



EAST SUFFOLK COUNCIL

BUDGET BOOK

2022/23

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Introduction

This budget book provides budget information for the Council's General Fund Budget, Housing Revenue Account (HRA) and the Capital Programme. The information presented is for the period of the Council's Medium-Term Financial Strategy (MTFS), covering the financial years 2022/23 to 2025/26.

East Suffolk Council's aim is to "deliver the highest quality of life possible for everyone who lives in, works in and visits East Suffolk". The budget therefore reflects the resources required to implement the vision for East Suffolk, focussing on five key themes:

- Growing Our Economy
- Enabling Our Communities
- Remaining Financially Sustainable
- Delivering Digital Transformation
- Caring for Our Environment

East Suffolk Council will spend nearly £40m delivering essential services to the communities of East Suffolk in the coming year.

General Fund Revenue Budget

The full report for the Council's General Fund Budget and Council Tax Report 2022/23 was approved at the Full Council meeting on 23 February 2022. As part of its commitment to improve the lives and outcomes of local people, finance has been approved for a range of different areas, including £3.35m for economic development and regeneration, £2.46m supporting and enabling communities and £2.39m for our housing services. A summary of the general fund budget is presented overleaf, with further details presented from page 9 onwards.

General Fund Revenue Reserves

A high-level summary of the projected General Fund Revenue Reserve balances as per the budget report to Full Council on 23 February 2022 is provided in this report on page 119.

Introduction

General Fund Revenue Budget	MTFS 2022/23 £	MTFS 2023/24 £	MTFS 2024/25 £	MTFS 2025/26 £
Net Cost of Service	39,951,000	33,207,800	33,323,100	34,034,100
Non-Cost of Service Adjustments	2,950,600	1,742,200	1,736,100	1,971,600
Other Operating Expenditure	6,996,400	6,999,000	6,999,000	6,999,000
Financing & Investment Income & Expenditure	(89,700)	(213,200)	(262,800)	(217,300)
Non-Specific Grant Income (e.g., NHB, S31 Grant)	(10,310,100)	(4,466,000)	(4,555,000)	(4,647,000)
Net Budget Requirement Before Reserve Movements	39,498,200	37,269,800	37,240,400	38,140,400
Net Movement on Reserves	(12,131,600)	195,000	2,631,700	2,081,000
Net Budget Requirement After Reserve Movements	27,366,600	37,464,800	39,872,100	40,221,400
Financed By:				
Council Tax Income (District Council)	(15,911,000)	(16,245,000)	(16,789,000)	(17,302,000)
Council Tax Income (Town & Parish Precepts)	(6,748,500)	(6,748,500)	(6,748,500)	(6,748,500)
Business Rates Income	(3,319,300)	(8,163,300)	(9,117,300)	(9,289,300)
Government Grant Funding	(1,387,800)	(1,399,800)	(1,412,000)	(1,424,500)
Total Financing	(27,366,600)	(32,556,600)	(34,066,800)	(34,764,300)
Budget Shortfall / (Surplus) - February 2022	-	4,908,200	5,805,300	5,457,100

Housing Revenue Account

The Housing Revenue Account (HRA) Budget Report 2022/23 was approved at the Full Council meeting on 23 February 2022. The report outlines the HRA income and expenditure budgets for the financial years 2022/23 to 2025/26 and the rent setting for 2022/23.

Capital Programme

The Capital Programme for 2022/23 to 2025/26 was approved at the Full meeting on 26 January 2022. The report includes the main principles applied to set the programme and provides details of the expenditure and financing of the programme for 2022/23 to 2025/26. Capital expenditure within the Council is split into two main components, the General Fund Capital Programme and the HRA Capital Programme, both summarised in this budget book.

General Fund Revenue Budget

General Fund Revenue Budget - Summary

The **Net Cost of Service** (detailed further on **pages 13 to 115** of this document) is the income less expenditure that directly relates to the provision of a service. The detailed budget information is presented in accordance with the Council's internal reporting format, i.e., by Head of Service and then further analysed by Service Division for each Head of Service.

Net cost of Service

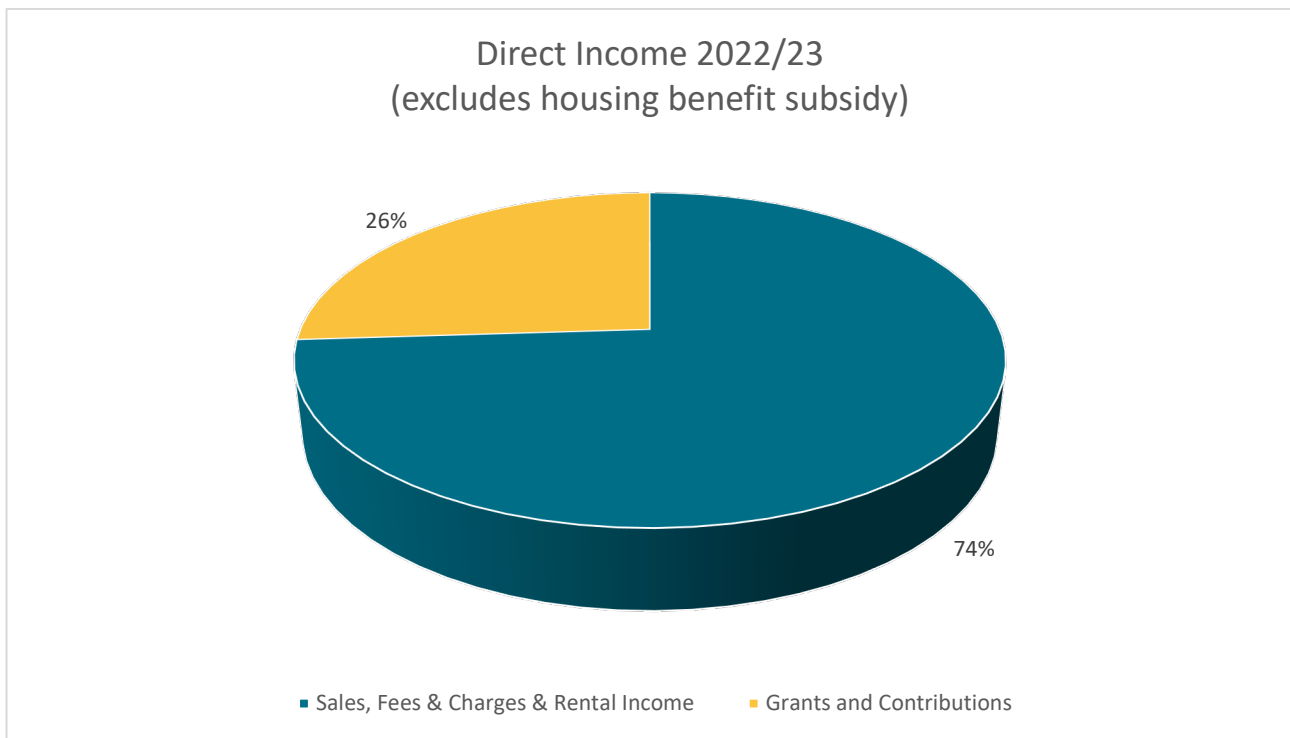
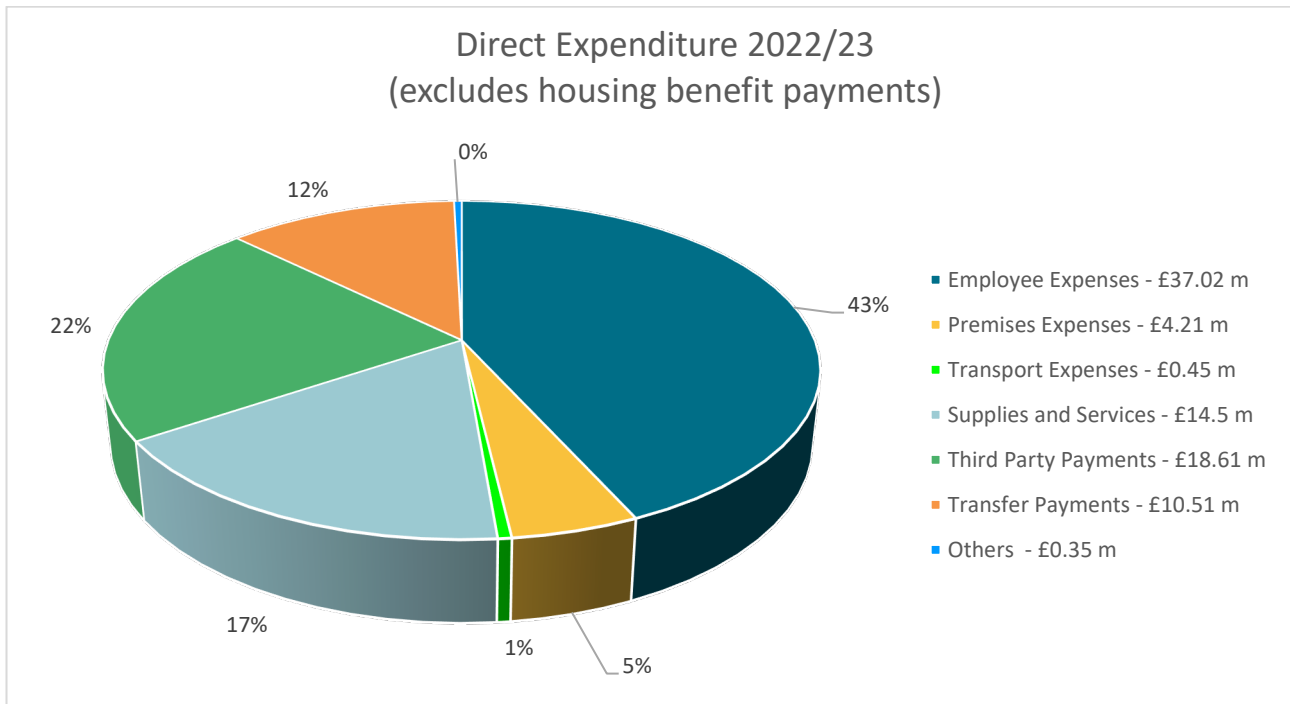
Service Area	MTFS 2022/23 £	MTFS 2023/24 £	MTFS 2024/25 £	MTFS 2025/26 £
Senior and Corporate Management	2,666,900	2,720,900	2,763,000	2,804,700
Economic Development and Regeneration	3,351,000	2,206,500	1,940,700	1,943,500
Financial Services and Other Financial Transactions	728,300	762,600	800,200	826,000
Revenue and Benefits	2,372,000	2,545,600	2,703,200	2,781,100
Digital and Programme Management	2,977,100	2,994,900	3,036,300	3,076,000
Internal Audit Services	543,400	542,900	558,900	572,600
Human Resources	864,100	804,300	740,800	687,500
Legal and Democratic Services	2,312,000	2,709,300	2,397,700	2,441,600
Planning and Coastal Management	4,411,800	4,619,900	4,852,500	4,864,200
Customer Experience Strategic Management	2,361,900	2,435,100	2,510,300	2,584,100
Operations	11,141,900	9,950,600	9,786,300	9,884,000
Communities	2,558,600	977,100	930,500	911,700
Communities - Active Suffolk	(98,400)	(75,400)	(25,100)	(9,900)
Environmental Services and Port Health	1,505,200	(1,605,900)	(1,321,900)	(1,001,700)
Housing Services	2,255,200	1,619,400	1,649,700	1,668,700
Net Cost of Service	39,951,000	33,207,800	33,323,100	34,034,100

