Expenditure not charged to Cost of Service	0	0	0	0	0	0
6,617,182	Total Expenditure	4,281,000	6,613,600	4,386,900	3,704,700	2,447,300	2,158,100
	Income						
(10,461)	Customer and Client Receipts	(38,600)	(47,000)	(47,000)	(47,000)	(47,000)	(47,000)
(3,723,049)	Grants and contributions	(724,400)	(1,530,000)	(797,300)	(1,320,400)	(303,100)	(303,700)
(310,633)	Internal Transfers Income	(150,000)	(210,600)	(150,000)	(150,000)	(150,000)	(50,000)
(1,348,460)	Income not charged to Cost of Service	0	(300,000)	(1,000,000)	(200,000)	0	0
(5,392,603)	Total Income	(913,000)	(2,087,600)	(1,994,300)	(1,717,400)	(500,100)	(400,700)
1,224,578	Direct Expenditure and Income	3,368,000	4,526,000	2,392,600	1,987,300	1,947,200	1,757,400

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
1,384,902 (409,537)	Economic Development	1,527,000	2,666,400	1,023,900	698,700	710,100	722,100
145,125 (35,351)	Economic Regeneration	1,660,300	1,737,100	1,196,800	1,109,900	1,068,900	861,900
139,440	Economic Funding	174,300	143,500	182,500	186,800	174,100	177,400
	Landguard	6,400	(21,000)	(10,600)	(8,100)	(5,900)	(4,000)
	Felixstowe Forwards	0	0	0	0	0	0
1,224,578	Total	3,368,000	4,526,000	2,392,600	1,987,300	1,947,200	1,757,400

Economic Development and Regeneration

Economic Development

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
605,487	Employee Expenses	881,900	755,800	717,000	508,100	501,800	513,800
218	Premises Expenses	200	200	200	200	200	200
7,248	Transport Expenses	10,900	15,500	11,700	10,800	10,800	10,800
3,907,691	Supplies and Services	892,100	2,813,700	1,668,100	1,290,900	197,300	197,300
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
32,922	Internal/Reserve Transfers	0	147,700	168,200	217,200	110,000	110,000
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
4,553,566	Total Expenditure	1,785,100	3,732,900	2,565,200	2,027,200	820,100	832,100
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(3,055,742)	Grants and contributions	(258,100)	(766,500)	(541,300)	(1,128,500)	(110,000)	(110,000)
(112,922)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	(300,000)	(1,000,000)	(200,000)	0	0
(3,168,665)	Total Income	(258,100)	(1,066,500)	(1,541,300)	(1,328,500)	(110,000)	(110,000)
1,384,902	Direct Expenditure and Income	1,527,000	2,666,400	1,023,900	698,700	710,100	722,100

Economic Funding

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
138,057	Employee Expenses	164,600	135,300	174,300	178,600	165,900	169,200
17	Premises Expenses	0	0	0	0	0	0
732	Transport Expenses	2,700	1,200	1,200	1,200	1,200	1,200
6,318	Supplies and Services	7,000	7,000	7,000	7,000	7,000	7,000
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
145,125	Total Expenditure	174,300	143,500	182,500	186,800	174,100	177,400
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0	Total Income	0	0	0	0	0	0
145,125	Direct Expenditure and Income	174,300	143,500	182,500	186,800	174,100	177,400

Economic Regeneration

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
698,721	Employee Expenses	778,800	752,800	769,600	767,800	748,000	693,900
205,011	Premises Expenses	0	0	0	0	0	0
3,850	Transport Expenses	2,500	2,500	2,500	2,000	2,000	2,000
559,812	Supplies and Services	1,341,600	1,736,500	677,000	528,300	508,300	356,000
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
117,162	Internal/Reserve Transfers	100,000	121,800	100,000	100,000	100,000	0
266	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,584,822	Total Expenditure	2,222,900	2,613,600	1,549,100	1,398,100	1,358,300	1,051,900
	Income						
236	Customer and Client Receipts	0	0	0	0	0	0
(638,955)	Grants and contributions	(462,600)	(755,900)	(252,300)	(188,200)	(189,400)	(190,000)
(110,640)	Internal Transfers Income	(100,000)	(120,600)	(100,000)	(100,000)	(100,000)	0
(1,245,000)	Income not charged to Cost of Service	0	0	0	0	0	0
(1,994,359)	Total Income	(562,600)	(876,500)	(352,300)	(288,200)	(289,400)	(190,000)
(409,537)	Direct Expenditure and Income	1,660,300	1,737,100	1,196,800	1,109,900	1,068,900	861,900

Felixstowe Forwards

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
127,692	Employee Expenses	0	0	0	0	0	0
2,708	Premises Expenses	0	0	0	0	0	0
727	Transport Expenses	0	0	0	0	0	0
23,312	Supplies and Services	0	0	0	0	0	0
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
154,440	Total Expenditure	0	0	0	0	0	0
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(15,000)	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(15,000)	Total Income	0	0	0	0	0	0
139,440	Direct Expenditure and Income	0	0	0	0	0	0

Economic Development and Regeneration

Landguard

Actual 2021/22 £		Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
		Direct Expenditure and Income						
		Expenditure						
95,358	AAA	Employee Expenses	81,400	91,800	66,100	68,200	69,500	71,100
11,039	BBB	Premises Expenses	12,200	11,400	10,900	11,300	12,200	12,500
0	CCC	Transport Expenses	100	300	400	400	400	400
34,830	DDD	Supplies and Services	5,000	20,100	12,700	12,700	12,700	12,700
27,000	EEE	Third Party Payments	0	0	0	0	0	0
0	FFF	Transfer Payments	0	0	0	0	0	0
11,002	GGG	Internal/Reserve Transfers	0	0	0	0	0	0
0	HHH	Expenditure not charged to Cost of Service	0	0	0	0	0	0
179,229		Total Expenditure	98,700	123,600	90,100	92,600	94,800	96,700
		Income						
(10,697)	LLL	Customer and Client Receipts	(38,600)	(47,000)	(47,000)	(47,000)	(47,000)	(47,000)
(13,352)	KKK	Grants and contributions	(3,700)	(7,600)	(3,700)	(3,700)	(3,700)	(3,700)
(87,071)	MMI	Internal Transfers Income	(50,000)	(90,000)	(50,000)	(50,000)	(50,000)	(50,000)
(103,460)	NNN	Income not charged to Cost of Service	0	0	0	0	0	0
(214,580)		Total Income	(92,300)	(144,600)	(100,700)	(100,700)	(100,700)	(100,700)
(35,351)		Direct Expenditure and Income	6,400	(21,000)	(10,600)	(8,100)	(5,900)	(4,000)

Environmental Services and Port Health

Environmental Services and Port Health

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
8,627,588	Employee Expenses	9,247,500	8,609,300	8,518,900	7,459,300	7,647,900	7,868,000
242,225	Premises Expenses	262,700	249,800	249,400	251,300	252,100	253,400
73,606	Transport Expenses	84,300	80,200	69,500	69,200	69,200	69,200
1,998,226	Supplies and Services	2,157,600	1,945,000	463,100	487,400	521,900	555,400
30,400	Third Party Payments	51,500	32,100	32,400	30,400	30,400	30,400
16,358	Transfer Payments	0	0	0	0	0	0
556,089	Internal/Reserve Transfers	0	989,500	113,000	113,000	113,000	113,000
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
0		0	0	0	0	0	0
11,544,492	Total Expenditure	11,803,600	11,905,900	9,446,300	8,410,600	8,634,500	8,889,400
0		0	0	0	0	0	0
0	Income	0	0	0	0	0	0
0		0	0	0	0	0	0
(5,859,298)	Customer and Client Receipts	(9,398,000)	(6,159,700)	(6,369,400)	(6,540,900)	(6,717,600)	(6,899,500)
(2,546,778)	Grants and contributions	(906,300)	(2,460,200)	0	0	0	0
(424,235)	Internal Transfers Income	0	(959,500)	0	0	0	0
(396)	Income not charged to Cost of Service	0	0	0	0	0	0
0		0	0	0	0	0	0
(8,830,707)	Total Income	(10,304,300)	(9,579,400)	(6,369,400)	(6,540,900)	(6,717,600)	(6,899,500)
2,713,785	Direct Expenditure and Income	1,499,300	2,326,500	3,076,900	1,869,700	1,916,900	1,989,900

Environmental Services and Port Health

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
1,162,130	Environmental Protection	1,055,100	1,232,900	1,282,800	1,290,600	1,327,700	1,364,600
705,606	Food and Safety	882,800	839,800	874,900	901,200	933,900	961,800
908,870	Port Health Authority	(582,600)	62,900	715,200	(531,700)	(557,000)	(551,500)
(63,526)	Emergency Planning	72,200	72,200	73,600	73,600	73,600	73,600
706	The Green Agenda	71,800	118,700	130,400	136,000	138,700	141,400
2,713,785	Fiona Quinn	1,499,300	2,326,500	3,076,900	1,869,700	1,916,900	1,989,900

Environmental Services and Port Health

Environmental Protection

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,038,940	Employee Expenses	898,200	1,015,700	1,178,300	1,188,400	1,225,500	1,262,400
600	Premises Expenses	2,900	1,000	1,000	1,000	1,000	1,000
25,194	Transport Expenses	28,900	28,600	24,700	24,400	24,400	24,400
178,976	Supplies and Services	126,100	241,200	110,700	110,700	110,700	110,700
30,400	Third Party Payments	51,500	32,100	32,400	30,400	30,400	30,400
0	Transfer Payments	0	0	0	0	0	0
14,338	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,288,448	Total Expenditure	1,107,600	1,318,600	1,347,100	1,354,900	1,392,000	1,428,900
	Income						
(80,443)	Customer and Client Receipts	(52,500)	(65,800)	(64,300)	(64,300)	(64,300)	(64,300)
(4,355)	Grants and contributions	0	0	0	0	0	0
(41,125)	Internal Transfers Income	0	(19,900)	0	0	0	0
(396)	Income not charged to Cost of Service	0	0	0	0	0	0
(126,318)	Total Income	(52,500)	(85,700)	(64,300)	(64,300)	(64,300)	(64,300)
1,162,130	Direct Expenditure and Income	1,055,100	1,232,900	1,282,800	1,290,600	1,327,700	1,364,600

Environmental Services and Port Health

Food and Safety

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,061,434	Employee Expenses	864,700	1,066,500	858,800	885,100	917,800	945,700
388	Premises Expenses	0	0	0	0	0	0
26,797	Transport Expenses	20,000	27,400	24,000	24,000	24,000	24,000
19,518	Supplies and Services	14,700	15,700	14,600	14,600	14,600	14,600
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
12,199	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,120,336	Total Expenditure	899,400	1,109,600	897,400	923,700	956,400	984,300
	Income						
(31,621)	Customer and Client Receipts	(16,600)	(26,500)	(22,500)	(22,500)	(22,500)	(22,500)
0	Grants and contributions	0	0	0	0	0	0
(383,110)	Internal Transfers Income	0	(243,300)	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(414,731)	Total Income	(16,600)	(269,800)	(22,500)	(22,500)	(22,500)	(22,500)
705,606	Direct Expenditure and Income	882,800	839,800	874,900	901,200	933,900	961,800

Environmental Services and Port Health

Port Health Authority

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
6,526,508	Employee Expenses	7,412,800	6,409,400	6,352,400	5,250,800	5,366,900	5,519,500
241,237	Premises Expenses	259,800	248,700	248,400	250,300	251,100	252,400
21,555	Transport Expenses	35,400	23,200	19,800	19,800	19,800	19,800
1,673,914	Supplies and Services	1,944,600	1,568,500	264,200	288,500	323,000	356,500
0	Third Party Payments	0	0	0	0	0	0
16,358	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	665,300	113,000	113,000	113,000	113,000
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
8,479,573	Total Expenditure	9,652,600	8,915,100	6,997,800	5,922,400	6,073,800	6,261,200
	Income						
(5,745,655)	Customer and Client Receipts	(9,328,900)	(6,067,400)	(6,282,600)	(6,454,100)	(6,630,800)	(6,812,700)
(1,825,049)	Grants and contributions	(906,300)	(2,088,500)	0	0	0	0
0	Internal Transfers Income	0	(696,300)	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(7,570,703)	Total Income	(10,235,200)	(8,852,200)	(6,282,600)	(6,454,100)	(6,630,800)	(6,812,700)
908,870	Direct Expenditure and Income	(582,600)	62,900	715,200	(531,700)	(557,000)	(551,500)

The Green Agenda

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
706	Employee Expenses	71,800	117,700	129,400	135,000	137,700	140,400
0	Premises Expenses	0	0	0	0	0	0
0	Transport Expenses	0	1,000	1,000	1,000	1,000	1,000
0	Supplies and Services	0	0	0	0	0	0
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
706	Total Expenditure	71,800	118,700	130,400	136,000	138,700	141,400
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0	Total Income	0	0	0	0	0	0
706	Direct Expenditure and Income	71,800	118,700	130,400	136,000	138,700	141,400

Environmental Services and Port Health

Emergency planning

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
0	Premises Expenses	0	100	0	0	0	0
60	Transport Expenses	0	0	0	0	0	0
125,816	Supplies and Services	72,200	119,600	73,600	73,600	73,600	73,600
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
529,552	Internal/Reserve Transfers	0	324,200	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
655,429	Total Expenditure	72,200	443,900	73,600	73,600	73,600	73,600
	Income						
(1,580)	Customer and Client Receipts	0	0	0	0	0	0
(717,375)	Grants and contributions	0	(371,700)	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(718,955)	Total Income	0	(371,700)	0	0	0	0
(63,526)	Direct Expenditure and Income	72,200	72,200	73,600	73,600	73,600	73,600