General Fund Revenue Budget - Summary

Subjective Analysis of Revenue Budget

	MTFS 2022/23 £	MTFS 2023/24 £	MTFS 2024/25 £	MTFS 2025/26 £
Direct Income and Expenditure				
<u>Expenditure</u>				
Employee Expenses	37,019,300	37,233,900	37,373,300	38,006,100
Premises Expenses	4,209,200	3,668,600	3,678,200	3,770,600
Transport Expenses	452,200	441,900	439,200	435,600
Supplies and Services	14,497,700	9,838,500	9,007,300	8,991,600
Third Party Payments	18,609,800	18,909,800	18,962,500	18,962,500
Transfer Payments	52,320,600	52,320,300	52,319,900	52,319,600
Internal/Reserve Transfers	304,100	211,000	211,000	208,500
Other	50,000	50,000	50,000	50,000
Total expenditure	127,462,900	122,674,000	122,041,400	122,744,500
Customer and Client Receipts	(27,192,100)	(31,727,700)	(31,770,400)	(31,774,300)
Grants and contributions	(59,990,700)	(57,505,000)	(56,714,400)	(56,722,600)
Internal Transfers Income	(329,100)	(233,500)	(233,500)	(213,500)
Total Income	(87,511,900)	(89,466,200)	(88,718,300)	(88,710,400)
Grand Total	39,951,000	33,207,800	33,323,100	34,034,100

Direct Expenditure & Income



Communities

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	631,200	991,800	950,300	661,300	658,500	624,700
Premises Expenses	2,500	2,500	2,500	0	0	0
Transport Expenses	20,200	35,500	25,600	19,800	18,600	18,500
Supplies and Services	1,275,500	3,396,600	1,602,700	313,500	272,500	268,500
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	214,900	95,600	2,500	2,500	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,929,400	4,641,300	2,676,700	997,100	952,100	911,700
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	(4,000)	(740,200)	(2,500)	0	(1,600)	0
Internal Transfers Income	0	(395,600)	(115,600)	(20,000)	(20,000)	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(4,000)	(1,135,800)	(118,100)	(20,000)	(21,600)	0
Direct Expenditure and Income	1,925,400	3,505,500	2,558,600	977,100	930,500	911,700

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Community Development	726,400	2,198,600	1,359,100	720,100	673,500	654,700
Community Safety	10,000	14,600	6,000	6,000	6,000	6,000
Revenue Grants	1,189,000	1,292,300	1,193,500	251,000	251,000	251,000
Nicole Rickard	1,925,400	3,505,500	2,558,600	977,100	930,500	911,700

Community Development

Description	Original Budget 2021/22 £	Revised Budget 2022/23 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	631,200	991,600	950,300	661,300	658,500	624,700
Premises Expenses	0	0	0	0	0	0
Transport Expenses	20,200	35,500	25,600	19,800	18,600	18,500
Supplies and Services	79,000	1,840,300	405,700	56,500	15,500	11,500
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	206,800	95,600	2,500	2,500	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	730,400	3,074,200	1,477,200	740,100	695,100	654,700
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	(4,000)	(480,000)	(2,500)	0	(1,600)	0
Internal Transfers Income	0	(395,600)	(115,600)	(20,000)	(20,000)	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(4,000)	(875,600)	(118,100)	(20,000)	(21,600)	0
Direct Expenditure and Income	726,400	2,198,600	1,359,100	720,100	673,500	654,700

Community Safety

Description	Original Budget 2021/22 £	Revised Budget 2022/23 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	200	0	0	0	0
Premises Expenses	0	0	0	0	0	0
Transport Expenses	0	0	0	0	0	0
Supplies and Services	10,000	31,100	6,000	6,000	6,000	6,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	10,000	31,300	6,000	6,000	6,000	6,000
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	(16,700)	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	(16,700)	0	0	0	0
Direct Expenditure and Income	10,000	14,600	6,000	6,000	6,000	6,000

Revenue Grants

Description	Original Budget 2021/22 £	Revised Budget 2022/23 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	2,500	2,500	2,500	0	0	0
Transport Expenses	0	0	0	0	0	0
Supplies and Services	1,186,500	1,525,200	1,191,000	251,000	251,000	251,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	8,100	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,189,000	1,535,800	1,193,500	251,000	251,000	251,000
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	(243,500)	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	(243,500)	0	0	0	0
Direct Expenditure and Income	1,189,000	1,292,300	1,193,500	251,000	251,000	251,000

Communities Active Suffolk



Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	582,200	539,400	561,900	559,000	551,200	560,600
Premises Expenses	800	1,200	800	800	800	800
Transport Expenses	20,700	21,500	21,100	20,800	20,000	19,800
Supplies and Services	102,400	380,900	91,600	91,600	88,300	88,300
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	8,000	107,900	3,200	3,200	3,200	3,200
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	714,100	1,050,900	678,600	675,400	663,500	672,700
Income						
Customer and Client Receipts	(44,900)	(39,800)	(44,200)	(44,200)	(44,200)	(44,200)
Grants and contributions	(456,100)	(814,400)	(550,300)	(519,900)	(454,100)	(448,100)
Internal Transfers Income	(25,600)	(95,400)	(182,500)	(186,700)	(190,300)	(190,300)
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(526,600)	(949,600)	(777,000)	(750,800)	(688,600)	(682,600)
Direct Expenditure and Income	187,500	101,300	(98,400)	(75,400)	(25,100)	(9,900)

Customer Experience Strategic Management

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,862,400	2,020,700	2,204,000	2,277,200	2,352,400	2,426,200
Premises Expenses	36,800	22,800	22,800	22,800	22,800	22,800
Transport Expenses	12,600	7,100	14,100	14,100	14,100	14,100
Supplies and Services	136,300	121,800	127,800	127,800	127,800	127,800
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	2,048,100	2,172,400	2,368,700	2,441,900	2,517,100	2,590,900
Income						
Customer and Client Receipts	(6,800)	0	(6,800)	(6,800)	(6,800)	(6,800)
Grants and contributions	0	(4,700)	0	0	0	0
Internal Transfers Income	0	(9,500)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(6,800)	(14,200)	(6,800)	(6,800)	(6,800)	(6,800)
Direct Expenditure and Income	2,041,300	2,158,200	2,361,900	2,435,100	2,510,300	2,584,100