Financial Services and Other Financial Transactions

Subjective analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,165,224	Employee Expenses	706,300	850,600	191,700	232,200	269,100	291,400
538	Premises Expenses	500	500	500	500	500	500
959	Transport Expenses	5,100	5,100	5,100	5,100	5,100	5,100
57,413	Supplies and Services	32,500	32,500	32,500	32,500	32,500	32,500
0	Third Party Payments	0	0	0	0	0	0
(22,858)	Transfer Payments	(26,100)	(26,100)	(26,400)	(26,800)	(27,100)	(27,100)
129,300	Internal/Reserve Transfers	0	144,000	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,330,574	Total Expenditure	718,300	1,006,600	203,400	243,500	280,100	302,400
	Income						
(10,206)	Customer and Client Receipts	0	0	(24,200)	(33,800)	(34,600)	(35,300)
(902,064)	Grants and contributions	(750,000)	(579,000)	(2,400)	(3,400)	(3,500)	3,500
(8,000)	Internal Transfers Income	0	(121,000)	(113,000)	(113,000)	(113,000)	(113,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(920,271)	Total Income	(750,000)	(700,000)	(139,600)	(150,200)	(151,100)	(144,800)
410,303	Direct Expenditure and Income	(31,700)	306,600	63,800	93,300	129,000	157,600

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
1,157,275 (746,971)	Financial Services Other financial transactions	1,356,200 (1,387,900)	1,461,000 (1,154,400)	1,484,400 (1,420,600)	1,525,500 (1,432,200)	1,562,200 (1,433,200)	1,604,300 (1,446,700)
410,303	Brian Mew	(31,700)	306,600	63,800	93,300	129,000	157,600

Financial Services

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,165,224	Employee Expenses	1,303,700	1,416,500	1,458,800	1,510,900	1,548,800	1,584,600
538	Premises Expenses	500	500	500	500	500	500
959	Transport Expenses	5,100	5,100	5,100	5,100	5,100	5,100
24,209	Supplies and Services	63,000	63,000	63,000	63,000	63,000	63,000
0	Third Party Payments	0	0	0	0	0	0
(12,829)	Transfer Payments	(16,100)	(16,100)	(16,400)	(16,800)	(17,100)	(17,100)
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Servi	0	0	0	0	0	0
1,178,100	Total Expenditure	1,356,200	1,469,000	1,511,000	1,562,700	1,600,300	1,636,100
	Income						
(10,206)	Customer and Client Receipts	0	0	(24,200)	(33,800)	(34,600)	(35,300)
(2,619)	Grants and contributions	0	0	(2,400)	(3,400)	(3,500)	3,500
(8,000)	Internal Transfers Income	0	(8,000)	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(20,826)	Total Income	0	(8,000)	(26,600)	(37,200)	(38,100)	(31,800)
1,157,275	Direct Expenditure and Income	1,356,200	1,461,000	1,484,400	1,525,500	1,562,200	1,604,300

Other Financial Transactions

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	(597,400)	(565,900)	(1,267,100)	(1,278,700)	(1,279,700)	(1,293,200)
0	Premises Expenses	0	0	0	0	0	0
959	Transport Expenses	0	0	0	0	0	0
33,203	Supplies and Services	(30,500)	(30,500)	(30,500)	(30,500)	(30,500)	(30,500)
0	Third Party Payments	0	0	0	0	0	0
(10,030)	Transfer Payments	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
129,300	Internal/Reserve Transfers	0	144,000	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
153,432	Total Expenditure	(637,900)	(462,400)	(1,307,600)	(1,319,200)	(1,320,200)	(1,333,700)
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(899,445)	Grants and contributions	(750,000)	(579,000)	0	0	0	0
0	Internal Transfers Income	0	(113,000)	(113,000)	(113,000)	(113,000)	(113,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(899,445)	Total Income	(750,000)	(692,000)	(113,000)	(113,000)	(113,000)	(113,000)
(746,013)	Direct Expenditure and Income	(1,387,900)	(1,154,400)	(1,420,600)	(1,432,200)	(1,433,200)	(1,446,700)

Housing Services

Housing Services

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
2,201,008	Employee Expenses	2,514,400	2,744,100	3,010,300	2,994,900	2,538,100	2,606,400
457,614	Premises Expenses	478,700	618,700	417,800	417,500	380,200	383,400
46,195	Transport Expenses	43,600	59,800	54,900	54,200	46,900	45,200
3,677,313	Supplies and Services	3,907,600	6,536,700	3,948,900	3,420,800	3,067,700	3,022,200
126,419	Third Party Payments	112,400	94,400	9,200	9,500	9,500	9,500
12	Transfer Payments	0	0	0	0	0	0
18,791	Internal/Reserve Transfers	0	13,500	2,000	2,000	2,000	2,000
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
6,527,352	Total Expenditure	7,056,700	10,067,200	7,443,100	6,898,900	6,044,400	6,068,700
	Income						
(1,304,535)	Customer and Client Receipts	(701,600)	(466,200)	(670,300)	(622,100)	(566,900)	(570,100)
(3,380,033)	Grants and contributions	(1,378,500)	(3,829,800)	(1,699,500)	(1,582,000)	(782,600)	(834,300)
(62,522)	Internal Transfers Income	0	(8,500)	(2,000)	(2,000)	(2,000)	(2,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(4,747,090)	Total Income	(2,080,100)	(4,304,500)	(2,371,800)	(2,206,100)	(1,351,500)	(1,406,400)
1,780,263	Direct Expenditure and Income	4,976,600	5,762,700	5,071,300	4,692,800	4,692,900	4,662,300

Housing Services

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
166,793	Homelessness	971,000	1,287,400	1,144,400	1,190,600	1,183,000	1,217,100
78,479	Housing Enabling	441,900	451,200	372,600	200	200	200
1,534,990	Private Sector Housing	3,563,700	4,024,100	3,554,300	3,502,000	3,509,700	3,445,000
1,780,263	Heather Tucker	4,976,600	5,762,700	5,071,300	4,692,800	4,692,900	4,662,300

Housing Services

Homelessness

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,085,053	Employee Expenses	1,325,700	1,354,100	1,602,200	1,676,800	1,244,400	1,289,600
429,490	Premises Expenses	474,900	565,500	409,300	408,900	371,600	374,700
15,398	Transport Expenses	13,000	15,900	17,400	17,400	11,400	11,400
1,095,864	Supplies and Services	791,900	1,433,800	955,500	814,400	470,500	465,300
1,300	Third Party Payments	1,300	0	0	0	0	0
12	Transfer Payments	0	0	0	0	0	0
6,882	Internal/Reserve Transfers	0	11,500	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
2,633,999	Total Expenditure	2,606,800	3,380,800	2,984,400	2,917,500	2,097,900	2,141,000
	Income						
(154,993)	Customer and Client Receipts	(345,000)	(320,000)	(317,000)	(324,000)	(324,000)	(333,000)
(2,292,691)	Grants and contributions	(1,290,800)	(1,766,900)	(1,523,000)	(1,402,900)	(590,900)	(590,900)
(19,522)	Internal Transfers Income	0	(6,500)	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(2,467,206)	Total Income	(1,635,800)	(2,093,400)	(1,840,000)	(1,726,900)	(914,900)	(923,900)
166,793	Direct Expenditure and Income	971,000	1,287,400	1,144,400	1,190,600	1,183,000	1,217,100

Housing Services

Housing Enabling

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
64,891	Employee Expenses	67,600	68,800	0	0	0	0
0	Premises Expenses	0	0	0	0	0	0
62	Transport Expenses	800	300	0	0	0	0
13,527	Supplies and Services	373,500	382,100	372,600	200	200	200
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
78,479	Total Expenditure	441,900	451,200	372,600	200	200	200
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0	Total Income	0	0	0	0	0	0
78,479	Direct Expenditure and Income	441,900	451,200	372,600	200	200	200

Housing Services

Private Sector Housing

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,051,064	Employee Expenses	1,121,100	1,321,200	1,408,100	1,318,100	1,293,700	1,316,800
28,124	Premises Expenses	3,800	53,200	8,500	8,600	8,600	8,700
30,736	Transport Expenses	29,800	43,600	37,500	36,800	35,500	33,800
2,567,922	Supplies and Services	2,742,200	4,720,800	2,620,800	2,606,200	2,597,000	2,556,700
125,119	Third Party Payments	111,100	94,400	9,200	9,500	9,500	9,500
0	Transfer Payments	0	0	0	0	0	0
11,909	Internal/Reserve Transfers	0	2,000	2,000	2,000	2,000	2,000
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
3,814,874	Total Expenditure	4,008,000	6,235,200	4,086,100	3,981,200	3,946,300	3,927,500
	Income						
(1,149,542)	Customer and Client Receipts	(356,600)	(146,200)	(353,300)	(298,100)	(242,900)	(237,100)
(1,087,342)	Grants and contributions	(87,700)	(2,062,900)	(176,500)	(179,100)	(191,700)	(243,400)
(43,000)	Internal Transfers Income	0	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
(113,000)	Income not charged to Cost of Service	0	0	0	0	0	0
(2,392,884)	Total Income	(444,300)	(2,211,100)	(531,800)	(479,200)	(436,600)	(482,500)
1,421,990	Direct Expenditure and Income	3,563,700	4,024,100	3,554,300	3,502,000	3,509,700	3,445,000

Human Resources

Human Resources

Subjective summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
887,366	Employee Expenses	788,200	830,400	1,111,700	1,413,200	1,438,800	1,501,200
50	Premises Expenses	0	0	0	0	0	0
2,976	Transport Expenses	9,400	6,700	6,700	6,700	6,700	6,700
62,675	Supplies and Services	66,600	66,600	66,600	66,600	66,600	66,600
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
3,485	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
956,552	Total Expenditure	864,200	903,700	1,185,000	1,486,500	1,512,100	1,574,500
	Income						
(12,195)	Customer and Client Receipts	(100)	(100)	(106,500)	(149,700)	(154,600)	(159,900)
(155,045)	Grants and contributions	0	0	(10,600)	(15,000)	(15,500)	(16,000)
(3,485)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(170,725)	Total Income	(100)	(100)	(117,100)	(164,700)	(170,100)	(175,900)
785,827	Direct Expenditure and Income	864,100	903,600	1,067,900	1,321,800	1,342,000	1,398,600

Internal Audit Service

Internal Audit Services

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
678,750	Employee Expenses	619,400	665,200	840,400	836,200	859,800	883,700
71	Premises Expenses	0	0	0	0	0	0
4,738	Transport Expenses	11,100	8,100	8,100	8,100	8,100	8,100
12,836	Supplies and Services	42,900	29,000	29,000	29,000	29,000	29,000
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
19,102	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
715,497	Total Expenditure	673,400	702,300	877,500	873,300	896,900	920,800
	Income						
(154,173)	Customer and Client Receipts	(130,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
0	Grants and contributions	0	0	0	0	0	0
(19,102)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(173,275)	Total Income	(130,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
542,222	Direct Expenditure and Income	543,400	497,300	672,500	668,300	691,900	715,800

Internal Audit Services

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
227,608	Corporate Investigations	225,000	198,500	242,300	213,600	219,100	224,500
314,613	Internal Audit & Assurance	318,400	298,800	430,200	454,700	472,800	491,300
542,222	Siobhan Martin	543,400	497,300	672,500	668,300	691,900	715,800

Internal Audit Services

Corporate Investigations

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
215,913	Employee Expenses	199,000	174,000	217,800	189,100	194,600	200,000
71	Premises Expenses	0	0	0	0	0	0
3,209	Transport Expenses	5,900	4,400	4,400	4,400	4,400	4,400
8,416	Supplies and Services	20,100	20,100	20,100	20,100	20,100	20,100
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
19,102	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
246,710	Total Expenditure	225,000	198,500	242,300	213,600	219,100	224,500
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
0	Grants and contributions	0	0	0	0	0	0
(19,102)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(19,102)	Total Income	0	0	0	0	0	0
227,608	Direct Expenditure and Income	225,000	198,500	242,300	213,600	219,100	224,500

Internal Audit Services

Internal Audit & Assurance

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
462,837	Employee Expenses	420,400	491,200	622,600	647,100	665,200	683,700
0	Premises Expenses	0	0	0	0	0	0
1,530	Transport Expenses	5,200	3,700	3,700	3,700	3,700	3,700
4,420	Supplies and Services	22,800	8,900	8,900	8,900	8,900	8,900
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
468,786	Total Expenditure	448,400	503,800	635,200	659,700	677,800	696,300
	Income						
(154,173)	Customer and Client Receipts	(130,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(154,173)	Total Income	(130,000)	(205,000)	(205,000)	(205,000)	(205,000)	(205,000)
314,613	Direct Expenditure and Income	318,400	298,800	430,200	454,700	472,800	491,300

Legal and Democratic Services

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,342,827	Employee Expenses	1,574,900	1,754,900	2,064,900	1,884,900	1,927,900	1,964,400
13,972	Premises Expenses	10,300	10,300	40,300	10,300	10,300	10,300
28,875	Transport Expenses	54,200	45,700	45,700	45,700	45,700	45,700
1,397,097	Supplies and Services	1,187,200	1,270,500	1,347,700	1,247,700	1,247,700	1,247,700
11,400	Third Party Payments	11,700	12,000	11,700	11,900	11,900	11,900
0	Transfer Payments	0	0	0	0	0	0
682	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
2,794,852	Total Expenditure	2,838,300	3,093,400	3,510,300	3,200,500	3,243,500	3,280,000
	Income						
(543,655)	Customer and Client Receipts	(526,300)	(525,000)	(525,000)	(525,000)	(525,000)	(525,000)
(27,099)	Grants and contributions	0	0	0	0	0	0
(27,984)	Internal Transfers Income	0	(3,200)	(45,000)	(45,000)	(45,000)	(45,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(598,739)	Total Income	(526,300)	(528,200)	(570,000)	(570,000)	(570,000)	(570,000)
2,196,113	Direct Expenditure and Income	2,312,000	2,565,200	2,940,300	2,630,500	2,673,500	2,710,000

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
1,108,359	Democratic services	1,261,500	1,388,200	1,443,500	1,475,200	1,489,400	1,501,000
860,353	Management and Support	719,900	817,000	802,500	790,400	804,100	815,300
(195,008)	Licensing	(184,700)	(129,700)	(100,400)	(96,000)	(90,000)	(83,900)
422,409	Elections	515,300	489,700	794,700	460,900	470,000	477,600
2,196,113	Chris Bing	2,312,000	2,565,200	2,940,300	2,630,500	2,673,500	2,710,000

Legal and Democratic Services

Democratic Services (Includes Democratic Services, Member Expenses)

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
441,011	Employee Expenses	531,400	642,200	708,300	740,000	754,200	765,800
1,224	Premises Expenses	500	500	500	500	500	500
17,317	Transport Expenses	37,000	29,600	29,600	29,600	29,600	29,600
648,806	Supplies and Services	692,800	716,100	705,300	705,300	705,300	705,300
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,108,359	Total Expenditure	1,261,700	1,388,400	1,443,700	1,475,400	1,489,600	1,501,200
	Income						
0	Customer and Client Receipts	(200)	(200)	(200)	(200)	(200)	(200)
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0	Total Income	(200)	(200)	(200)	(200)	(200)	(200)
1,108,359	Direct Expenditure and Income	1,261,500	1,388,200	1,443,500	1,475,200	1,489,400	1,501,000

Legal and Democratic Services

Legal Services

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
371,789	Employee Expenses	450,100	516,900	514,400	502,300	516,000	527,200
5,371	Premises Expenses	6,000	6,000	6,000	6,000	6,000	6,000
2,890	Transport Expenses	7,100	5,200	5,200	5,200	5,200	5,200
557,805	Supplies and Services	311,700	368,900	356,900	356,900	356,900	356,900
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
937,856	Total Expenditure	774,900	897,000	882,500	870,400	884,100	895,300
	Income						
(75,503)	Customer and Client Receipts	(55,000)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
0	Grants and contributions	0	0	0	0	0	0
(2,000)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(77,503)	Total Income	(55,000)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
860,353	Direct Expenditure and Income	719,900	817,000	802,500	790,400	804,100	815,300

Legal and Democratic Services

Licensing

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
224,616	Employee Expenses	232,500	258,800	288,400	292,600	298,600	304,700
0	Premises Expenses	0	0	0	0	0	0
6,126	Transport Expenses	7,600	7,600	7,600	7,600	7,600	7,600
30,775	Supplies and Services	29,800	31,900	31,900	31,900	31,900	31,900
11,400	Third Party Payments	11,700	12,000	11,700	11,900	11,900	11,900
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
272,917	Total Expenditure	281,600	310,300	339,600	344,000	350,000	356,100
	Income						
(457,219)	Customer and Client Receipts	(466,300)	(440,000)	(440,000)	(440,000)	(440,000)	(440,000)
(10,663)	Grants and contributions	0	0	0	0	0	0
(42)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(467,924)	Total Income	(466,300)	(440,000)	(440,000)	(440,000)	(440,000)	(440,000)
(195,008)	Direct Expenditure and Income	(184,700)	(129,700)	(100,400)	(96,000)	(90,000)	(83,900)

Legal and Democratic Services

Elections & Electoral Registration

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
305,411	Employee Expenses	360,900	337,000	553,800	350,000	359,100	366,700
7,377	Premises Expenses	3,800	3,800	33,800	3,800	3,800	3,800
2,541	Transport Expenses	2,500	3,300	3,300	3,300	3,300	3,300
159,710	Supplies and Services	152,900	153,600	253,600	153,600	153,600	153,600
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
682	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
475,720	Total Expenditure	520,100	497,700	844,500	510,700	519,800	527,400
	Income						
(10,933)	Customer and Client Receipts	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)
(16,436)	Grants and contributions	0	0	0	0	0	0
(25,942)	Internal Transfers Income	0	(3,200)	(45,000)	(45,000)	(45,000)	(45,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(53,311)	Total Income	(4,800)	(8,000)	(49,800)	(49,800)	(49,800)	(49,800)
422,409	Direct Expenditure and Income	515,300	489,700	794,700	460,900	470,000	477,600

Operations

Operations

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
2,016,981	Employee Expenses	2,329,000	2,434,000	2,581,800	2,679,000	2,758,800	2,830,500
3,098,670	Premises Expenses	3,172,900	4,198,600	4,083,100	4,060,200	3,921,700	3,851,300
51,712	Transport Expenses	30,600	1,911,300	687,900	36,300	36,300	36,300
2,765,919	Supplies and Services	2,225,100	3,173,100	2,199,800	1,517,300	1,517,300	1,517,300
18,790,246	Third Party Payments	18,115,700	16,794,700	18,917,800	20,119,000	20,119,000	20,119,000
330	Transfer Payments	0	0	0	0	0	0
189,002	Internal/Reserve Transfers	105,300	217,800	162,100	138,300	138,300	138,300
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
26,912,860	Total Expenditure	25,978,600	28,729,500	28,632,500	28,550,100	28,491,400	28,492,700
	Income						
(10,632,228)	Customer and Client Receipts	(11,369,500)	(10,906,200)	(11,173,800)	(11,323,600)	(11,325,100)	(11,368,700)
(2,251,564)	Grants and contributions	(2,637,700)	(1,837,700)	(1,983,700)	(2,667,600)	(2,675,500)	(2,675,700)
(274,245)	Internal Transfers Income	(51,500)	(153,800)	(81,500)	(81,500)	(81,500)	(81,500)
(335,380)	Income not charged to Cost of Service	(331,500)	(331,500)	(331,500)	(331,500)	(331,500)	(331,500)
(13,493,417)	Total Income	(14,390,200)	(13,229,200)	(13,570,500)	(14,404,200)	(14,413,600)	(14,457,400)
13,419,442	Direct Expenditure and Income	11,588,400	15,500,300	15,062,000	14,145,900	14,077,800	14,035,300

Operations

Division Summary

Actual 2021/22 £	Description	Original 2022/23 £	Revised 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
1,042,891	Admin Buildings	1,052,400	1,219,500	1,171,300	1,172,000	1,180,100	1,189,800
843,116	Asset management	1,162,000	1,210,300	1,202,500	1,126,800	1,155,800	1,182,600
8,592	Arts, Heritage and Museums Development	10,400	8,800	8,200	8,200	8,200	8,200
(747,757)	Beach	(917,200)	(966,000)	(1,010,700)	(942,900)	(1,006,900)	(1,012,300)
(307,073)	Caravan and Camping Sites	(161,800)	(170,100)	(146,800)	(99,000)	(119,900)	(109,400)
296,988	Cemeteries	299,800	301,200	412,600	492,000	410,600	337,300
(121,249)	Concessions	(107,500)	(89,800)	(98,200)	(108,700)	(85,200)	(108,200)
(14,802)	Events	(17,000)	(13,900)	(13,900)	(13,900)	(13,900)	(13,900)
(89,324)	Harbours and Yacht Stations	19,900	51,000	69,300	44,800	51,500	55,900
1,668,963	Indoor Leisure	438,200	687,100	335,700	158,100	158,200	116,400
(615,562)	Industrial Estates	(557,800)	(550,700)	(568,200)	(572,300)	(577,100)	(576,700)
419,948	Leisure Strategy	466,200	484,600	531,400	485,800	493,200	497,300
60,106	Markets	7,700	600	700	700	800	800
(43,083)	Miscellaneous Land	(180,600)	(31,800)	(87,700)	(87,500)	(89,000)	(88,900)
638,144	Miscellaneous Property	(87,000)	589,900	274,800	287,400	282,100	319,900
347,395	Operations management	1,169,600	1,114,300	740,900	113,100	114,900	116,600
1,219,667	Outdoor Leisure	1,202,000	1,309,700	1,293,800	1,340,100	1,356,000	1,334,600
(1,317,982)	Parking Services	(1,996,400)	(973,500)	(1,180,100)	(1,388,400)	(1,380,700)	(1,368,700)
983,591	Parks and Gardens	941,300	1,382,100	1,270,700	856,800	856,800	856,800
260,274	Procurement	274,700	217,700	209,600	199,000	202,600	206,300
738,012	Public Conveniences	733,100	875,700	814,900	870,100	864,700	866,300
124,483	Resort Activities	137,600	154,900	133,300	128,400	128,400	128,400
2,446,809	Street Scene	2,358,300	2,120,800	2,100,100	2,527,000	2,528,700	2,528,700
5,577,295	Waste Management	5,340,500	6,567,900	7,597,800	7,548,300	7,557,900	7,567,500
13,419,442	Total	11,588,400	15,500,300	15,062,000	14,145,900	14,077,800	14,035,300

Operations

Administrative buildings

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
530,614	Premises Expenses	471,500	597,600	576,500	584,300	592,400	602,100
600	Transport Expenses	500	300	300	300	300	300
255,308	Supplies and Services	308,300	336,200	308,300	308,300	308,300	308,300
270,000	Third Party Payments	276,900	290,200	291,000	283,900	283,900	283,900
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,056,523	Total Expenditure	1,057,200	1,224,300	1,176,100	1,176,800	1,184,900	1,194,600
	Income						
(13,631)	Customer and Client Receipts	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(13,631)	Total Income	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)	(4,800)
1,042,891	Direct Expenditure and Income	1,052,400	1,219,500	1,171,300	1,172,000	1,180,100	1,189,800

Operations

Arts, Heritage, and Museums Development

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
1,104	Premises Expenses	1,400	1,100	500	500	500	500
0	Transport Expenses	0	0	0	0	0	0
7,634	Supplies and Services	9,000	7,700	7,700	7,700	7,700	7,700
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
8,738	Total Expenditure	10,400	8,800	8,200	8,200	8,200	8,200
	Income						
(146)	Customer and Client Receipts	0	0	0	0	0	0
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(146)	Total Income	0	0	0	0	0	0
8,592	Direct Expenditure and Income	10,400	8,800	8,200	8,200	8,200	8,200

Operations

Asset Management

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
767,499	Employee Expenses	927,500	1,073,500	1,049,200	1,077,300	1,106,300	1,133,100
29,594	Premises Expenses	186,700	31,000	80,000	0	0	0
14,422	Transport Expenses	11,700	14,600	14,600	14,600	14,600	14,600
71,787	Supplies and Services	36,400	73,900	36,900	36,900	36,900	36,900
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	19,300	23,800	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
883,302	Total Expenditure	1,162,300	1,212,300	1,204,500	1,128,800	1,157,800	1,184,600
	Income						
(36,397)	Customer and Client Receipts	(300)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
(3,789)	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(40,186)	Total Income	(300)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
843,116	Direct Expenditure and Income	1,162,000	1,210,300	1,202,500	1,126,800	1,155,800	1,182,600

Operations

Beach

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
36,752	Employee Expenses	37,700	0	0	0	0	0
55,672	Premises Expenses	72,300	90,600	45,700	114,500	50,500	45,100
0	Transport Expenses	0	0	0	0	0	0
152,537	Supplies and Services	9,200	9,200	9,200	9,200	9,200	9,200
27,700	Third Party Payments	28,300	29,900	30,100	29,100	29,100	29,100
0	Transfer Payments	0	0	0	0	0	0
5,424	Internal/Reserve Transfers	0	0	0	0	0	0
	Expenditure not charged to Cost of Service	0	0	0	0	0	0
278,084	Total Expenditure	147,500	129,700	85,000	152,800	88,800	83,400
	Income						
(1,025,841)	Customer and Client Receipts	(1,061,100)	(1,092,100)	(1,092,100)	(1,092,100)	(1,092,100)	(1,092,100)
0	Grants and contributions	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(1,025,841)	Total Income	(1,064,700)	(1,095,700)	(1,095,700)	(1,095,700)	(1,095,700)	(1,095,700)
(747,757)	Direct Expenditure and Income	(917,200)	(966,000)	(1,010,700)	(942,900)	(1,006,900)	(1,012,300)

Operations

Caravan and Camping Sites

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
161,186	Employee Expenses	201,800	210,100	234,900	243,700	250,700	256,600
130,297	Premises Expenses	152,100	135,500	134,000	173,000	145,100	149,700
135	Transport Expenses	1,300	1,300	1,300	1,300	1,300	1,300
61,368	Supplies and Services	45,200	45,200	45,200	45,200	45,200	45,200
0	Third Party Payments	0	0	0	0	0	0
330	Transfer Payments	0	0	0	0	0	0
42,289	Internal/Reserve Transfers	42,000	42,000	42,000	42,000	42,000	42,000
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
395,605	Total Expenditure	442,400	434,100	457,400	505,200	484,300	494,800
	Income						
(560,375)	Customer and Client Receipts	(604,200)	(604,200)	(604,200)	(604,200)	(604,200)	(604,200)
0	Grants and contributions	0	0	0	0	0	0
(142,303)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(702,678)	Total Income	(604,200)	(604,200)	(604,200)	(604,200)	(604,200)	(604,200)
(307,073)	Direct Expenditure and Income	(161,800)	(170,100)	(146,800)	(99,000)	(119,900)	(109,400)

Operations

Cemeteries

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
41,345	Premises Expenses	51,800	55,700	190,800	268,000	186,600	113,300
0	Transport Expenses	0	0	0	0	0	0
43,853	Supplies and Services	0	13,300	0	0	0	0
546,900	Third Party Payments	562,000	585,200	574,800	577,000	577,000	577,000
0	Transfer Payments	0	0	0	0	0	0
234	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
632,332	Total Expenditure	613,800	654,200	765,600	845,000	763,600	690,300
	Income						
(331,944)	Customer and Client Receipts	(314,000)	(353,000)	(353,000)	(353,000)	(353,000)	(353,000)
(3,400)	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(335,344)	Total Income	(314,000)	(353,000)	(353,000)	(353,000)	(353,000)	(353,000)
296,988	Direct Expenditure and Income	299,800	301,200	412,600	492,000	410,600	337,300

Operations

Concessions

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
15,237	Employee Expenses	200	0	0	0	0	0
6,264	Premises Expenses	13,100	24,200	16,300	5,800	29,300	6,300
95	Transport Expenses	0	0	0	0	0	0
55	Supplies and Services	0	500	0	0	0	0
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
1,098	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
22,749	Total Expenditure	13,300	24,700	16,300	5,800	29,300	6,300
	Income						
(128,411)	Customer and Client Receipts	(120,800)	(114,500)	(114,500)	(114,500)	(114,500)	(114,500)
(15,587)	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(143,998)	Total Income	(120,800)	(114,500)	(114,500)	(114,500)	(114,500)	(114,500)
(121,249)	Direct Expenditure and Income	(107,500)	(89,800)	(98,200)	(108,700)	(85,200)	(108,200)

Operations

Events

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
0	Premises Expenses	0	0	0	0	0	0
0	Transport Expenses	0	0	0	0	0	0
0	Supplies and Services	0	3,100	3,100	3,100	3,100	3,100
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
0	Total Expenditure	0	3,100	3,100	3,100	3,100	3,100
	Income						
(14,802)	Customer and Client Receipts	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(14,802)	Total Income	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
(14,802)	Direct Expenditure and Income	(17,000)	(13,900)	(13,900)	(13,900)	(13,900)	(13,900)