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Management and Support Communications and Marketing	1,855,000 186,300	1,939,700 218,500	2,128,100 233,800	2,195,800 239,300	2,264,800 245,500	2,334,700 249,400
Total	2,041,300	2,158,200	2,361,900	2,435,100	2,510,300	2,584,100

Customer Services

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,728,300	1,847,500	2,022,400	2,090,100	2,159,100	2,229,000
Premises Expenses	36,800	22,800	22,800	22,800	22,800	22,800
Transport Expenses	10,700	6,600	12,200	12,200	12,200	12,200
Supplies and Services	86,000	71,500	77,500	77,500	77,500	77,500
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,861,800	1,948,400	2,134,900	2,202,600	2,271,600	2,341,500
Income						
Customer and Client Receipts	(6,800)	0	(6,800)	(6,800)	(6,800)	(6,800)
Grants and contributions	0	(4,700)	0	0	0	0
Internal Transfers Income	0	(4,000)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(6,800)	(8,700)	(6,800)	(6,800)	(6,800)	(6,800)
Direct Expenditure and Income	1,855,000	1,939,700	2,128,100	2,195,800	2,264,800	2,334,700

Communications & Marketing

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	134,100	173,200	181,600	187,100	193,300	197,200
Premises Expenses	0	0	0	0	0	0
Transport Expenses	1,900	500	1,900	1,900	1,900	1,900
Supplies and Services	50,300	50,300	50,300	50,300	50,300	50,300
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	186,300	224,000	233,800	239,300	245,500	249,400
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	(5,500)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	(5,500)	0	0	0	0
Direct Expenditure and Income	186,300	218,500	233,800	239,300	245,500	249,400

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Economic Development and Regeneration

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,252,300	1,530,400	1,906,700	1,876,100	1,507,300	1,509,800
Premises Expenses	11,900	28,600	12,400	12,700	13,000	13,300
Transport Expenses	22,800	23,600	16,200	16,200	15,700	15,700
Supplies and Services	2,149,400	3,992,200	2,245,700	760,000	532,600	532,600
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	101,300	100,000	100,000	100,000	100,000
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	3,436,400	5,676,100	4,281,000	2,765,000	2,168,600	2,171,400
Income						
Customer and Client Receipts	(73,700)	(27,700)	(55,600)	(74,200)	(74,200)	(74,200)
Grants and contributions	(431,600)	(288,400)	(724,400)	(334,300)	(3,700)	(3,700)
Internal Transfers Income	0	(190,000)	(150,000)	(150,000)	(150,000)	(150,000)
Total Income	(505,300)	(506,100)	(930,000)	(558,500)	(227,900)	(227,900)
Direct Expenditure and Income	2,931,100	5,170,000	3,351,000	2,206,500	1,940,700	1,943,500

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Economic Development	1,271,900	3,373,400	1,510,000	901,600	754,300	766,100
Economic Regeneration	1,378,400	1,483,000	1,660,300	1,168,300	1,042,100	1,026,400
Economic Funding	153,800	139,500	174,300	163,500	169,600	174,600
Landguard	43,500	52,800	6,400	(26,900)	(25,300)	(23,600)
Felixstowe Forwards	83,500	121,300	0	0	0	0
Total	2,931,100	5,170,000	3,351,000	2,206,500	1,940,700	1,943,500

Economic Development

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	438,800	564,100	881,900	913,200	559,200	571,000
Premises Expenses	200	200	200	200	200	200
Transport Expenses	12,900	14,000	10,900	10,900	10,900	10,900
Supplies and Services	837,000	2,858,600	892,100	259,100	201,000	201,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,288,900	3,436,900	1,785,100	1,183,400	771,300	783,100
Income						
Customer and Client Receipts	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
Grants and contributions	0	(6,500)	(258,100)	(264,800)	0	0
Internal Transfers Income	0	(40,000)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(17,000)	(63,500)	(275,100)	(281,800)	(17,000)	(17,000)
Direct Expenditure and Income	1,271,900	3,373,400	1,510,000	901,600	754,300	766,100

Economic Funding

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	143,100	129,100	164,600	153,800	159,900	164,900
Premises Expenses	0	0	0	0	0	0
Transport Expenses	3,700	3,400	2,700	2,700	2,700	2,700
Supplies and Services	7,000	7,000	7,000	7,000	7,000	7,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	153,800	139,500	174,300	163,500	169,600	174,600
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	153,800	139,500	174,300	163,500	169,600	174,600

Economic Regeneration

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	493,600	658,300	778,800	742,700	720,500	704,800
Premises Expenses	0	11,000	0	0	0	0
Transport Expenses	5,400	5,200	2,500	2,500	2,000	2,000
Supplies and Services	1,287,000	1,055,300	1,341,600	488,900	319,600	319,600
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	101,300	100,000	100,000	100,000	100,000
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,786,000	1,831,100	2,222,900	1,334,100	1,142,100	1,126,400
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	(407,600)	(248,100)	(462,600)	(65,800)	0	0
Internal Transfers Income	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(407,600)	(348,100)	(562,600)	(165,800)	(100,000)	(100,000)
Direct Expenditure and Income	1,378,400	1,483,000	1,660,300	1,168,300	1,042,100	1,026,400

Felixstowe Forwards

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	97,800	98,400	0	0	0	0
Premises Expenses	0	2,700	0	0	0	0
Transport Expenses	700	900	0	0	0	0
Supplies and Services	0	34,300	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	98,500	136,300	0	0	0	0
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	(15,000)	(15,000)	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(15,000)	(15,000)	0	0	0	0
Direct Expenditure and Income	83,500	121,300	0	0	0	0

Landguard

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	79,000	80,500	81,400	66,400	67,700	69,100
Premises Expenses	11,700	14,700	12,200	12,500	12,800	13,100
Transport Expenses	100	100	100	100	100	100
Supplies and Services	18,400	37,000	5,000	5,000	5,000	5,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	109,200	132,300	98,700	84,000	85,600	87,300
Income						
Customer and Client Receipts	(56,700)	(10,700)	(38,600)	(57,200)	(57,200)	(57,200)
Grants and contributions	(9,000)	(18,800)	(3,700)	(3,700)	(3,700)	(3,700)
Internal Transfers Income	0	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(65,700)	(79,500)	(92,300)	(110,900)	(110,900)	(110,900)
Direct Expenditure and Income	43,500	52,800	6,400	(26,900)	(25,300)	(23,600)

Environmental Services and Port Health

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	5,499,100	8,324,800	9,247,500	9,382,400	9,666,100	9,985,200
Premises Expenses	208,700	272,400	262,700	264,600	266,800	268,900
Transport Expenses	69,300	88,500	84,300	84,100	83,900	82,900
Supplies and Services	1,234,100	2,276,200	2,157,600	2,438,000	2,436,500	2,436,500
Third Party Payments	51,500	51,500	51,500	51,500	51,500	51,500
Transfer Payments	0	1,200	0	0	0	0
Internal/Reserve Transfers	0	890,500	5,900	5,800	5,600	5,600
Total Expenditure	7,062,700	11,905,100	11,809,500	12,226,400	12,510,400	12,830,600
Income						
Customer and Client Receipts	(5,665,500)	(6,086,800)	(9,398,000)	(13,832,300)	(13,832,300)	(13,832,300)
Grants and contributions	(209,100)	(2,623,600)	(906,300)	0	0	0
Internal Transfers Income	0	(569,800)	0	0	0	0
Total Income	(5,874,600)	(9,280,200)	(10,304,300)	(13,832,300)	(13,832,300)	(13,832,300)
Direct Expenditure and Income	1,188,100	2,624,900	1,505,200	(1,605,900)	(1,321,900)	(1,001,700)

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Emergency Planning	70,900	(39,000)	72,200	73,600	73,600	73,600
Environmental Protection	976,400	1,142,600	1,055,100	994,000	1,003,300	1,025,500
Food and Safety	811,900	687,100	882,800	922,000	948,300	979,400
Port Health Authority	(671,100)	834,200	(576,700)	(3,670,300)	(3,424,900)	(3,161,200)
The Green Agenda	0	0	71,800	74,800	77,800	81,000
Total	1,188,100	2,624,900	1,505,200	(1,605,900)	(1,321,900)	(1,001,700)

Emergency Planning

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	0	0	0	0	0	0
Transport Expenses	0	0	0	0	0	0
Supplies and Services	70,900	71,600	72,200	73,600	73,600	73,600
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	869,100	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	70,900	940,700	72,200	73,600	73,600	73,600
Income						
Customer and Client Receipts	0	(1,600)	0	0	0	0
Grants and contributions	0	(978,100)	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	(979,700)	0	0	0	0
Direct Expenditure and Income	70,900	(39,000)	72,200	73,600	73,600	73,600