Operations

Harbours and Yacht Stations

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
211,673	Employee Expenses	212,300	234,000	245,700	257,100	266,300	273,700
115,298	Premises Expenses	114,300	146,700	173,900	138,000	135,500	132,500
24,639	Transport Expenses	2,200	10,900	2,500	2,500	2,500	2,500
45,267	Supplies and Services	46,700	68,000	55,800	55,800	55,800	55,800
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
9,500	Internal/Reserve Transfers	9,500	9,500	9,500	9,500	9,500	9,500
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
406,378	Total Expenditure	385,000	469,100	487,400	462,900	469,600	474,000
	Income						
(378,991)	Customer and Client Receipts	(323,100)	(346,100)	(346,100)	(346,100)	(346,100)	(346,100)
(39,209)	Grants and contributions	0	0	0	0	0	0
(77,502)	Internal Transfers Income	(42,000)	(72,000)	(72,000)	(72,000)	(72,000)	(72,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(495,702)	Total Income	(365,100)	(418,100)	(418,100)	(418,100)	(418,100)	(418,100)
(89,324)	Direct Expenditure and Income	19,900	51,000	69,300	44,800	51,500	55,900

Operations

Indoor Leisure

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
122,080	Premises Expenses	74,800	298,200	415,400	315,500	315,600	315,700
0	Transport Expenses	0	0	0	0	0	0
97,283	Supplies and Services	79,200	268,500	93,800	93,800	93,800	93,800
1,374,877	Third Party Payments	442,900	258,200	180,000	180,000	180,000	180,000
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
2,986	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,597,225	Total Expenditure	596,900	824,900	689,200	589,300	589,400	589,500
	Income						
74,724	Customer and Client Receipts	(158,700)	(137,800)	(353,500)	(431,200)	(431,200)	(473,100)
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
74,724	Total Income	(158,700)	(137,800)	(353,500)	(431,200)	(431,200)	(473,100)
1,671,949	Direct Expenditure and Income	438,200	687,100	335,700	158,100	158,200	116,400

Operations

Industrial Estates

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
28,540	Premises Expenses	85,100	57,600	40,500	36,100	31,300	31,700
0	Transport Expenses	0	0	0	0	0	0
639	Supplies and Services	900	900	900	900	900	900
9,900	Third Party Payments	10,200	10,600	10,200	10,500	10,500	10,500
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
39,079	Total Expenditure	96,200	69,100	51,600	47,500	42,700	43,100
	Income						
(654,641)	Customer and Client Receipts	(654,000)	(619,800)	(619,800)	(619,800)	(619,800)	(619,800)
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(654,641)	Total Income	(654,000)	(619,800)	(619,800)	(619,800)	(619,800)	(619,800)
(615,562)	Direct Expenditure and Income	(557,800)	(550,700)	(568,200)	(572,300)	(577,100)	(576,700)

Operations

Leisure Strategy

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
127,202	Employee Expenses	171,200	145,100	181,400	191,700	199,100	203,200
6,613	Premises Expenses	1,000	900	900	1,000	1,000	1,000
4,520	Transport Expenses	5,400	9,700	4,900	4,900	4,900	4,900
199,589	Supplies and Services	100,200	183,200	142,100	92,100	92,100	92,100
186,500	Third Party Payments	192,200	201,400	202,900	196,900	196,900	196,900
0	Transfer Payments	0	0	0	0	0	0
6,729	Internal/Reserve Transfers	3,800	27,000	6,800	6,800	6,800	6,800
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
531,152	Total Expenditure	473,800	567,300	539,000	493,400	500,800	504,900
	Income						
(37,302)	Customer and Client Receipts	(7,600)	(10,400)	(7,600)	(7,600)	(7,600)	(7,600)
(65,985)	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	(72,300)	0	0	0	0
(7,917)	Income not charged to Cost of Service	0	0	0	0	0	0
(111,204)	Total Income	(7,600)	(82,700)	(7,600)	(7,600)	(7,600)	(7,600)
419,948	Direct Expenditure and Income	466,200	484,600	531,400	485,800	493,200	497,300

Operations

Markets

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
636	Premises Expenses	700	600	700	700	800	800
0	Transport Expenses	0	0	0	0	0	0
52,669	Supplies and Services	0	0	0	0	0	0
6,800	Third Party Payments	7,000	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
60,106	Total Expenditure	7,700	600	700	700	800	800
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
0	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0	Total Income	0	0	0	0	0	0
60,106	Direct Expenditure and Income	7,700	600	700	700	800	800

Operations

Miscellaneous Land

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
49,917	Premises Expenses	8,100	60,700	103,000	103,200	101,700	101,800
0	Transport Expenses	0	0	0	0	0	0
129,972	Supplies and Services	1,500	99,700	1,500	1,500	1,500	1,500
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
924	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
180,814	Total Expenditure	9,600	160,400	104,500	104,700	103,200	103,300
	Income						
(178,146)	Customer and Client Receipts	(153,800)	(155,800)	(155,800)	(155,800)	(155,800)	(155,800)
(45,750)	Grants and contributions	(36,400)	(36,400)	(36,400)	(36,400)	(36,400)	(36,400)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(223,896)	Total Income	(190,200)	(192,200)	(192,200)	(192,200)	(192,200)	(192,200)
(43,083)	Direct Expenditure and Income	(180,600)	(31,800)	(87,700)	(87,500)	(89,000)	(88,900)

Operations

Miscellaneous Property

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
669,014	Premises Expenses	379,500	749,700	629,800	652,700	655,200	693,000
0	Transport Expenses	0	0	0	0	0	0
619,799	Supplies and Services	49,100	346,200	216,900	209,800	209,800	209,800
168,717	Third Party Payments	183,300	195,000	195,100	198,100	198,100	198,100
0	Transfer Payments	0	0	0	0	0	0
520	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,458,051	Total Expenditure	611,900	1,290,900	1,041,800	1,060,600	1,063,100	1,100,900
	Income						
(458,378)	Customer and Client Receipts	(362,400)	(364,500)	(364,500)	(364,500)	(364,500)	(364,500)
(33,826)	Grants and contributions	(5,000)	(5,000)	(71,000)	(77,200)	(85,000)	(85,000)
(240)	Internal Transfers Income	0	0	0	0	0	0
(327,463)	Income not charged to Cost of Service	(331,500)	(331,500)	(331,500)	(331,500)	(331,500)	(331,500)
(819,907)	Total Income	(698,900)	(701,000)	(767,000)	(773,200)	(781,000)	(781,000)
638,144	Direct Expenditure and Income	(87,000)	589,900	274,800	287,400	282,100	319,900

Operations

Operational Management

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
171,892	Employee Expenses	141,300	101,900	97,800	99,000	101,000	103,100
0	Premises Expenses	0	0	0	0	0	0
3,549	Transport Expenses	3,300	2,400	2,400	2,400	2,400	2,400
191,639	Supplies and Services	1,025,000	1,010,000	650,400	25,000	25,000	25,000
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
367,080	Total Expenditure	1,169,600	1,114,300	750,600	126,400	128,400	130,500
	Income						
0	Customer and Client Receipts	0	0	(8,800)	(12,100)	(12,300)	(12,600)
0	Grants and contributions	0	0	(900)	(1,200)	(1,200)	(1,300)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0	Total Income	0	0	(9,700)	(13,300)	(13,500)	(13,900)
367,080	Direct Expenditure and Income	1,169,600	1,114,300	740,900	113,100	114,900	116,600

Operations

Outdoor Leisure

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
712	Employee Expenses	900	900	900	900	900	900
62,323	Premises Expenses	55,800	116,600	114,000	101,400	109,200	100,700
0	Transport Expenses	0	0	0	0	0	0
48,463	Supplies and Services	2,100	58,200	44,100	44,100	44,100	44,100
1,133,900	Third Party Payments	1,165,700	1,155,800	1,126,800	1,210,400	1,210,400	1,210,400
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,245,397	Total Expenditure	1,224,500	1,331,500	1,285,800	1,356,800	1,364,600	1,356,100
	Income						
(26,652)	Customer and Client Receipts	(21,300)	(21,300)	(21,300)	(21,300)	(21,300)	(21,300)
(2,500)	Grants and contributions	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(29,152)	Total Income	(23,800)	(23,800)	(23,800)	(23,800)	(23,800)	(23,800)
1,216,245	Direct Expenditure and Income	1,200,700	1,307,700	1,262,000	1,333,000	1,340,800	1,332,300

Operations

Parking Services

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
264,717	Employee Expenses	303,400	303,900	321,100	337,100	347,700	358,300
825,304	Premises Expenses	1,044,500	1,099,200	960,800	987,800	984,900	986,300
2,243	Transport Expenses	1,100	3,800	4,400	4,400	4,400	4,400
371,716	Supplies and Services	397,900	495,500	464,600	464,600	464,600	464,600
1,098,791	Third Party Payments	983,700	1,336,900	1,321,800	1,070,500	1,070,500	1,070,500
0	Transfer Payments	0	0	0	0	0	0
122,283	Internal/Reserve Transfers	50,000	120,000	80,000	80,000	80,000	80,000
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
2,685,055	Total Expenditure	2,780,600	3,359,300	3,152,700	2,944,400	2,952,100	2,964,100
	Income						
(3,982,865)	Customer and Client Receipts	(4,836,300)	(4,332,800)	(4,332,800)	(4,332,800)	(4,332,800)	(4,332,800)
(2,187)	Grants and contributions	0	0	0	0	0	0
(11,002)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(3,996,054)	Total Income	(4,836,300)	(4,332,800)	(4,332,800)	(4,332,800)	(4,332,800)	(4,332,800)
(1,310,999)	Direct Expenditure and Income	(2,055,700)	(973,500)	(1,180,100)	(1,388,400)	(1,380,700)	(1,368,700)

Operations

Parks and Gardens

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
48,103	Premises Expenses	114,100	155,000	58,200	58,300	58,300	58,300
0	Transport Expenses	0	0	0	0	0	0
183,031	Supplies and Services	5,100	18,400	5,100	5,100	5,100	5,100
804,800	Third Party Payments	823,100	1,209,700	1,208,400	794,400	794,400	794,400
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,035,934	Total Expenditure	942,300	1,383,100	1,271,700	857,800	857,800	857,800
	Income						
(4,656)	Customer and Client Receipts	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
(47,687)	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(52,343)	Total Income	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
983,591	Direct Expenditure and Income	941,300	1,382,100	1,270,700	856,800	856,800	856,800

Operations

Procurement

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
233,051	Employee Expenses	256,400	186,100	241,500	251,600	256,600	261,800
34	Premises Expenses	0	0	0	0	0	0
477	Transport Expenses	4,600	4,900	4,900	4,900	4,900	4,900
26,712	Supplies and Services	13,700	26,700	13,700	13,700	13,700	13,700
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
260,274	Total Expenditure	274,700	217,700	260,100	270,200	275,200	280,400
	Income						
0	Customer and Client Receipts	0	0	(45,900)	(64,700)	(66,000)	(67,400)
0	Grants and contributions	0	0	(4,600)	(6,500)	(6,600)	(6,700)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0	Total Income	0	0	(50,500)	(71,200)	(72,600)	(74,100)
260,274	Direct Expenditure and Income	274,700	217,700	209,600	199,000	202,600	206,300

Operations

Public Conveniences

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
180,000	Premises Expenses	175,100	304,800	248,100	248,300	242,900	244,500
0	Transport Expenses	0	0	0	0	0	0
50,994	Supplies and Services	0	800	500	500	500	500
563,900	Third Party Payments	580,200	592,300	588,500	643,500	643,500	643,500
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
794,894	Total Expenditure	755,300	897,900	837,100	892,300	886,900	888,500
	Income						
(12,264)	Customer and Client Receipts	(12,200)	(12,200)	(12,200)	(12,200)	(12,200)	(12,200)
(1,420)	Grants and contributions	(500)	(500)	(500)	(500)	(500)	(500)
(43,198)	Internal Transfers Income	(9,500)	(9,500)	(9,500)	(9,500)	(9,500)	(9,500)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(56,882)	Total Income	(22,200)	(22,200)	(22,200)	(22,200)	(22,200)	(22,200)
738,012	Direct Expenditure and Income	733,100	875,700	814,900	870,100	864,700	866,300

Operations

Resort Activities

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
27,260	Premises Expenses	34,600	44,900	22,200	22,200	22,200	22,200
0	Transport Expenses	500	0	0	0	0	0
5,601	Supplies and Services	900	900	900	900	900	900
147,300	Third Party Payments	151,000	158,500	159,600	154,700	154,700	154,700
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
180,161	Total Expenditure	187,000	204,300	182,700	177,800	177,800	177,800
	Income						
(53,338)	Customer and Client Receipts	(49,400)	(49,400)	(49,400)	(49,400)	(49,400)	(49,400)
(2,340)	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(55,678)	Total Income	(49,400)	(49,400)	(49,400)	(49,400)	(49,400)	(49,400)
124,483	Direct Expenditure and Income	137,600	154,900	133,300	128,400	128,400	128,400

Operations

Street Scene

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
0	Employee Expenses	0	0	0	0	0	0
165,236	Premises Expenses	135,100	226,000	240,000	241,800	243,500	243,500
0	Transport Expenses	0	0	0	0	0	0
165	Supplies and Services	0	100	100	100	100	100
2,479,400	Third Party Payments	2,412,900	2,084,400	2,049,700	2,474,800	2,474,800	2,474,800
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
2,644,801	Total Expenditure	2,548,000	2,310,500	2,289,800	2,716,700	2,718,400	2,718,400
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(197,992)	Grants and contributions	(189,700)	(189,700)	(189,700)	(189,700)	(189,700)	(189,700)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(197,992)	Total Income	(189,700)	(189,700)	(189,700)	(189,700)	(189,700)	(189,700)
2,446,809	Direct Expenditure and Income	2,358,300	2,120,800	2,100,100	2,527,000	2,528,700	2,528,700

Operations

Waste Management

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
46,744	Employee Expenses	76,300	178,500	209,300	220,600	230,200	239,800
0	Premises Expenses	0	0	0	0	0	0
1,032	Transport Expenses	0	1,863,400	652,600	1,000	1,000	1,000
149,839	Supplies and Services	94,700	106,900	99,000	99,000	99,000	99,000
9,970,761	Third Party Payments	10,237,000	8,686,600	10,978,900	12,295,200	12,295,200	12,295,200
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
10,168,376	Total Expenditure	10,408,000	10,835,400	11,939,800	12,615,800	12,625,400	12,635,000
	Income						
(2,801,188)	Customer and Client Receipts	(2,667,500)	(2,667,500)	(2,667,500)	(2,717,500)	(2,717,500)	(2,717,500)
(1,789,892)	Grants and contributions	(2,400,000)	(1,600,000)	(1,674,500)	(2,350,000)	(2,350,000)	(2,350,000)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(4,591,080)	Total Income	(5,067,500)	(4,267,500)	(4,342,000)	(5,067,500)	(5,067,500)	(5,067,500)
5,577,295	Direct Expenditure and Income	5,340,500	6,567,900	7,597,800	7,548,300	7,557,900	7,567,500

Planning and Coastal Management

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
5,320,269	Employee Expenses	6,548,800	6,516,900	7,128,700	7,257,400	7,394,500	7,468,200
912,746	Premises Expenses	487,300	486,300	383,400	383,400	433,400	433,400
104,766	Transport Expenses	108,300	127,100	125,800	125,100	124,800	124,100
4,519,290	Supplies and Services	620,500	723,000	745,200	742,200	714,800	701,400
54,000	Third Party Payments	55,100	56,700	55,100	56,400	56,400	56,400
449	Transfer Payments	1,000	1,000	1,000	1,000	1,000	1,000
99,955	Internal/Reserve Transfers	0	3,200	45,000	45,000	45,000	45,000
65,918	Expenditure not charged to Cost of Service	50,000	70,000	50,000	50,000	50,000	50,000
11,077,394	Total Expenditure	7,871,000	7,984,200	8,534,200	8,660,500	8,819,900	8,879,500
	Income						
(4,196,828)	Customer and Client Receipts	(3,234,400)	(3,403,900)	(3,334,700)	(3,334,700)	(3,334,700)	(3,334,700)
(2,148,748)	Grants and contributions	(224,800)	(257,500)	(262,500)	(262,500)	(262,500)	(262,500)
(52,348)	Internal Transfers Income	0	(9,800)	(5,000)	(5,000)	(5,000)	(5,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(6,397,924)	Total Income	(3,459,200)	(3,671,200)	(3,602,200)	(3,602,200)	(3,602,200)	(3,602,200)
4,679,470	Direct Expenditure and Income	4,411,800	4,313,000	4,932,000	5,058,300	5,217,700	5,277,300

Planning and Coastal Management

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
(147,673)	Building Control	56,800	119,400	196,800	240,900	275,500	309,800
904,727	Coastal Management	1,541,400	1,576,800	1,579,000	1,618,800	1,625,800	1,521,100
2,988	Rights of Way	1,300	(7,600)	(7,600)	(7,600)	(7,600)	(7,600)
3,919,428	Planning	2,812,300	2,624,400	3,163,800	3,206,200	3,324,000	3,454,000
4,679,470	Philip Ridley	4,411,800	4,313,000	4,932,000	5,058,300	5,217,700	5,277,300

Building Control

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
701,386	Employee Expenses	772,000	917,100	994,100	1,037,300	1,071,900	1,106,200
3,933	Premises Expenses	3,300	3,300	3,300	3,300	3,300	3,300
34,410	Transport Expenses	32,300	43,200	43,200	43,200	43,200	43,200
39,552	Supplies and Services	44,600	58,100	59,600	59,600	59,600	59,600
42,100	Third Party Payments	42,900	44,000	42,900	43,800	43,800	43,800
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
821,381	Total Expenditure	895,100	1,065,700	1,143,100	1,187,200	1,221,800	1,256,100
	Income						
(964,822)	Customer and Client Receipts	(838,300)	(943,900)	(943,900)	(943,900)	(943,900)	(943,900)
0	Grants and contributions	0	0	0	0	0	0
(4,232)	Internal Transfers Income	0	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(969,054)	Total Income	(838,300)	(946,300)	(946,300)	(946,300)	(946,300)	(946,300)
(147,673)	Direct Expenditure and Income	56,800	119,400	196,800	240,900	275,500	309,800

Coastal Management

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
728,487	Employee Expenses	1,158,500	1,118,400	1,215,600	1,255,000	1,212,300	1,108,300
895,740	Premises Expenses	465,400	465,400	362,500	362,500	412,500	412,500
14,970	Transport Expenses	19,200	19,400	19,200	19,200	18,900	18,200
1,239,886	Supplies and Services	110,900	111,900	112,000	112,000	112,000	112,000
11,900	Third Party Payments	12,200	12,700	12,200	12,600	12,600	12,600
0	Transfer Payments	0	0	0	0	0	0
474	Internal/Reserve Transfers	0	0	0	0	0	0
65,918	Expenditure not charged to Cost of Service	0	0	0	0	0	0
2,957,374	Total Expenditure	1,766,200	1,727,800	1,721,500	1,761,300	1,768,300	1,663,600
	Income						
(9,400)	Customer and Client Receipts	0	(8,500)	0	0	0	0
(2,043,248)	Grants and contributions	(224,800)	(142,500)	(142,500)	(142,500)	(142,500)	(142,500)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(2,052,648)	Total Income	(224,800)	(151,000)	(142,500)	(142,500)	(142,500)	(142,500)
904,727	Direct Expenditure and Income	1,541,400	1,576,800	1,579,000	1,618,800	1,625,800	1,521,100

Planning

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
3,885,169	Employee Expenses	4,618,200	4,481,400	4,919,000	4,965,100	5,110,300	5,253,700
13,029	Premises Expenses	18,600	17,600	17,600	17,600	17,600	17,600
55,322	Transport Expenses	56,600	64,500	63,400	62,700	62,700	62,700
3,233,401	Supplies and Services	462,000	545,600	566,200	563,200	535,800	522,400
0	Third Party Payments	0	0	0	0	0	0
449	Transfer Payments	1,000	1,000	1,000	1,000	1,000	1,000
99,481	Internal/Reserve Transfers	0	3,200	45,000	45,000	45,000	45,000
0	Expenditure not charged to Cost of Service	50,000	70,000	50,000	50,000	50,000	50,000
7,286,851	Total Expenditure	5,206,400	5,183,300	5,662,200	5,704,600	5,822,400	5,952,400
	Income						
(3,214,207)	Customer and Client Receipts	(2,394,100)	(2,436,500)	(2,375,800)	(2,375,800)	(2,375,800)	(2,375,800)
(105,500)	Grants and contributions	0	(115,000)	(120,000)	(120,000)	(120,000)	(120,000)
(47,716)	Internal Transfers Income	0	(7,400)	(2,600)	(2,600)	(2,600)	(2,600)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(3,367,423)	Total Income	(2,394,100)	(2,558,900)	(2,498,400)	(2,498,400)	(2,498,400)	(2,498,400)
3,919,428	Direct Expenditure and Income	2,812,300	2,624,400	3,163,800	3,206,200	3,324,000	3,454,000

Rights of Way

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
5,227	Employee Expenses	100	0	0	0	0	0
44	Premises Expenses	0	0	0	0	0	0
64	Transport Expenses	200	0	0	0	0	0
6,452	Supplies and Services	3,000	7,400	7,400	7,400	7,400	7,400
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
11,787	Total Expenditure	3,300	7,400	7,400	7,400	7,400	7,400
	Income						
(8,399)	Customer and Client Receipts	(2,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
0	Grants and contributions	0	0	0	0	0	0
(400)	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(8,799)	Total Income	(2,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
2,988	Direct Expenditure and Income	1,300	(7,600)	(7,600)	(7,600)	(7,600)	(7,600)

Revenues and Benefits



Revenues and Benefits

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2023/24 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
3,583,493	Employee Expenses	3,298,800	3,426,000	3,510,100	3,648,000	3,730,900	3,811,800
0	Premises Expenses	0	0	0	0	0	0
12,937	Transport Expenses	9,400	10,000	9,900	9,900	9,900	9,900
478,195	Supplies and Services	371,700	371,700	372,800	372,800	372,800	372,800
435,247	Third Party Payments	263,400	762,200	435,400	508,100	508,100	508,100
41,342,923	Transfer Payments	52,335,700	52,335,700	52,335,700	52,335,700	52,335,700	52,335,700
0	Internal/Reserve Transfers	0	0	0	0	0	0
(232,000)	Expenditure not charged to Cost of Service	0	0	0	0	0	0
45,620,795	Total Expenditure	56,279,000	56,905,600	56,663,900	56,874,500	56,957,400	57,038,300
	Income						
(1,463,714)	Customer and Client Receipts	(1,725,400)	(1,725,400)	(1,725,400)	(1,725,400)	(1,725,400)	(1,725,400)
(41,864,254)	Grants and contributions	(52,181,600)	(52,320,600)	(51,808,600)	(52,056,800)	(52,019,700)	(52,019,700)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(43,327,968)	Total Income	(53,907,000)	(54,046,000)	(53,534,000)	(53,782,200)	(53,745,100)	(53,745,100)
2,292,827	Direct Expenditure and Income	2,372,000	2,859,600	3,129,900	3,092,300	3,212,300	3,293,200

Revenues and Benefits

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
833,571	Tax Collection Cost	700,500	841,900	943,700	1,006,700	1,050,800	1,092,300
1,459,256	Housing Benefits	1,671,500	2,017,700	2,186,200	2,085,600	2,161,500	2,200,900
2,292,827	Adrian Mills	2,372,000	2,859,600	3,129,900	3,092,300	3,212,300	3,293,200

Revenues and Benefits

Housing Benefits

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,949,093	Employee Expenses	1,785,500	1,754,200	1,753,600	1,828,500	1,867,300	1,906,700
0	Premises Expenses	0	0	0	0	0	0
2,741	Transport Expenses	1,400	2,000	1,900	1,900	1,900	1,900
463,923	Supplies and Services	332,900	332,900	334,000	334,000	334,000	334,000
427,252	Third Party Payments	263,400	762,200	435,400	508,100	508,100	508,100
40,919,626	Transfer Payments	52,310,700	52,310,700	52,310,700	52,310,700	52,310,700	52,310,700
0	Internal/Reserve Transfers	0	0	0	0	0	0
(232,000)	Expenditure not charged to Cost of Service	0	0	0	0	0	0
43,530,635	Total Expenditure	54,693,900	55,162,000	54,835,600	54,983,200	55,022,000	55,061,400
	Income						
(939,429)	Customer and Client Receipts	(1,314,400)	(1,314,400)	(1,314,400)	(1,314,400)	(1,314,400)	(1,314,400)
(41,131,950)	Grants and contributions	(51,708,000)	(51,829,900)	(51,335,000)	(51,583,200)	(51,546,100)	(51,546,100)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(42,071,379)	Total Income	(53,022,400)	(53,144,300)	(52,649,400)	(52,897,600)	(52,860,500)	(52,860,500)
1,459,256	Direct Expenditure and Income	1,671,500	2,017,700	2,186,200	2,085,600	2,161,500	2,200,900

Revenues and Benefits

Tax Collection Cost

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,634,400	Employee Expenses	1,513,300	1,671,800	1,756,500	1,819,500	1,863,600	1,905,100
0	Premises Expenses	0	0	0	0	0	0
10,196	Transport Expenses	8,000	8,000	8,000	8,000	8,000	8,000
14,272	Supplies and Services	38,800	38,800	38,800	38,800	38,800	38,800
0	Third Party Payments	0	0	0	0	0	0
423,296	Transfer Payments	25,000	25,000	25,000	25,000	25,000	25,000
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
2,082,164	Total Expenditure	1,585,100	1,743,600	1,828,300	1,891,300	1,935,400	1,976,900
	Income						
(524,285)	Customer and Client Receipts	(411,000)	(411,000)	(411,000)	(411,000)	(411,000)	(411,000)
(724,308)	Grants and contributions	(473,600)	(490,700)	(473,600)	(473,600)	(473,600)	(473,600)
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(1,248,593)	Total Income	(884,600)	(901,700)	(884,600)	(884,600)	(884,600)	(884,600)
833,571	Direct Expenditure and Income	700,500	841,900	943,700	1,006,700	1,050,800	1,092,300

Senior and Corporate Management

Senior and Corporate Management

Subjective Analysis

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
2,461,319	Employee Expenses	2,257,300	2,350,600	2,369,300	2,324,300	2,373,600	2,423,800
(11,657)	Premises Expenses	200	(10,800)	(10,800)	(10,800)	(10,800)	(10,800)
9,480	Transport Expenses	35,100	18,700	18,300	16,800	16,800	16,800
1,326,555	Supplies and Services	983,900	838,100	727,800	589,800	590,200	515,200
0	Third Party Payments	0	0	0	0	0	0
(78,200)	Transfer Payments	(94,700)	(92,000)	(92,000)	(92,000)	(92,000)	(92,000)
65,000	Internal/Reserve Transfers	0	20,000	20,000	20,000	0	0
348,611	Expenditure not charged to Cost of Service	0	0	0	0	0	0
4,121,108	Total Expenditure	3,181,800	3,124,600	3,032,600	2,848,100	2,877,800	2,853,000
	Income						
0	Customer and Client Receipts	0	(1,400)	0	0	0	0
(1,201,087)	Grants and contributions	(634,600)	(649,600)	(292,400)	(15,000)	(15,000)	(15,000)
(20,000)	Internal Transfers Income	0	(70,000)	(110,000)	(110,000)	(110,000)	(110,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(1,221,087)	Total Income	(634,600)	(721,000)	(402,400)	(125,000)	(125,000)	(125,000)
2,900,022	Direct Expenditure and Income	2,547,200	2,403,600	2,630,200	2,723,100	2,752,800	2,728,000

Senior and Corporate Management

Division Summary

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
655,849	Corporate Management	428,400	237,400	382,100	381,900	362,300	287,300
32,838	Growth Programme Partnership	0	22,900	(10,300)	0	0	0
813,446	Directors and PA's	739,000	817,700	935,800	964,800	985,700	1,006,900
1,397,888	Heads of Service	1,379,800	1,325,600	1,322,600	1,376,400	1,404,800	1,433,800
2,900,022	Chris Bally	2,547,200	2,403,600	2,630,200	2,723,100	2,752,800	2,728,000