Environmental Protection

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	831,700	926,800	898,200	848,300	857,800	881,000
Premises Expenses	4,800	1,700	2,900	2,900	2,900	2,900
Transport Expenses	27,300	29,300	28,900	28,700	28,500	27,500
Supplies and Services	116,600	225,900	126,100	115,100	115,100	115,100
Third Party Payments	51,500	51,500	51,500	51,500	51,500	51,500
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,031,900	1,235,200	1,107,600	1,046,500	1,055,800	1,078,000
Income						
Customer and Client Receipts	(55,500)	(52,800)	(52,500)	(52,500)	(52,500)	(52,500)
Grants and contributions	0	(4,400)	0	0	0	0
Internal Transfers Income	0	(35,400)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(55,500)	(92,600)	(52,500)	(52,500)	(52,500)	(52,500)
Direct Expenditure and Income	976,400	1,142,600	1,055,100	994,000	1,003,300	1,025,500

Food and Safety

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	787,700	1,193,500	864,700	903,900	930,200	961,300
Premises Expenses	0	400	0	0	0	0
Transport Expenses	20,100	26,200	20,000	20,000	20,000	20,000
Supplies and Services	17,400	17,100	14,700	14,700	14,700	14,700
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	825,200	1,237,200	899,400	938,600	964,900	996,000
Income						
Customer and Client Receipts	(13,300)	(15,700)	(16,600)	(16,600)	(16,600)	(16,600)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	(534,400)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(13,300)	(550,100)	(16,600)	(16,600)	(16,600)	(16,600)
Direct Expenditure and Income	811,900	687,100	882,800	922,000	948,300	979,400

Port Health Authority

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	3,879,700	6,204,500	7,412,800	7,555,400	7,800,300	8,061,900
Premises Expenses	203,900	270,300	259,800	261,700	263,900	266,000
Transport Expenses	21,900	33,000	35,400	35,400	35,400	35,400
Supplies and Services	1,029,200	1,961,600	1,944,600	2,234,600	2,233,100	2,233,100
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	1,200	0	0	0	0
Internal/Reserve Transfers	0	21,400	5,900	5,800	5,600	5,600
Total Expenditure	5,134,700	8,492,000	9,658,500	10,092,900	10,338,300	10,602,000
Income						
Customer and Client Receipts	(5,596,700)	(6,016,700)	(9,328,900)	(13,763,200)	(13,763,200)	(13,763,200)
Grants and contributions	(209,100)	(1,641,100)	(906,300)	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Total Income	(5,805,800)	(7,657,800)	(10,235,200)	(13,763,200)	(13,763,200)	(13,763,200)
Direct Expenditure and Income	(671,100)	834,200	(576,700)	(3,670,300)	(3,424,900)	(3,161,200)

The Green Agenda

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	71,800	74,800	77,800	81,000
Premises Expenses	0	0	0	0	0	0
Transport Expenses	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	0	0	71,800	74,800	77,800	81,000
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	0	0	71,800	74,800	77,800	81,000

Financial Services and Other Financial Transactions

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Financial Services	1,272,600	1,281,900	1,356,200	1,391,600	1,427,500	1,460,800
Other Financial Transactions	(90,500)	(489,400)	(627,900)	(629,000)	(627,300)	(634,800)
Recharge Accounts (Insurance)	0	0	0	0	0	0
Total	1,182,100	792,500	728,300	762,600	800,200	826,000

Financial Services

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,223,800	1,236,400	1,303,700	1,339,400	1,375,700	1,409,300
Premises Expenses	500	500	500	500	500	500
Transport Expenses	6,100	5,800	5,100	5,100	5,100	5,100
Supplies and Services	58,000	63,000	63,000	63,000	63,000	63,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	(15,800)	(15,800)	(16,100)	(16,400)	(16,800)	(17,100)
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,272,600	1,289,900	1,356,200	1,391,600	1,427,500	1,460,800
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	(8,000)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	(8,000)	0	0	0	0
Direct Expenditure and Income	1,272,600	1,281,900	1,356,200	1,391,600	1,427,500	1,460,800

Other Financial Transactions

Description	Original Budget	Revised Budget	Budget	MTFS Budget	MTFS Budget	MTFS Budget
	2021/22 £	2021/22 £	2022/23 £	2023/24 £	2024/25 £	2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	(547,900)	(597,400)	(598,500)	(596,800)	(604,300)
Premises Expenses	0	0	0	0	0	0
Transport Expenses	0	0	0	0	0	0
Supplies and Services	(90,500)	58,500	(30,500)	(30,500)	(30,500)	(30,500)
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
	(90,500)	(489,400)	(627,900)	(629,000)	(627,300)	(634,800)
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	(90,500)	(489,400)	(627,900)	(629,000)	(627,300)	(634,800)

Insurance Recharge Account (Memo Account)

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	(165,000)	(181,200)	(181,200)	(181,200)	(181,200)	(181,200)
Premises Expenses	(205,300)	(216,200)	(221,900)	(221,900)	(221,900)	(221,900)
Transport Expenses	(22,000)	(24,800)	(24,800)	(24,800)	(24,800)	(24,800)
Supplies and Services	396,400	426,300	432,000	432,000	432,000	432,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
	4,100	4,100	4,100	4,100	4,100	4,100
Income						
Customer and Client Receipts	(4,100)	(4,100)	(4,100)	(4,100)	(4,100)	(4,100)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(4,100)	(4,100)	(4,100)	(4,100)	(4,100)	(4,100)
Direct Expenditure and Income	0	0	0	0	0	0

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Housing Services

Housing Services

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,617,700	2,277,500	2,514,400	2,181,700	2,188,400	2,230,000
Premises Expenses	498,600	635,600	478,700	405,400	408,400	411,400
Transport Expenses	34,900	44,000	43,600	39,600	39,600	37,600
Supplies and Services	3,918,500	5,658,800	3,907,600	2,804,500	2,693,400	2,681,700
Third Party Payments	112,400	112,100	112,400	112,700	112,700	112,700
Transfer Payments	1,000	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Total Expenditure	6,183,100	8,728,000	7,056,700	5,543,900	5,442,500	5,473,400
Income						
Customer and Client Receipts	(774,900)	(1,672,200)	(701,600)	(660,200)	(625,200)	(629,100)
Grants and contributions	(2,461,900)	(5,371,700)	(4,099,900)	(3,264,300)	(3,167,600)	(3,175,600)
Internal Transfers Income	0	(36,400)	0	0	0	0
Total Income	(3,236,800)	(7,080,300)	(4,801,500)	(3,924,500)	(3,792,800)	(3,804,700)
Direct Expenditure and Income	2,946,300	1,647,700	2,255,200	1,619,400	1,649,700	1,668,700

Housing Services

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Homelessness	850,900	488,300	971,000	880,900	895,000	900,200
Housing Enabling	1,354,200	460,800	441,900	72,500	73,800	75,300
Private Sector Housing	741,200	698,600	842,300	666,000	680,900	693,200
Total	2,946,300	1,647,700	2,255,200	1,619,400	1,649,700	1,668,700

Housing Services

Homelessness

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	586,900	1,166,000	1,325,700	1,064,400	1,078,800	1,091,000
Premises Expenses	492,000	611,900	474,900	401,600	404,600	407,600
Transport Expenses	6,400	14,500	13,000	11,000	11,000	9,000
Supplies and Services	178,000	1,224,000	791,900	210,000	110,000	110,000
Third Party Payments	1,600	1,300	1,300	1,300	1,300	1,300
Transfer Payments	1,000	0	0	0	0	0
Total Expenditure	1,265,900	3,017,700	2,606,800	1,688,300	1,605,700	1,618,900
Income						
Customer and Client Receipts	(415,000)	(200,000)	(345,000)	(345,000)	(345,000)	(345,000)
Grants and contributions	0	(2,326,000)	(1,290,800)	(462,400)	(365,700)	(373,700)
Internal Transfers Income	0	(3,400)	0	0	0	0
Total Income	(415,000)	(2,529,400)	(1,635,800)	(807,400)	(710,700)	(718,700)
Direct Expenditure and Income	850,900	488,300	971,000	880,900	895,000	900,200

Housing Enabling

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	63,200	65,900	67,600	70,600	71,900	73,400
Premises Expenses	0	0	0	0	0	0
Transport Expenses	800	200	800	800	800	800
Supplies and Services	1,290,200	394,700	373,500	1,100	1,100	1,100
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,354,200	460,800	441,900	72,500	73,800	75,300
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	1,354,200	460,800	441,900	72,500	73,800	75,300