Senior and Corporate Management

Corporate Management

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
22,823	Employee Expenses	8,200	7,800	500	500	500	500
29,625	Premises Expenses	0	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
3,298	Transport Expenses	0	0	0	0	0	0
605,036	Supplies and Services	514,900	367,600	574,600	574,400	574,800	499,800
0	Third Party Payments	0	0	0	0	0	0
(78,200)	Transfer Payments	(94,700)	(92,000)	(92,000)	(92,000)	(92,000)	(92,000)
15,000	Internal/Reserve Transfers	0	20,000	20,000	20,000	0	0
348,611	Expenditure not charged to Cost of Service	0	0	0	0	0	0
946,192	Total Expenditure	428,400	292,400	492,100	491,900	472,300	397,300
	Income						
30,414	Customer and Client Receipts	0	0	0	0	0	0
(320,757)	Grants and contributions	0	0	0	0	0	0
0	Internal Transfers Income	0	(55,000)	(110,000)	(110,000)	(110,000)	(110,000)
0	Income not charged to Cost of Service	0	0	0	0	0	0
(290,343)	Total Income	0	(55,000)	(110,000)	(110,000)	(110,000)	(110,000)
655,849	Direct Expenditure and Income	428,400	237,400	382,100	381,900	362,300	287,300

Senior and Corporate Management

Directors and PA's

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
807,770	Employee Expenses	720,900	803,300	920,100	949,900	970,800	992,000
27	Premises Expenses	200	200	200	200	200	200
4,159	Transport Expenses	10,300	7,700	7,700	6,800	6,800	6,800
1,491	Supplies and Services	7,600	7,900	7,900	7,900	7,900	7,900
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
813,446	Total Expenditure	739,000	819,100	935,900	964,800	985,700	1,006,900
	Income						
0	Customer and Client Receipts	0	(1,400)	0	0	0	0
0	Grants and contributions	0	0	(100)	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
0	Total Income	0	(1,400)	(100)	0	0	0
813,446	Direct Expenditure and Income	739,000	817,700	935,800	964,800	985,700	1,006,900

Senior and Corporate Management

Growth Programme Partnership

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
216,642	Employee Expenses	179,500	201,400	128,600	0	0	0
0	Premises Expenses	0	0	0	0	0	0
1,308	Transport Expenses	0	1,000	600	0	0	0
932,175	Supplies and Services	455,100	455,100	137,800	0	0	0
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
50,000	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,200,125	Total Expenditure	634,600	657,500	267,000	0	0	0
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(1,167,287)	Grants and contributions	(634,600)	(634,600)	(277,300)	0	0	0
0	Internal Transfers Income	0	0	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(1,167,287)	Total Income	(634,600)	(634,600)	(277,300)	0	0	0
32,838	Direct Expenditure and Income	0	22,900	(10,300)	0	0	0

Heads of Service

Actual 2021/22 £	Description	Original Budget 2022/23 £	Revised Budget 2022/23 £	Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £	MTFS Budget 2026/27 £
	Direct Expenditure and Income						
	Expenditure						
1,428,559	Employee Expenses	1,348,700	1,338,100	1,320,100	1,373,900	1,402,300	1,431,300
0	Premises Expenses	0	0	0	0	0	0
3,448	Transport Expenses	24,800	10,000	10,000	10,000	10,000	10,000
5,881	Supplies and Services	6,300	7,500	7,500	7,500	7,500	7,500
0	Third Party Payments	0	0	0	0	0	0
0	Transfer Payments	0	0	0	0	0	0
0	Internal/Reserve Transfers	0	0	0	0	0	0
0	Expenditure not charged to Cost of Service	0	0	0	0	0	0
1,437,888	Total Expenditure	1,379,800	1,355,600	1,337,600	1,391,400	1,419,800	1,448,800
	Income						
0	Customer and Client Receipts	0	0	0	0	0	0
(20,000)	Grants and contributions	0	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
(20,000)	Internal Transfers Income	0	(15,000)	0	0	0	0
0	Income not charged to Cost of Service	0	0	0	0	0	0
(40,000)	Total Income	0	(30,000)	(15,000)	(15,000)	(15,000)	(15,000)
1,397,888	Direct Expenditure and Income	1,379,800	1,325,600	1,322,600	1,376,400	1,404,800	1,433,800

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General Fund Budget Assumptions

General Fund Budget Assumptions

The Council's financial planning assumptions for the General Fund are summarised below.

Budget Area	Assumption
Inflation	
<i>Goods & Services</i>	Met within existing budgets where possible (exception is contract).
<i>Utilities (Electricity)</i>	2022/23 revised based on actuals, 2023/24 80% of 2022/23 budgets, future years maintain at the 2023/24 budget.
<i>Utilities (Gas)</i>	2023/24 20% increase on 2022/23 revised estimates, future years maintain at the 2023/24 budget.
<i>Utilities (water & Sewage)</i>	2023/24 11% increase, 2024/25 5% increase, 2025/26 and 2026/27 1% increase. Commercial rates are set in April. Assumptions based on the CPI forecasts as per the Bank of England Monetary Policy Report November 2022.
Fees & Charges	5% increase is applied where appropriate.
Staffing Costs	2022/23 Current offer of an additional £1,925 on all SCP 1 and above, 2023/24 4% increase, plus incremental progression, 2024/25 3% increase, plus incremental progression, 2025/26 onwards 2% increase, plus incremental progression. 4% per annum of staffing costs for vacancy allowance.
Investment Income	1.37% Term Investments (average as of September 2022) 2.15% Call Account (September 2022) 1.73% Money Market Fund (September 2022) 3.40% Property Fund (September 2022) 4.05% Diversified Income Fund (September 2022)

General Fund Revenue Reserves

General Fund Revenue Reserves

In addition to the General Fund Balance, the Council keeps several General Fund Earmarked Reserves. Some are required to be held for statutory reasons, some are needed to comply with proper accounting practice, and others have been set up voluntarily to earmark resources for future spending plans or potential liabilities. The table below summarises the projected balances on reserves as presented in the Budget report to Full Council on 22 February 2023.

Reserves	Actual April 2022 £'000	MTFS April 2023 £'000	MTFS April 2024 £'000	MTFS April 2025 £'000	MTFS April 2026 £'000	MTFS April 2027 £'000
Unallocated Financial Reserves	6,000	6,000	6,000	6,000	6,000	6,000
Earmarked Reserves:						
Grants/Funding carried Forward	6,861	4,653	3,243	3,185	3,189	3,192
Planned Future Capital Spending	5,285	791	457	549	741	933
Planned Future Revenue Spending	18,798	13,746	10,911	9,209	7,579	6,392
Risk Based	20,590	18,663	20,896	20,882	20,902	20,912
COVID Reserve	5,882	1,186	32	0	0	0
Other	150	100	50	0	0	0
Total Earmarked Reserves	57,567	39,139	35,590	33,825	32,411	31,429

Housing Revenue Account (HRA)

Housing Revenue Account (HRA)

The following table summarises HRA budgets for the period 2023/24 through to 2026/27. A detailed summary of revenue repairs and maintenance (Responsive and Planned) is presented in subsequent pages.

Housing Revenue Account (HRA)

HRA Budget Summary

HRA Budget Summary	2023/24 Budget £'000	2024/25 Budget £'000	2025/26 Budget £'000	2026/27 Budget £'000
Income				
Dwelling Rent	(20,634)	(21,481)	(22,182)	(22,755)
Non-Dwelling Rent	(184)	(188)	(192)	(197)
Service & Other Charges	(732)	(740)	(748)	(768)
Leaseholders Charges for Services	(10)	(10)	(10)	(10)
Contribution towards Expenditure	(57)	(33)	(33)	(33)
Reimbursement of Costs	(68)	(69)	(69)	(68)
Interest Income	(276)	(276)	(276)	(276)
Total Income	(21,961)	(22,797)	(23,510)	(24,107)
10% of total income	(2,196)	(2,280)	(2,351)	(2,411)
Expenditure				
Repairs & Maintenance	6,935	6,926	6,949	7,060
Supervision & Management	3,724	3,749	3,808	3,892
Special Services	2,705	2,618	2,659	2,696
Rents, Rates and other Charges	143	112	113	113
Movement in Bad Debt Provision	-	-	-	-
Contribution to CDC	92	92	92	92
Capital Charges	4,191	4,697	4,991	5,245
Interest Charges	2,106	2,066	2,026	2,026
Revenue Contribution to Capital	3,400	2,137	1,800	3,700
Transfer to Earmarked Reserves	(38)	(40)	-	-
Total Expenditure	23,258	22,357	22,438	24,824
Movement in the HRA balance	1,297	(440)	(1,072)	717
HRA Balance carried forward	(2,903)	(3,343)	(4,415)	(3,698)

Housing Revenue Account (HRA)

HRA Responsive & Planned Maintenance

Responsive Maintenance	2022/23	2022/23	2023/24	2024/25	2025/26	2026/27
	Approved Budget	Forecast Outturn	Budget	MTFS Budget	MTFS Budget	MTFS Budget
	£	£	£	£	£	£
Supervision and Management (See note 1 below)	2,205,400	2,306,700	2,485,500	2,416,700	2,429,000	2,535,300
Compliance Contract Management (See note 2 below)	0	8,800	331,500	348,900	363,900	379,100
Jobbing Repairs	1,133,200	1,347,700	1,350,000	1,350,000	1,350,000	1,350,000
Loft and Cavity wall Insulation	10,000	50,000	50,000	50,000	50,000	50,000
Tenant Allowances	40,000	30,000	40,000	40,000	40,000	40,000
Relet Repairs (Voids)	922,000	876,000	925,000	922,000	922,000	922,000
Asbestos - Removal	80,000	30,000	80,000	80,000	80,000	80,000
Asbestos - Testing	95,000	30,000	95,000	95,000	95,000	95,000
Legionella	6,000	10,000	10,000	10,000	10,000	10,000
Communal Areas	30,000	40,000	60,000	60,000	60,000	60,000
Solid Fuel and Heating Repairs	10,000	23,000	33,000	33,000	33,000	33,000
Electrical Testing & Repairs (See Note 3 below)	200,000	200,000	200,000	200,000	200,000	200,000
Emergency Lighting	10,000	25,000	0	10,000	10,000	10,000
External Decoration	130,000	50,000	100,000	100,000	100,000	100,000
Roof and PVC Panelling Cleaning	25,000	0	25,000	25,000	25,000	25,000
Fire Fighting Equipment and Detection	5,000	17,000	17,000	17,000	17,000	17,000
Fire Risk Assessments (See note 3 below)	0	180,000	9,800	15,400	25,900	15,400
Installation of CO2 detectors (See note 3 below)	0	139,000	0	0	0	0
Stock Condition Survey (See note 3 below)	0	84,000	0	0	0	0
Lift servicing, maintenance and installation (See note 3 below)	8,000	62,000	55,000	55,000	55,000	55,000
Disabled Adaptations (See note 4 below)	230,300	30,000	30,000	30,000	30,000	30,000
Door Porter and Security Systems (See Note 5 below)	0	20,000	20,000	20,000	20,000	20,000
Environmental Works/Energy Efficiency	5,000	9,400	7,500	7,500	7,500	7,500
Drainage and Pumping Stations	9,900	11,500	9,500	9,500	9,500	9,500
Mutual Exchange	10,000	12,000	10,000	10,000	10,000	10,000
Rechargeable Works - Incl's Leaseholder Properties	40,000	40,000	40,000	40,000	40,000	40,000
Servicing Contracts & Repairs	486,000	476,000	486,000	516,000	516,000	516,000
Total Responsive Maintenance	5,690,800	6,108,100	6,469,800	6,461,000	6,498,800	6,609,800

Housing Revenue Account (HRA)

HRA Responsive & Planned Maintenance Cont.

Planned Maintenance	2022/23 Approved Budget £	2022/23 Forecast Outturn £	2023/24 Budget £	2024/25 MTFS Budget £	2025/26 MTFS Budget £	2026/27 MTFS Budget £
Chimneys	20,000	10,000	20,000	20,000	20,000	20,000
External Walls, Boundary and retaining walls (Note 2)	60,000	15,000	60,000	60,000	60,000	60,000
Canopy's and Porches	0	5,000	15,000	15,000	0	0
Paths / Hardstanding	250,000	100,000	250,000	250,000	250,000	250,000
Outbuildings	40,000	20,000	40,000	40,000	40,000	40,000
Structural / Damp / Drainage / etc	80,000	80,000	80,000	80,000	80,000	80,000
Total Planned Maintenance	450,000	230,000	465,000	465,000	450,000	450,000

Total HRA Housing Repairs	6,140,800	6,338,100	6,934,800	6,926,000	6,948,800	7,059,800
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Notes:

Note 1 - Supervision and Management of the Repairs and Maintenance Team, unrecoverable cost, stock, and equipment.

Note 2 - New Contract Compliance Team to be recruited from 2023/24 approved at Cabinet 06 December 2022.

Note 3 - As part of the compliance work identified and undertaken, previously approved by Cabinet 04 October 2022.

Note 4 - The Housing team previously completes Disabled Adaption works for the Private Sector Housing team, however this has finished to concentrate on HRA stock.

Note 5 - Door Porter security system charges where previously charged directly under the schemes they relate to, however they have been combined to monitor more accurately.

Housing Revenue Account (HRA)

Budget Assumptions

Income	2023/24	2024/25	2025/26	2026/27
Dwelling rents annual increase (see paragraph 3.16)	6.0%	5.2%	3.9%	3.4%
Allowance for voids - % of total rent roll	1.3%	1.3%	1.3%	1.3%
Garage rents annual increase	5.0%	3.0%	3.0%	3.0%
Charges for services & facilities annual increase *	0.00%	3.00%	3.00%	3.00%
Write-off allowance **	£0	£0	£100,000	£100,000
Number of dwellings lost through Right To Buys (RTB's)	30	30	30	30
Number of new dwellings added to the stock	21	46	42	40
Average interest rate on HRA balances	2.32%	2.32%	2.32%	2.32%

Bad and irrecoverable debts

No amendments to the bad debt provision until the rent and service charge audit is complete and potential credits applied to tenant rent accounts.

No write-off allowance is included in 2023/24 and 2024/25 while the rent and service charge audit is being carried out and potential refunds are to be processed.

Housing Revenue Account (HRA)

Reserves

Reserves	Closing Balance 31/03/23 £000	Closing Balance 31/03/24 £000	Closing Balance 31/03/25 £000	Closing Balance 31/03/26 £000	Closing Balance 31/03/27 £000
HRA Working Balance	(4,200)	(2,903)	(3,343)	(4,415)	(3,698)
HRA Earmarked Reserves					
Debt Repayment Reserve	(13,000)	(13,000)	(12,040)	(12,040)	(2,040)
HRA DHP topup Reserve	(500)	(462)	(422)	(422)	(422)
MMI Reserve	(60)	(60)	(60)	(60)	(60)
Impairment/Revaluation Reserve	0	0	0	0	0
Acquisition & Development Reserve	(6,066)	(1,692)	0	0	0
Brampton Sinking Fund	(1)	(1)	(1)	(1)	(1)
Total HRA Earmarked Reserves	(19,627)	(15,215)	(12,523)	(12,523)	(2,523)
HRA Capital Reserve	(13,149)	(3,273)	(1,524)	(1,509)	(1,747)

Capital Programme

General Fund Capital Programme

General Fund Capital Programme Summary

SUMMARY - GENERAL FUND PROGRAMME	2023/24	2024/25	2025/26	2026/27	2023/24 to 2026/27
	£000 Original Budget	£000 Original Budget	£000 Original Budget	£000 Original Budget	
Capital Expenditure					
Economic Development & Regeneration	14,363	8,782	22,849	100	46,094
Environmental Services & Port Health	484	0	0	0	484
Financial Services	0	0	0	0	0
Digital & Programme Management	550	250	250	250	1,300
Operations	37,805	34,463	22,755	1,255	96,278
Planning & Coastal Management	31,084	36,749	36,175	85,885	189,893
General Fund Housing	3,690	1,000	1,000	1,000	6,690
Long Term Debtors	5,000	0	0	0	5,000
Central Government Grant Funding to Freeport East via ESC as Accountable body	19,810	4,940	0	0	24,750
Total Capital Expenditure	112,786	86,184	83,029	88,490	370,489
Financed By:-					
External:					
Borrowing	30,675	28,933	31,125	875	91,608
Capital Receipts	4,000	0	0	0	4,000
Contributions	0	0	0	0	-
Grants	72,982	55,046	51,099	86,810	265,937
Reserves	5,129	2,205	805	805	8,944
Total Financing	112,786	86,184	83,029	88,490	370,489

Funding Type key:

EB	External Borrowing	IB	Internal Borrowing
EC	External Contribution	ICR	Internal Capital Receipt
EG	External Grant	IR	Internal Reserve

General Fund Capital Programme

Environmental Services & Port Health

ENVIRONMENTAL SERVICES & PORT HEALTH	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	Funding Type
Port Health IT System	484	0	0	0	IR
Total Budgeted Expenditure	484	0	0	0	
Financed By:-					
Internal Funding:					
Internal Borrowing	0	0	0	0	IB
Capital Receipt	0	0	0	0	ICR
Capital Reserve - Port Health	484	0	0	0	IR
	484	0	0	0	
External Funding:					
Grants	0	0	0	0	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	EB
	0	0	0	0	
Total Budgeted Financing	484	0	0	0	
Project					
Port Health IT System	Capital expenditure for the function of the Port Health Service				

General Fund Capital Programme

Financial Services, Corporate Performance & Risk

FINANCIAL SERVICES, CORPORATE PERFORMANCE & RISK MANAGEMENT	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	New Project Added	Funding Type
Short Term Transit Site	400	0	0	0		ER
Total Budgeted Expenditure	400	0	0	0		
Internal Funding:						
Internal Borrowing	0	0	0	0		IB
Capital Receipt	0	0	0	0		ICR
Reserve	400	0	0	0		IR
	400	0	0	0		
External Funding:						
Grants	0	0	0	0		EG
Contributions	0	0	0	0		EC
Borrowing	0	0	0	0		EB
	0	0	0	0		
Total Budgeted Financing	400	0	0	0		
Project						
Short Term Transit Site	Evaluation of Short Term Transit Sites					

General Fund Capital Programme

ICT Services

ICT SERVICES	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	Funding Type
Corporate IT Requirements	450	250	250	250	IR
ESSL ICT	100	0	0	0	IR
Total Budgeted Expenditure	550	250	250	250	
Financed By:-					
Internal Funding:					
Internal Borrowing	0	0	0	0	IB
Capital Receipt	0	0	0	0	ICR
Reserve	550	250	250	250	IR
	550	250	250	250	
External Funding:					
Grants	0	0	0	0	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	EB
	0	0	0	0	
Total Budgeted Financing	550	250	250	250	
Project					
Corporate IT Requirements	Corporate refresh of hardware and updating of current systems				
Members Webcasting	Purchase of hardware systems for the set up of ESSL				

General Fund Capital Programme

Operations

OPERATIONS	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	Funding Type
Bath Tap Chalets, Felixstowe	500	0	0	0	ER
Cemeteries	380	0	0	0	IB
Cliff House, Felixstowe	900	0	0	0	IB
Estates Management	500	500	500	500	IB
Felixstowe Beach Village	1,500	0	0	0	IB
Felixstowe Ferry Car Park	150	0	0	0	ER
Felixstowe Lighting	250	0	0	0	ER
Felixstowe North - Garden Neighbourhood Regeneration Project	1,000	16,500	17,500	0	EB
Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre Land Purchase & Access Road)	5,000	3,000	0	0	EB
Felixstowe North - Garden Neighbourhood Regeneration Project (Infrastructure)	0	2,000	4,000	0	EB
Felixstowe South - Public Realm and Martello Tower	2,000	2,000	0	0	IB
Footway Lighting Works - Northern (cyclical replacement)	30	30	30	30	ER
Former Deben High School Felixstowe	500	0	0	0	IB
Former Deben High School Felixstowe - BC	2,200	0	0	0	IB
Leisure Centres (South)	500	0	0	0	IB

General Fund Capital Programme

Operations cont.

OPERATIONS	2023/24	2024/25	2025/26	2026/27	Funding Type
	£000 Original	£000 Original	£000 Original	£000 Original	
Lowestoft Beach Hut Block 2 to 5	100	0	0	0	IB
Lowestoft Victoria Terrace	150	0	0	0	IB
Lowestoft - car park enhancement (BCMC)	600	0	0	0	IB
Newcombe Road Lowestoft	1,900	2,000	0	0	EB
Northern Car Park Works	600	0	0	0	IB
Play Areas (District wide)	300	200	200	200	IB
Public Conveniences Programme	500	0	0	0	IB
Railway Building - Lowestoft	1,700	308	0	0	EB
Ravine (Jubilee) Bridge	400	0	0	0	IB
Rotterdam Road Roof	300	0	0	0	IB
Southwold Caravan Site redevelopment	1,400	0	0	0	EB
Southwold Harbour Improvements	320	0	0	0	IB
Southwold Harbour - Visitor Moorings	100	900	0	0	ER
Southwold Harbour South Pier	6,000	6,000	0	0	EG
Operational Grounds Equipment	25	25	25	25	ER
Operational Vehicles/Equipment/Grounds Equipment/Assets	5,250	1,000	500	500	ER/CR
Barnards Way, Lowestoft	2,750	0	0	0	IB
Total Budgeted Expenditure	37,805	34,463	22,755	1,255	
Internal Funding:					
Internal Borrowing	14,500	2,700	700	700	IB
Capital Receipt	4,000	0	0	0	ICR
Reserve	2,305	1,955	555	555	IR
	20,805	4,655	1,255	1,255	
External Funding:					
Grants	6,000	6,000	0	0	EG
Contributions	0	0	0	0	EC
Borrowing	11,000	23,808	21,500	0	EB
	17,000	29,808	21,500	0	
Total Budgeted Financing	37,805	34,463	22,755	1,255	

General Fund Capital Programme

Operations cont.

Project	
Bath Tap Chalets, Felixstowe	Structural works and refurbishment
Cemeteries	Provision for Cemetery improvements across the district
Cliff House, Felixstowe	Development of site
Estates Management	A planned preventative maintenance list of works required on Council owned properties throughout the district
Felixstowe Beach Village	Construction and development of Felixstowe Beach Village
Felixstowe Ferry Car Park	Enhancement of site and sewage system
Felixstowe Lighting	Cyclical replacement of footway lighting
Felixstowe North - Garden Neighbourhood Regeneration Project	Purchase of site and access road
Felixstowe North - Garden Neighbourhood Regeneration	Leisure Centre development
Felixstowe North - Garden Neighbourhood Regeneration	Infrastructure development to enable housing development
Felixstowe South - Public Realm and Martello Tower	Development of South Seafront area and Martello Café Felixstowe
Footway Lighting Works - Northern (cyclical replacement)	Cyclical replacement of footway lighting
Former Deben High School Felixstowe	Purchase and development of former school site
Former Deben High School Felixstowe - BC	Development of bowling club facilities
Leisure Centres (South)	Planned preventative maintenance works required to ensure the immediate running of the facility.
Lowestoft Beach Hut Block 2 to 5	Replacement of beach hut wooden frontage
Lowestoft Victoria Terrace	Works on Victoria Terrace Beach Huts structure
Lowestoft - car park enhancement (BCMC)	Planned preventative maintenance works
Newcombe Road Lowestoft	Redevelopment of site to provide start up units
Northern Car Park Works	Planned preventative maintenance works
Play Areas (District wide)	Upgrade and refurbishment of district wide play areas
Public Conveniences Programme	Upgrade and refurbishment of district wide public conveniences
Railway Building - Lowestoft	Purchase and development of building contained within the Railway site Purchase and development of building contained within the Railway site
Ravine (Jubilee) Bridge	Structural works and refurbishment works to part owned bridge
Rotterdam Road Roof	Replacement section of Rotterdam Road Depot Roof
Southwold Caravan Site redevelopment	Refurbishment of existing caravan site
Southwold Harbour Improvements	Improvements to site
Southwold Harbour - Visitor Moorings	Visitor moorings enhancement
Southwold Harbour South Pier	Enhancement to the Pier Structure
Operational Grounds Equipment	Replacement lawn tractors/mowers
Operational Vehicles/Equipment/Grounds Equipment/Assets	Purchase of Vehicles for operational use
Barnards Way, Lowestoft	8300m2 of undeveloped ESC land. Develop site for small industrial units including Service delivery of ESC services

General Fund Capital Programme

Economic Development & Regeneration

ECONOMIC DEVELOPMENT & REGENERATION	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	Funding Type
Towns Fund - Cultural Quarter (Phase 1)	3,690	5,160	15,220	0	EG/IB
Towns Fund -Station Quarter (Former Post & Sorting Office)	2,300	1,000	0	0	EG/IB
Towns Fund -Station Quarter (Public Realm)	0	0	0	0	EG
Towns Fund - Historic Quarter	715	710	5,930	0	EG
Towns Fund - Port Gateway Improvement Project	2,470	145	0	0	EG
Towns Fund - Seafront Vision Delivery	719	470	0	0	EG
UKSPF	369	1,197	1,599	0	EG
Partnership Scheme in Conservation Areas (PSiCA).	100	100	100	100	EG
LUF - Seafront (Phase 3 BH)	4,000	0	0	0	ER/EG
Total Budgeted Expenditure	14,363	8,782	22,849	100	
Financed By:-					
Internal Funding:					
Internal Borrowing	0	2,250	8,750	0	IB
Capital Receipt	0	0	0	0	ICR
Reserve	0	0	0	0	IR
	0	2,250	8,750	0	
External Funding:					
Grants	14,363	6,532	14,099	100	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	EB
	14,363	6,532	14,099	100	
Total Budgeted Financing	14,363	8,782	22,849	100	

Economic Development & Regeneration Cont.

Project	
Towns Fund	Towns Fund Grant investment of £24.9m in projects to regenerate the town, driving economic growth and acting as a catalyst for future investment, rising to £35.9m with the addition of matched funding (subject to ESC business case)
UKSPF	UK Shared Prosperity and Rural England Prosperity Funds - grant funding will support communities and place, supporting local business and people and skills
Partnership Scheme in Conservation Areas (PSiCA).	Partnership Scheme in Conservation Areas - grant available for capital projects in conservation areas
LUF - Seafront (Phase 3 BH)	Government Levelling Up Fund to support the continued investment and regeneration of Lowestoft Seafront

General Fund Capital Programme

Planning & Coastal Management

PLANNING & COASTAL MANAGEMENT	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	Funding Type
Bawdsey East Lane	175	175	175	175	EG
Coast Protection - Minor Capital Works	7000	7000	0	0	IB
Corton & North Corton Hybrid Scheme	4,000	0	0	0	EG
Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial)	10,809	29,574	36,000	85,710	EG
Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate)	0	0	0	0	EG
Slaughden Coast/Estuary	0	0	0	0	EG
Southwold Harbour Fender	0	0	0	0	IB/EG
Thorpeness (Externally Funded)	0	0	0	0	EG
Thorpeness Emergency Works	7,310	0	0	0	EC/EG
Pakefield Coastal Resilience project	1,790	0	0	0	ER/EG
Total Budgeted Expenditure	31,084	36,749	36,175	85,885	
Internal Funding:					
Internal Borrowing	175	175	175	175	IB
Capital Receipt	0	0	0	0	ICR
Reserve	1,790	0	0	0	IR
	1,965	175	175	175	
External Funding:					
Grants	29,119	36,574	36,000	85,710	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	EB
	29,119	36,574	36,000	85,710	
Total Budgeted Financing	31,084	36,749	36,175	85,885	

Planning & Coastal Management cont.