Private Sector Housing

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	967,600	1,045,600	1,121,100	1,046,700	1,037,700	1,065,600
Premises Expenses	6,600	23,700	3,800	3,800	3,800	3,800
Transport Expenses	27,700	29,300	29,800	27,800	27,800	27,800
Supplies and Services	2,450,300	4,040,100	2,742,200	2,593,400	2,582,300	2,570,600
Third Party Payments	110,800	110,800	111,100	111,400	111,400	111,400
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	3,563,000	5,249,500	4,008,000	3,783,100	3,763,000	3,779,200
Income						
Customer and Client Receipts	(359,900)	(1,472,200)	(356,600)	(315,200)	(280,200)	(284,100)
Grants and contributions	(2,461,900)	(3,045,700)	(2,809,100)	(2,801,900)	(2,801,900)	(2,801,900)
Internal Transfers Income	0	(33,000)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(2,821,800)	(4,550,900)	(3,165,700)	(3,117,100)	(3,082,100)	(3,086,000)
Direct Expenditure and Income	741,200	698,600	842,300	666,000	680,900	693,200

Digital and Programme Management

ICT Services

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,582,500	1,628,000	1,693,000	1,725,800	1,767,200	1,806,900
Premises Expenses	0	0	0	0	0	0
Transport Expenses	12,000	5,300	8,900	8,900	8,900	8,900
Supplies and Services	1,528,100	1,644,300	1,288,300	1,273,300	1,273,300	1,273,300
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	3,122,600	3,277,600	2,990,200	3,008,000	3,049,400	3,089,100
Income						
Customer and Client Receipts	(13,100)	(1,100)	(13,100)	(13,100)	(13,100)	(13,100)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(13,100)	(1,100)	(13,100)	(13,100)	(13,100)	(13,100)
Direct Expenditure and Income	3,109,500	3,276,500	2,977,100	2,994,900	3,036,300	3,076,000

Internal Audit Services

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	614,100	617,100	619,400	618,900	634,900	648,600
Premises Expenses	0	0	0	0	0	0
Transport Expenses	14,000	6,700	11,100	11,100	11,100	11,100
Supplies and Services	42,900	42,900	42,900	42,900	42,900	42,900
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	671,000	666,700	673,400	672,900	688,900	702,600
Income						
Customer and Client Receipts	(111,600)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(111,600)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Direct Expenditure and Income	559,400	536,700	543,400	542,900	558,900	572,600

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Corporate Investigations	243,800	232,700	225,000	211,300	214,900	218,800
Internal Audit & Assurance	315,600	304,000	318,400	331,600	344,000	353,800
Total	559,400	536,700	543,400	542,900	558,900	572,600

Corporate Investigations

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	216,800	209,000	199,000	185,300	188,900	192,800
Premises Expenses	0	0	0	0	0	0
Transport Expenses	6,900	3,600	5,900	5,900	5,900	5,900
Supplies and Services	20,100	20,100	20,100	20,100	20,100	20,100
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
	243,800	232,700	225,000	211,300	214,900	218,800
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	243,800	232,700	225,000	211,300	214,900	218,800

Internal Audit & Assurance

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	397,300	408,100	420,400	433,600	446,000	455,800
Premises Expenses	0	0	0	0	0	0
Transport Expenses	7,100	3,100	5,200	5,200	5,200	5,200
Supplies and Services	22,800	22,800	22,800	22,800	22,800	22,800
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
	427,200	434,000	448,400	461,600	474,000	483,800
Income						
Customer and Client Receipts	(111,600)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(111,600)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
Direct Expenditure and Income	315,600	304,000	318,400	331,600	344,000	353,800

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Legal and Democratic Services

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,539,900	1,372,900	1,574,900	1,842,000	1,660,400	1,704,300
Premises Expenses	5,600	10,300	10,300	40,300	10,300	10,300
Transport Expenses	50,100	27,900	54,200	54,200	54,200	54,200
Supplies and Services	1,309,800	1,175,500	1,187,200	1,287,200	1,187,200	1,187,200
Third Party Payments	11,400	11,400	11,700	11,900	11,900	11,900
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	2,916,800	2,598,000	2,838,300	3,235,600	2,924,000	2,967,900
Income						
Customer and Client Receipts	(526,300)	(526,300)	(526,300)	(526,300)	(526,300)	(526,300)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(526,300)	(526,300)	(526,300)	(526,300)	(526,300)	(526,300)
Direct Expenditure and Income	2,390,500	2,071,700	2,312,000	2,709,300	2,397,700	2,441,600

Legal and Democratic Services

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Corporate and Democratic Management	1,897,600	1,610,900	1,776,800	2,155,400	1,828,300	1,857,500
Management and Support	697,300	655,300	719,900	732,100	742,600	752,400
Licensing	(204,400)	(194,500)	(184,700)	(178,200)	(173,200)	(168,300)
Chris Bing	2,390,500	2,071,700	2,312,000	2,709,300	2,397,700	2,441,600

emocratic Services, Members Expenses, Elections, Electoral Registration

Corporate & Democratic Management (Includes Democratic Services, Member Expenses, Elections and Electoral Registration)

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	897,500	761,400	892,300	1,140,900	943,800	973,000
Premises Expenses	4,300	4,300	4,300	34,300	4,300	4,300
Transport Expenses	32,500	16,200	39,500	39,500	39,500	39,500
Supplies and Services	968,300	834,000	845,700	945,700	845,700	845,700
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,902,600	1,615,900	1,781,800	2,160,400	1,833,300	1,862,500
Income						
Customer and Client Receipts	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Direct Expenditure and Income	1,897,600	1,610,900	1,776,800	2,155,400	1,828,300	1,857,500

Legal Services

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	429,300	388,500	450,100	462,300	472,800	482,600
Premises Expenses	1,300	6,000	6,000	6,000	6,000	6,000
Transport Expenses	10,000	4,100	7,100	7,100	7,100	7,100
Supplies and Services	311,700	311,700	311,700	311,700	311,700	311,700
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	752,300	710,300	774,900	787,100	797,600	807,400
Income						
Customer and Client Receipts	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
Direct Expenditure and Income	697,300	655,300	719,900	732,100	742,600	752,400

Licensing

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	213,100	223,000	232,500	238,800	243,800	248,700
Premises Expenses	0	0	0	0	0	0
Transport Expenses	7,600	7,600	7,600	7,600	7,600	7,600
Supplies and Services	29,800	29,800	29,800	29,800	29,800	29,800
Third Party Payments	11,400	11,400	11,700	11,900	11,900	11,900
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	261,900	271,800	281,600	288,100	293,100	298,000
Income						
Customer and Client Receipts	(466,300)	(466,300)	(466,300)	(466,300)	(466,300)	(466,300)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(466,300)	(466,300)	(466,300)	(466,300)	(466,300)	(466,300)
Direct Expenditure and Income	(204,400)	(194,500)	(184,700)	(178,200)	(173,200)	(168,300)

Operations

Operations

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	2,216,200	2,195,300	2,329,000	2,385,400	2,476,000	2,544,500
Premises Expenses	2,816,500	2,918,500	3,152,900	2,758,800	2,792,900	2,829,900
Transport Expenses	39,700	32,000	30,600	30,600	30,600	30,600
Supplies and Services	1,162,000	2,542,500	2,200,100	1,367,100	1,162,000	1,162,000
Third Party Payments	18,378,900	18,253,700	18,115,700	18,355,900	18,355,900	18,355,900
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	13,300	56,700	105,300	105,300	105,300	105,300
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	24,626,600	25,998,700	25,933,600	25,003,100	24,922,700	25,028,200
Income						
Customer and Client Receipts	(10,046,900)	(10,301,900)	(11,352,500)	(11,547,300)	(11,625,000)	(11,625,000)
Grants and contributions	(2,987,200)	(3,022,800)	(3,387,700)	(3,453,700)	(3,459,900)	(3,467,700)
Internal Transfers Income	(9,500)	(115,400)	(51,500)	(51,500)	(51,500)	(51,500)
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(13,043,600)	(13,440,100)	(14,791,700)	(15,052,500)	(15,136,400)	(15,144,200)
Direct Expenditure and Income	11,583,000	12,558,600	11,141,900	9,950,600	9,786,300	9,884,000

Operations

Division Summary

Description	Original Budget	Revised Budget	Budget	MTFS Budget	MTFS Budget	MTFS Budget
	2021/22	2021/22	2022/23	2023/24	2024/25	2025/26
	£	£	£	£	£	£
Arts, Heritage and Museums Development	7,200	20,900	10,400	10,400	10,400	10,400
Beach	(936,200)	(753,700)	(917,200)	(952,300)	(950,800)	(949,000)
Caravan and Camping Sites	(208,000)	(163,200)	(161,800)	(151,600)	(141,200)	(130,200)
Cemeteries	257,800	284,100	299,800	315,600	316,100	316,600
Concessions	(109,900)	(115,800)	(107,500)	(107,400)	(107,400)	(107,400)
Harbours and Yacht Stations	20,200	(10,800)	19,900	12,400	19,700	27,000
Indoor Leisure	1,687,500	1,466,700	438,200	243,800	166,200	166,300
Industrial Estates	(505,800)	(572,200)	(557,800)	(557,200)	(556,800)	(556,300)
Leisure Strategy	488,600	484,000	466,200	469,500	476,500	482,200
Management and Support	1,307,500	2,081,200	2,609,000	1,656,900	1,492,700	1,533,300
Markets	7,500	7,400	7,700	7,900	7,900	7,900
Miscellaneous Land	(136,900)	(67,900)	(180,600)	(180,500)	(180,400)	(180,200)
Miscellaneous Property	730,900	611,000	224,500	143,500	138,100	139,000
Outdoor Leisure	1,191,700	1,190,000	1,202,000	1,234,800	1,236,100	1,237,400
Parking Services	(1,831,600)	(1,656,900)	(1,996,400)	(2,044,300)	(2,004,200)	(1,991,600)
Parks and Gardens	1,010,700	882,100	941,300	833,100	833,600	834,000
Procurement	278,100	269,900	274,700	282,400	289,100	296,400
Public Conveniences	720,900	730,400	733,100	800,100	803,700	807,600
Resort Activities	111,300	121,700	137,600	121,600	121,700	121,900
Street Scene	2,271,300	2,287,400	2,358,300	2,423,700	2,425,500	2,427,300
Waste Management	5,220,200	5,462,300	5,340,500	5,388,200	5,389,800	5,391,400
Total	11,370,200	12,402,600	12,117,900	11,136,900	11,030,100	11,106,600

Operations

Arts, Heritage and Museums Development

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	1,400	1,300	1,400	1,400	1,400	1,400
Transport Expenses	0	0	0	0	0	0
Supplies and Services	5,800	19,600	9,000	9,000	9,000	9,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	7,200	20,900	10,400	10,400	10,400	10,400
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	7,200	20,900	10,400	10,400	10,400	10,400

Operations

Beach

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	37,700	36,800	37,700	38,900	40,100	41,400
Premises Expenses	18,200	33,200	72,300	35,200	35,500	36,000
Transport Expenses	0	0	0	0	0	0
Supplies and Services	1,200	149,400	9,200	9,200	9,200	9,200
Third Party Payments	27,700	27,700	28,300	29,100	29,100	29,100
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	1,400	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	84,800	248,500	147,500	112,400	113,900	115,700
Income						
Customer and Client Receipts	(1,017,400)	(998,600)	(1,061,100)	(1,061,100)	(1,061,100)	(1,061,100)
Grants and contributions	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(1,021,000)	(1,002,200)	(1,064,700)	(1,064,700)	(1,064,700)	(1,064,700)
Direct Expenditure and Income	(936,200)	(753,700)	(917,200)	(952,300)	(950,800)	(949,000)

Operations

Caravan and Camping Sites

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	191,500	193,900	201,800	209,000	216,200	223,900
Premises Expenses	141,200	141,600	152,100	155,100	158,300	161,600
Transport Expenses	1,300	1,300	1,300	1,300	1,300	1,300
Supplies and Services	45,200	72,400	45,200	45,200	45,200	45,200
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	42,000	42,000	42,000	42,000	42,000
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	379,200	451,200	442,400	452,600	463,000	474,000
Income						
Customer and Client Receipts	(587,200)	(587,200)	(604,200)	(604,200)	(604,200)	(604,200)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	(27,200)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(587,200)	(614,400)	(604,200)	(604,200)	(604,200)	(604,200)
Direct Expenditure and Income	(208,000)	(163,200)	(161,800)	(151,600)	(141,200)	(130,200)

Operations

Cemeteries

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	57,200	46,300	51,800	52,600	53,100	53,600
Transport Expenses	0	0	0	0	0	0
Supplies and Services	0	8,300	0	0	0	0
Third Party Payments	546,900	546,900	562,000	577,000	577,000	577,000
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	604,100	601,500	613,800	629,600	630,100	630,600
Income						
Customer and Client Receipts	(346,300)	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)
Grants and contributions	0	(3,400)	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(346,300)	(317,400)	(314,000)	(314,000)	(314,000)	(314,000)
Direct Expenditure and Income	257,800	284,100	299,800	315,600	316,100	316,600

Operations

Concessions

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	25,400	200	200	200	200	200
Premises Expenses	3,200	6,800	13,100	13,200	13,200	13,200
Transport Expenses	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	28,600	7,000	13,300	13,400	13,400	13,400
Income						
Customer and Client Receipts	(138,500)	(122,800)	(120,800)	(120,800)	(120,800)	(120,800)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(138,500)	(122,800)	(120,800)	(120,800)	(120,800)	(120,800)
Direct Expenditure and Income	(109,900)	(115,800)	(107,500)	(107,400)	(107,400)	(107,400)

Operations

Harbours and Yacht Stations

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	194,300	216,400	212,300	218,300	224,400	230,700
Premises Expenses	73,300	100,600	114,300	100,800	102,000	103,000
Transport Expenses	1,200	2,600	2,200	2,200	2,200	2,200
Supplies and Services	45,000	46,700	46,700	46,700	46,700	46,700
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	9,500	9,500	9,500	9,500	9,500	9,500
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	323,300	375,800	385,000	377,500	384,800	392,100
Income						
Customer and Client Receipts	(303,100)	(326,800)	(323,100)	(323,100)	(323,100)	(323,100)
Grants and contributions	0	(17,800)	0	0	0	0
Internal Transfers Income	0	(42,000)	(42,000)	(42,000)	(42,000)	(42,000)
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(303,100)	(386,600)	(365,100)	(365,100)	(365,100)	(365,100)
Direct Expenditure and Income	20,200	(10,800)	19,900	12,400	19,700	27,000

Operations

Indoor Leisure

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	73,700	115,700	74,800	74,900	75,000	75,100
Transport Expenses	0	0	0	0	0	0
Supplies and Services	76,200	175,200	79,200	79,200	79,200	79,200
Third Party Payments	1,537,600	1,107,400	442,900	443,200	443,200	443,200
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,687,500	1,398,300	596,900	597,300	597,400	597,500
Income						
Customer and Client Receipts	0	68,400	(158,700)	(353,500)	(431,200)	(431,200)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	68,400	(158,700)	(353,500)	(431,200)	(431,200)
Direct Expenditure and Income	1,687,500	1,466,700	438,200	243,800	166,200	166,300

Operations

Industrial Estates

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	117,400	70,600	85,100	85,400	85,800	86,300
Transport Expenses	0	0	0	0	0	0
Supplies and Services	900	1,300	900	900	900	900
Third Party Payments	9,900	9,900	10,200	10,500	10,500	10,500
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	128,200	81,800	96,200	96,800	97,200	97,700
Income						
Customer and Client Receipts	(634,000)	(654,000)	(654,000)	(654,000)	(654,000)	(654,000)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(634,000)	(654,000)	(654,000)	(654,000)	(654,000)	(654,000)
Direct Expenditure and Income	(505,800)	(572,200)	(557,800)	(557,200)	(556,800)	(556,300)

Operations

Leisure Strategy

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	170,700	153,400	171,200	177,900	184,900	190,600
Premises Expenses	1,000	6,600	1,000	1,000	1,000	1,000
Transport Expenses	5,700	5,400	5,400	5,400	5,400	5,400
Supplies and Services	127,500	127,300	100,200	92,100	92,100	92,100
Third Party Payments	187,500	187,500	192,200	196,900	196,900	196,900
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	3,800	3,800	3,800	3,800	3,800	3,800
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	496,200	484,000	473,800	477,100	484,100	489,800
Income						
Customer and Client Receipts	(7,600)	0	(7,600)	(7,600)	(7,600)	(7,600)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(7,600)	0	(7,600)	(7,600)	(7,600)	(7,600)
Direct Expenditure and Income	488,600	484,000	466,200	469,500	476,500	482,200

Operations

Management & Support

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	901,500	1,030,300	1,068,800	1,086,500	1,112,100	1,142,200
Premises Expenses	590,000	523,700	658,200	481,400	491,600	502,100
Transport Expenses	24,100	16,500	15,500	15,500	15,500	15,500
Supplies and Services	276,700	995,800	1,344,700	544,700	344,700	344,700
Third Party Payments	270,000	270,000	276,900	283,900	283,900	283,900
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	2,062,300	2,836,300	3,364,100	2,412,000	2,247,800	2,288,400
Income						
Customer and Client Receipts	(4,800)	(5,100)	(5,100)	(5,100)	(5,100)	(5,100)
Grants and contributions	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(754,800)	(755,100)	(755,100)	(755,100)	(755,100)	(755,100)
Direct Expenditure and Income	1,307,500	2,081,200	2,609,000	1,656,900	1,492,700	1,533,300