Project	
Bawdsey East Lane SMP Review	Review of Coastal processes around East Lane and works required
Coast Protection - Minor Capital Works	programme of inspections which highlight when repair and
Corton & North Corton Hybrid Scheme	maintenance works need to be carried out. This ensures that the
Lowestoft Flood Risk Management Project Phase 1 & 2	defences are functioning correctly, extends the life of the assets
Slaughden Coast/Estuary SMP Policy review	and protects the public from potential hazards.
Southwold Harbour Fender	This item is for WDC contribution to privately funded works to part
Thorpeness (Externally Funded)	remove and part rebuild in rock, defences to the north of Corton
Thorpeness Emergency Works	Village that were abandoned after failure in line with 2010
Pakefield Coastal Resilience project	Shoreline Management Plan policy, plus allow managed
	A major project to construct a permanent tidal wall which will be
	built around the harbour to protect Lowestoft from future tidal
	surges, with a tidal gate located near to the Bascule Bridge to
	prevent surge water entering Lake Lothing. Including the interim
	consortium of public and private partners to provide 20 years of
	resilience to the town and the Alde & Ore Estuary, offering scope
	for enhanced / new economic benefits and business
	development in the area.
	the fender which was originally constructed in 1992 as set out in
	the 3rd November 2020 Cabinet report
	Strengthen the soft bag defences installed here in 2010/12 that
	were damaged by unusually high erosion pressure in 2013.
	Installation of a 35-metre rock revetment to protect
	New accelerated project due to rapid increase of coastal erosion.

General Fund Capital Programme

General Fund Housing Improvement

GENERAL FUND - HOUSING IMPROVEMENT	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	Funding Type
Disabled Facilities Grant	1,000	1,000	1,000	1,000	EG
Local Authority Housing Fund (LAHF)	2,690	0	0	0	EG
Total Budgeted Expenditure	3,690	1,000	1,000	1,000	
Financed By :-					
Internal Funding:					
Internal Borrowing	0	0	0	0	IB
Capital Receipt	0	0	0	0	ICR
Reserve	0	0	0	0	IR
	0	0	0	0	
External Funding:					
Grant	3,690	1,000	1,000	1,000	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	EB
	3,690	1,000	1,000	1,000	
Total Budgeted Financing	3,690	1,000	1,000	1,000	
Project					
HIA Disabled Facilities Grant works					

General Fund Capital Programme

General Fund Long Term Debtors

GENERAL FUND - LONG TERM DEBTORS	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	Funding Type
LATCO - Loan funding	5,000	0	0	0	IB
Total Budgeted Expenditure	5,000	0	0	0	
Financed By :-					
Internal Funding:					
Internal Borrowing	5,000	0	0	0	IB
Capital Receipt	0	0	0	0	ICR
Reserve	0	0	0	0	IR
	5,000	0	0	0	
External Funding:					
Grant	0	0	0	0	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	EB
	0	0	0	0	
Total Budgeted Financing	5,000	0	0	0	
Project					
LATCO	Loan to the LATCO for investment purposes				

General Fund Capital Programme

General Fund Central Government Grant Funding to support Freeport East Via ESC As Accountable Body

GENERAL FUND - CENTRAL GOVERNMENT GRANT FUNDING TO FREEPORT EAST VIA ESC AS ACCOUNTABLE BODY	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	Funding Type
Harwich	5,600	1,400	0	0	IB
Felixstowe	8,460	3,540	0	0	IB
Gateway 14	5,750	0	0	0	IB
Total Budgeted Expenditure	19,810	4,940	0	0	
Financed By :-					
Internal Funding:					
Internal Borrowing	0	0	0	0	IB
Capital Receipt	0	0	0	0	ICR
Reserve	0	0	0	0	IR
	0	0	0	0	
External Funding:					
Grant	19,810	4,940	0	0	EG
Contributions	0	0	0	0	EC
Borrowing	0	0	0	0	EB
	19,810	4,940	0	0	
Total Budgeted Financing	19,810	4,940	0	0	

Project	
Harwich	Central Government Grant Funding to Freeport East via Principle (East Suffolk Council)
Felixstowe	Central Government Grant Funding to Freeport East via Principle (East Suffolk Council)
Gateway 14	Central Government Grant Funding to Freeport East via Principle (East Suffolk Council)

General Fund Capital Programme

Housing Revenue Account Capital Programme

SUMMARY – HOUSING PROGRAMME	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2026/27 £000 Original Budget	2023/24 to 2026/27
Capital Expenditure					
Housing Repairs	9,905	3,040	3,040	3,040	19,025
Housing Project Development	7,987	4,350	2,650	2,650	17,637
New Build Programme	15,929	9,282	7,000	7,000	39,211
Total Capital Expenditure	33,821	16,672	12,690	12,690	75,873
Financed By:-					
External					
Grant	1,148	550	1,000	0	2,698
Contributions	295	0	0	0	295
Internal:					
-HRA Direct Revenue Financing	3,520	2,137	1,800	3,700	11,157
-HRA Reserves	18,305	13,325	4,980	4,980	41,590
-HRA Capital Receipts	10,553	660	4,910	4,010	20,133
Total Financing	33,821	16,672	12,690	12,690	75,873
Cumulative Expenditure to be financed by Housing Revenue Account	3,520	5,657	7,457	11,157	

Funding Type key:			
EB	External Borrowing	IB	Internal Borrowing
EC	External Contribution	ICR	Internal Capital Receipt
EG	External Grant	IR	Internal Reserve

General Fund Capital Programme

Housing Revenue Account – Housing Repairs

HOUSING REPAIRS	2023/24	2024/25	2025/26	2026/27
	£000	£000	£000	£000
	Revised Budget	Revised Budget	Revised Budget	Revised Budget
Bathrooms	200	200	200	200
Central Heating/Boilers	500	500	500	500
Demolition - Garages	100	50	50	50
Disabled Works	180	180	180	180
Door entry system & doors - Park Rd & The Hemplands	100	0	0	0
Energy Efficiencies Work	500	500	500	500
Environmental Works	10	10	10	10
External Doors	20	20	20	20
Housing Repair Vans	500	210	210	210
Kitchens - Programmed & Responsive	650	650	650	650
Re-Roofing	450	450	450	450
Rewiring	250	250	250	250
St Peters Court - Replacement Doors	276	0	0	0
St Peters Court - Fire Risk Assessment	378	0	0	0
St Peters Court - Internal Dec's	52	0	0	0
St Peters Court - Lift	600	0	0	0
St Peters Court - Remove Cladding & Change windows	4,846	0	0	0
St Peters Court - Shed area	50	0	0	0
St Peters Court - Sprinkler System	223	0	0	0
Windows	20	20	20	20
Total Budgeted Expenditure	9,905	3,040	3,040	3,040
Financed By :-				
Housing Capital Receipt	660	210	210	210
Housing Revenue Account	0	0	0	0
Housing Revenue Account Reserves	9,245	2,830	2,830	2,830
	9,905	3,040	3,040	3,040

Housing Revenue Account – Housing Repairs cont.

Project	
Bathrooms	Replacement and improvements to bathrooms and layouts to the housing stock.
Central Heating/Boilers	A rolling programme has been established which provides replacement heating appliances, boilers and installation of full heating systems to the housing stock.
Demolition - Garage	Demolition of garages and construction of parking area
Disabled Works	These works provide disabled adaptations to the Council's housing stock to improve the living conditions of tenants, for example, the installation of flush floor showers, stairlifts etc.
Door Entry System - Park Road & The Hemplands	New door entry system
Energy Efficiency Works	improvements to blocks of flats to reduce energy consumption, more efficient heating systems, installation of over bath showers to reduce water usage etc.
Environmental Works	Works controlled by tenants for environmental improvements, examples could be additional estate parking, communal play improvements etc.
External Doors	A rolling programme provides replacement doors to the housing stock.
Housing Repair Vans	Cyclical renewal of Housing vans
Kitchens - Programmed & Responsive	Replacement and improvements to kitchens and layouts to the housing stock.
Re-Roofing	A rolling programme provides replacement roofs to the housing stock.
Rewiring	Rewiring to the housing stock.
St Peters Court - Replacement Doors	Replacement door programme
St Peters Court - Fire Assessment	Fire Assessment of the St Peters Court tower block
St Peters Court - Internal Dec's	Repair and renew internal services including redecoration
St Peters Court - Lift	Replacement of St Peters Court Lift
St Peters Court - Remove Cladding & Change windows	Removal of cladding and replacement of windows
St Peters Court - Shed area	Enhancement of shed area
St Peters Court - Sprinkler System	Installation of sprinkler system
Windows	A rolling programme provides replacement windows to the housing stock.

General Fund Capital Programme

Housing Revenue Account – Housing Project Development

HOUSING PROJECT DEVELOPMENT	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	2026/27 £000 Revised Budget
New accommodation Project	2,500	0	0	0
Consultancy Compliance requirements	480	0	0	0
Avenue Mansions	0	1,000	0	0
Reconversions	150	150	150	150
Retrofitting	2,400	2,700	1,000	1,000
Expenditure on Housing Acquisitions	100	500	500	500
Expenditure on Housing Redevelopment	2,357	0	1,000	1,000
Total Budgeted Expenditure	7,987	4,350	2,650	2,650
Financed By :-				
Housing Capital Receipt	1,936	450	200	200
Housing Revenue Account	365	300	300	300
Housing Revenue Account Reserves	5,686	3,600	2,150	2,150
	7,987	4,350	2,650	2,650
Project				
New Office Accommodation	Provision for alternative depot office accommodation.			
Consultancy Compliance requirements	Consultancy Compliance requirements			
Avenue Mansions	Repairs & Maintenance Projects			
Reconversions	Repairs & Maintenance Projects			
Retrofitting	Repairs & Maintenance Projects			
Expenditure on Housing Acquisitions	Repairs & Maintenance Projects			
Expenditure on Housing Redevelopment	Repairs & Maintenance Projects			

General Fund Capital Programme

Housing Revenue Account – New Build Programme

NEW BUILD PROGRAMME	2023/24	2024/25	2025/26	2026/27
	£000	£000	£000	£000
	Revised Budget	Revised Budget	Revised Budget	Revised Budget
New Builds	15,929	9,282	7,000	7,000
Total Budgeted Expenditure	15,929	9,282	7,000	7,000
Financed By :-				
Housing Capital Receipt	7,957	0	4,500	3,600
Housing External Grant	1,148	0	1,000	0
Housing Revenue Account	3,155	2,087	1,500	3,400
Housing Revenue Account Reserves	3,374	6,895	0	0
External Contribution Funding	295	300	0	0
	15,929	9,282	7,000	7,000
Project				
New Builds	Provision of new housing			

Glossary

General Fund Budget

Customer and Client Receipts

- Fees and Charges
- Rental Income
- HB Overpayments Recovered

Direct Income

Income directly related to the operation of a service.

Direct Expenditure

Expenditure directly related to the operation of a service. It does not include any transactions that are generated by finance – for example Depreciation and Support Service Costs.

Employee Expenses

- Basic Pay
- First Aid
- Salary Sacrifice
- Overtime
- Standby
- Weekend/Call Out
- Employers National Insurance
- Employers Superannuation
- Redundancy /Early Retirement Costs
- Contract Staff
- Recruitment Advertising
- Relocation Expenses
- Interview Expenses
- Employee Training & Development
- Employee Insurances
- Medical Fees
- Employee Professional Subscriptions
- Superannuation Back funding

General Fund Budget

Grants and Contributions

- Service Area Grants received, e.g., Benefits Administration Grant
- Local Authority contributions received
- Contributions from Other Public Sector Bodies and Government Departments, e.g., NHS and DWP

Net Cost of Service

The income and expenditure directly related to the operation of a service area. It does not include any transactions that are generated by finance – for example Depreciation and Support Service Costs.

Premises Expenses

- Repairs and Maintenance of buildings
- Utilities
- Rents and Rates payable
- Cleaning
- Grounds Maintenance
- Premises Insurance

Supplies and Services

Supplies:

- Office Equipment and Furniture
- Clothing and Uniforms
- Printing (Internal and External) and Stationery

Services:

- Consultancy Fees
- Bank Fees
- Audit Fees
- Legal Fees (External)
- Specialist Fees, e.g., Architect, Vet, Valuation, Artists
- Other Externally Provided Services
- Insurance Premiums
- Postage
- Communications, e.g., phones (calls, data) and Broadband
- IT Hardware and Software purchase (not capital element) and maintenance
- Members Allowances
- Subsistence
- Conference Fees
- Grants and Contributions paid.

General Fund Budget

- Corporate Subscriptions
- Advertising, Marketing and Promotions
- Hospitality
- Contribution to Provisions, e.g., bad debt provision

Third Party Payments

- Contract payments to third parties, e.g., partnership management fees

Transfer Payments

- Benefit Payments, Rent Rebates and Rent Allowances

Internal Transfers

- Internal transfers between different departments

Transport Expenses

- Maintenance and running costs of Council owned vehicles
- Staff related transport costs, e.g., car hire, car allowances, mileage expenses, use of public transport

HRA

Capital Charges

Depreciation charged to HRA assets. (This is transferred to the Major Repairs Reserve. This can then fund Capital work or contribute to paying down the debt).

Contribution to Corporate & Democratic Core (CDC) & Pension Back Funding

CDC is Corporate & Democratic Core costs, e.g., audit fees, bank fees, and Democratic costs. This is the HRA's contribution towards these and Superannuation Back funding.

Contributions towards Expenditure

External contributions received towards expenditure.

Dwelling Rent

Rental income.

Interest Charges

Interest payments relating to the HRA borrowing.

Interest Income

Interest received on Cash Balances held by the HRA.

Leaseholders Charges for Services

Recharges to Leaseholders for works and services provided.

Movement in Bad Debt Provision

Bad Debt Provision is to hold funds to cover debt (arrears) that are unlikely to be recovered by the HRA. Movement in the Bad Debt Provision represents an increase or (decrease) in the provision.

Non-Dwelling Rent

Rental income for Garages and any other assets rented out by the HRA.

Reimbursement of costs

Rechargeable works to a third party.

Rents, Rates, and other Charges

Council Tax charges for void properties.

Repairs and Maintenance

General Repairs and Maintenance to the housing stock.

Glossary

Revenue Contribution to Capital

Capital Expenditure is large repairs work such as ‘replacing a kitchen’ or building new properties. These are funded from either the HRA ‘Revenue Contribution’, receipts held through the sale of assets (e.g., Right to Buy properties), or other reserves and contributions.

Services and other Charges

Service Charges and other non-specific income.

Special Services

Sheltered Schemes, Warden costs, property acquisitions, redevelopment, and new development costs.

Supervision and Management

Costs associated with running the HRA, e.g., Tenants Services, administrative staff, etc.

Transfer to Earmarked Reserves

Transfers to HRA reserves, set up for specific purposes.

[End of Document]