Operations

Markets

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	700	600	700	700	700	700
Transport Expenses	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	6,800	6,800	7,000	7,200	7,200	7,200
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	7,500	7,400	7,700	7,900	7,900	7,900
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	7,500	7,400	7,700	7,900	7,900	7,900

Operations

Miscellaneous Land

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	51,200	60,600	8,100	8,200	8,300	8,500
Transport Expenses	0	0	0	0	0	0
Supplies and Services	4,000	63,400	1,500	1,500	1,500	1,500
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	55,200	124,000	9,600	9,700	9,800	10,000
Income						
Customer and Client Receipts	(155,700)	(155,500)	(153,800)	(153,800)	(153,800)	(153,800)
Grants and contributions	(36,400)	(36,400)	(36,400)	(36,400)	(36,400)	(36,400)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(192,100)	(191,900)	(190,200)	(190,200)	(190,200)	(190,200)
Direct Expenditure and Income	(136,900)	(67,900)	(180,600)	(180,500)	(180,400)	(180,200)

Operations

Miscellaneous Property

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	509,000	564,200	359,500	367,800	375,700	384,400
Transport Expenses	0	0	0	0	0	0
Supplies and Services	139,900	266,800	49,100	21,200	14,100	14,100
Third Party Payments	178,700	178,700	183,300	187,900	187,900	187,900
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	827,600	1,009,700	591,900	576,900	577,700	586,400
Income						
Customer and Client Receipts	(87,700)	(364,800)	(362,400)	(362,400)	(362,400)	(362,400)
Grants and contributions	(9,000)	(33,900)	(5,000)	(71,000)	(77,200)	(85,000)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(96,700)	(398,700)	(367,400)	(433,400)	(439,600)	(447,400)
Direct Expenditure and Income	730,900	611,000	224,500	143,500	138,100	139,000

Outdoor Leisure

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	900	900	900	900	900	900
Premises Expenses	76,700	68,000	57,100	58,200	59,500	60,800
Transport Expenses	0	0	0	0	0	0
Supplies and Services	2,100	11,000	2,100	2,100	2,100	2,100
Third Party Payments	1,133,900	1,133,900	1,165,700	1,197,400	1,197,400	1,197,400
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,213,600	1,213,800	1,225,800	1,258,600	1,259,900	1,261,200
Income						
Customer and Client Receipts	(19,400)	(21,300)	(21,300)	(21,300)	(21,300)	(21,300)
Grants and contributions	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(21,900)	(23,800)	(23,800)	(23,800)	(23,800)	(23,800)
Direct Expenditure and Income	1,191,700	1,190,000	1,202,000	1,234,800	1,236,100	1,237,400

Operations

Parking Services

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	255,800	287,000	303,400	311,800	347,000	355,500
Premises Expenses	742,800	798,400	1,044,500	957,700	960,600	964,700
Transport Expenses	1,100	1,100	1,100	1,100	1,100	1,100
Supplies and Services	316,900	406,600	397,900	400,900	402,900	402,900
Third Party Payments	1,015,600	1,015,600	1,043,000	1,070,500	1,070,500	1,070,500
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	50,000	50,000	50,000	50,000
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	2,332,200	2,508,700	2,839,900	2,792,000	2,832,100	2,844,700
Income						
Customer and Client Receipts	(4,163,800)	(4,162,500)	(4,836,300)	(4,836,300)	(4,836,300)	(4,836,300)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	(3,100)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(4,163,800)	(4,165,600)	(4,836,300)	(4,836,300)	(4,836,300)	(4,836,300)
Direct Expenditure and Income	(1,831,600)	(1,656,900)	(1,996,400)	(2,044,300)	(2,004,200)	(1,991,600)

Operations

Parks and Gardens

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	61,300	60,700	114,100	34,600	35,100	35,500
Transport Expenses	0	0	0	0	0	0
Supplies and Services	5,100	19,200	5,100	5,100	5,100	5,100
Third Party Payments	954,800	804,800	823,100	794,400	794,400	794,400
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,021,200	884,700	942,300	834,100	834,600	835,000
Income						
Customer and Client Receipts	0	(2,600)	(1,000)	(1,000)	(1,000)	(1,000)
Grants and contributions	(10,500)	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(10,500)	(2,600)	(1,000)	(1,000)	(1,000)	(1,000)
Direct Expenditure and Income	1,010,700	882,100	941,300	833,100	833,600	834,000

Operations

Procurement

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	259,800	238,500	256,400	264,100	270,800	278,100
Premises Expenses	0	0	0	0	0	0
Transport Expenses	4,600	4,600	4,600	4,600	4,600	4,600
Supplies and Services	13,700	26,800	13,700	13,700	13,700	13,700
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	278,100	269,900	274,700	282,400	289,100	296,400
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	278,100	269,900	274,700	282,400	289,100	296,400

Operations

Public Conveniences

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	173,900	178,100	175,100	178,800	182,400	186,300
Transport Expenses	0	0	0	0	0	0
Supplies and Services	0	44,200	0	0	0	0
Third Party Payments	563,900	563,900	580,200	643,500	643,500	643,500
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	737,800	786,200	755,300	822,300	825,900	829,800
Income						
Customer and Client Receipts	(6,900)	(12,200)	(12,200)	(12,200)	(12,200)	(12,200)
Grants and contributions	(500)	(500)	(500)	(500)	(500)	(500)
Internal Transfers Income	(9,500)	(43,100)	(9,500)	(9,500)	(9,500)	(9,500)
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(16,900)	(55,800)	(22,200)	(22,200)	(22,200)	(22,200)
Direct Expenditure and Income	720,900	730,400	733,100	800,100	803,700	807,600

Operations

Resort Activities

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	12,700	13,800	34,600	14,900	15,000	15,200
Transport Expenses	800	500	500	500	500	500
Supplies and Services	900	9,500	900	900	900	900
Third Party Payments	147,300	147,300	151,000	154,700	154,700	154,700
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	161,700	171,100	187,000	171,000	171,100	171,300
Income						
Customer and Client Receipts	(50,400)	(49,400)	(49,400)	(49,400)	(49,400)	(49,400)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(50,400)	(49,400)	(49,400)	(49,400)	(49,400)	(49,400)
Direct Expenditure and Income	111,300	121,700	137,600	121,600	121,700	121,900

Operations

Street Scene

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	0	0	0	0	0	0
Premises Expenses	111,600	127,700	135,100	136,900	138,700	140,500
Transport Expenses	0	0	0	0	0	0
Supplies and Services	0	0	0	0	0	0
Third Party Payments	2,349,400	2,349,400	2,412,900	2,476,500	2,476,500	2,476,500
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	2,461,000	2,477,100	2,548,000	2,613,400	2,615,200	2,617,000
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	(189,700)	(189,700)	(189,700)	(189,700)	(189,700)	(189,700)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(189,700)	(189,700)	(189,700)	(189,700)	(189,700)	(189,700)
Direct Expenditure and Income	2,271,300	2,287,400	2,358,300	2,423,700	2,425,500	2,427,300

Operations

Waste Management

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	178,600	37,900	76,300	77,800	79,400	81,000
Premises Expenses	0	0	0	0	0	0
Transport Expenses	900	0	0	0	0	0
Supplies and Services	100,900	99,000	94,700	94,700	94,700	94,700
Third Party Payments	9,448,900	9,903,900	10,237,000	10,283,200	10,283,200	10,283,200
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	9,729,300	10,040,800	10,408,000	10,455,700	10,457,300	10,458,900
Income						
Customer and Client Receipts	(2,524,100)	(2,593,500)	(2,667,500)	(2,667,500)	(2,667,500)	(2,667,500)
Grants and contributions	(1,985,000)	(1,985,000)	(2,400,000)	(2,400,000)	(2,400,000)	(2,400,000)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(4,509,100)	(4,578,500)	(5,067,500)	(5,067,500)	(5,067,500)	(5,067,500)
Direct Expenditure and Income	5,220,200	5,462,300	5,340,500	5,388,200	5,389,800	5,391,400

Planning and Coastal Management

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	5,359,800	6,033,400	6,548,800	6,787,800	7,020,400	6,982,400
Premises Expenses	384,100	396,400	487,300	384,400	384,400	434,400
Transport Expenses	109,900	113,800	108,300	108,300	108,300	108,000
Supplies and Services	615,800	1,055,400	620,500	620,500	620,500	620,500
Third Party Payments	54,000	54,000	55,100	56,400	56,400	56,400
Transfer Payments	1,000	1,000	1,000	1,000	1,000	1,000
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	50,000	50,000	50,000	50,000	50,000	50,000
Total Expenditure	6,574,600	7,704,000	7,871,000	8,008,400	8,241,000	8,252,700
Income						
Customer and Client Receipts	(3,184,600)	(3,609,800)	(3,234,400)	(3,163,700)	(3,163,700)	(3,163,700)
Grants and contributions	(40,000)	(354,000)	(224,800)	(224,800)	(224,800)	(224,800)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(3,224,600)	(3,963,800)	(3,459,200)	(3,388,500)	(3,388,500)	(3,388,500)
Direct Expenditure and Income	3,350,000	3,740,200	4,411,800	4,619,900	4,852,500	4,864,200

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Building Control	(9,400)	25,200	56,800	89,800	101,100	122,600
Coastal Management	1,204,500	1,270,000	1,541,400	1,455,200	1,491,200	1,406,100
Planning	2,126,900	2,444,000	2,812,300	3,073,600	3,258,900	3,334,200
Rights of Way	28,000	1,000	1,300	1,300	1,300	1,300
Total	3,350,000	3,740,200	4,411,800	4,619,900	4,852,500	4,864,200

Building Control

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	693,200	741,300	772,000	804,100	815,400	836,900
Premises Expenses	3,300	3,300	3,300	3,300	3,300	3,300
Transport Expenses	31,300	32,200	32,300	32,300	32,300	32,300
Supplies and Services	43,000	44,600	44,600	44,600	44,600	44,600
Third Party Payments	42,100	42,100	42,900	43,800	43,800	43,800
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	812,900	863,500	895,100	928,100	939,400	960,900
Income						
Customer and Client Receipts	(822,300)	(838,300)	(838,300)	(838,300)	(838,300)	(838,300)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(822,300)	(838,300)	(838,300)	(838,300)	(838,300)	(838,300)
Direct Expenditure and Income	(9,400)	25,200	56,800	89,800	101,100	122,600

Coastal Management

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	742,800	976,500	1,158,500	1,174,800	1,210,800	1,076,000
Premises Expenses	362,500	374,500	465,400	362,500	362,500	412,500
Transport Expenses	15,800	19,200	19,200	19,200	19,200	18,900
Supplies and Services	111,500	251,300	110,900	110,900	110,900	110,900
Third Party Payments	11,900	11,900	12,200	12,600	12,600	12,600
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,244,500	1,633,400	1,766,200	1,680,000	1,716,000	1,630,900
Income						
Customer and Client Receipts	0	(9,400)	0	0	0	0
Grants and contributions	(40,000)	(354,000)	(224,800)	(224,800)	(224,800)	(224,800)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(40,000)	(363,400)	(224,800)	(224,800)	(224,800)	(224,800)
Direct Expenditure and Income	1,204,500	1,270,000	1,541,400	1,455,200	1,491,200	1,406,100

Planning

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	3,897,000	4,310,300	4,618,200	4,808,800	4,994,100	5,069,400
Premises Expenses	18,300	18,600	18,600	18,600	18,600	18,600
Transport Expenses	62,600	62,200	56,600	56,600	56,600	56,600
Supplies and Services	458,300	756,000	462,000	462,000	462,000	462,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	1,000	1,000	1,000	1,000	1,000	1,000
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	50,000	50,000	50,000	50,000	50,000	50,000
Total Expenditure	4,487,200	5,198,100	5,206,400	5,397,000	5,582,300	5,657,600
Income						
Customer and Client Receipts	(2,360,300)	(2,754,100)	(2,394,100)	(2,323,400)	(2,323,400)	(2,323,400)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(2,360,300)	(2,754,100)	(2,394,100)	(2,323,400)	(2,323,400)	(2,323,400)
Direct Expenditure and Income	2,126,900	2,444,000	2,812,300	3,073,600	3,258,900	3,334,200

Rights of Way

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	26,800	5,300	100	100	100	100
Premises Expenses	0	0	0	0	0	0
Transport Expenses	200	200	200	200	200	200
Supplies and Services	3,000	3,500	3,000	3,000	3,000	3,000
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	30,000	9,000	3,300	3,300	3,300	3,300
Income						
Customer and Client Receipts	(2,000)	(8,000)	(2,000)	(2,000)	(2,000)	(2,000)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(2,000)	(8,000)	(2,000)	(2,000)	(2,000)	(2,000)
Direct Expenditure and Income	28,000	1,000	1,300	1,300	1,300	1,300

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Revenues and Benefits

Revenues and Benefits

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2022/23 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	3,199,200	3,203,900	3,298,800	3,383,800	3,460,700	3,538,600
Premises Expenses	0	0	0	0	0	0
Transport Expenses	28,300	13,800	9,400	9,400	9,400	9,400
Supplies and Services	448,200	518,700	371,700	372,800	372,800	372,800
Third Party Payments	280,700	399,000	263,400	321,400	374,100	374,100
Transfer Payments	52,335,700	52,764,900	52,335,700	52,335,700	52,335,700	52,335,700
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	56,292,100	56,900,300	56,279,000	56,423,100	56,552,700	56,630,600
Income						
Customer and Client Receipts	(1,725,400)	(1,725,400)	(1,725,400)	(1,725,400)	(1,725,400)	(1,725,400)
Grants and contributions	(52,131,500)	(52,345,800)	(52,181,600)	(52,152,100)	(52,124,100)	(52,124,100)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(53,856,900)	(54,071,200)	(53,907,000)	(53,877,500)	(53,849,500)	(53,849,500)
Direct Expenditure and Income	2,435,200	2,829,100	2,372,000	2,545,600	2,703,200	2,781,100

Revenues and Benefits

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Tax Collection Cost	605,700	899,900	700,500	743,100	782,000	820,000
Housing Benefits	1,829,500	1,929,200	1,671,500	1,802,500	1,921,200	1,961,100
Total	2,435,200	2,829,100	2,372,000	2,545,600	2,703,200	2,781,100

Revenues and Benefits

Housing Benefits

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,828,900	1,742,600	1,785,500	1,827,900	1,865,900	1,905,800
Premises Expenses	0	0	0	0	0	0
Transport Expenses	10,800	3,600	1,400	1,400	1,400	1,400
Supplies and Services	400,700	479,900	332,900	334,000	334,000	334,000
Third Party Payments	250,700	399,000	263,400	321,400	374,100	374,100
Transfer Payments	52,310,700	52,310,700	52,310,700	52,310,700	52,310,700	52,310,700
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	54,801,800	54,935,800	54,693,900	54,795,400	54,886,100	54,926,000
Income						
Customer and Client Receipts	(1,314,400)	(1,314,400)	(1,314,400)	(1,314,400)	(1,314,400)	(1,314,400)
Grants and contributions	(51,657,900)	(51,692,200)	(51,708,000)	(51,678,500)	(51,650,500)	(51,650,500)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(52,972,300)	(53,006,600)	(53,022,400)	(52,992,900)	(52,964,900)	(52,964,900)
Direct Expenditure and Income	1,829,500	1,929,200	1,671,500	1,802,500	1,921,200	1,961,100

Tax Collection Cost

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,370,300	1,461,300	1,513,300	1,555,900	1,594,800	1,632,800
Premises Expenses	0	0	0	0	0	0
Transport Expenses	17,500	10,200	8,000	8,000	8,000	8,000
Supplies and Services	47,500	38,800	38,800	38,800	38,800	38,800
Third Party Payments	30,000	0	0	0	0	0
Transfer Payments	25,000	454,200	25,000	25,000	25,000	25,000
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,490,300	1,964,500	1,585,100	1,627,700	1,666,600	1,704,600
Income						
Customer and Client Receipts	(411,000)	(411,000)	(411,000)	(411,000)	(411,000)	(411,000)
Grants and contributions	(473,600)	(653,600)	(473,600)	(473,600)	(473,600)	(473,600)
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(884,600)	(1,064,600)	(884,600)	(884,600)	(884,600)	(884,600)
Direct Expenditure and Income	605,700	899,900	700,500	743,100	782,000	820,000

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Senior and Corporate Management

Subjective Analysis

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	2,236,900	2,134,100	2,257,300	2,264,400	2,167,200	2,208,900
Premises Expenses	200	200	200	200	200	200
Transport Expenses	37,000	14,400	35,100	35,100	35,100	35,100
Supplies and Services	1,231,600	1,743,300	1,008,900	698,500	560,500	560,900
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	(94,700)	15,000	0	0	0	0
	0	0	0	0	0	0
Total Expenditure	3,411,000	3,907,000	3,301,500	2,998,200	2,763,000	2,805,100
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	(739,600)	(1,253,400)	(634,600)	(277,300)	0	0
Internal Transfers Income	0	(40,000)	0	0	0	0
Total Income	(739,600)	(1,293,400)	(634,600)	(277,300)	0	0
Direct Expenditure and Income	2,671,400	2,613,600	2,666,900	2,720,900	2,763,000	2,805,100

Division Summary

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Corporate Management	521,100	626,200	548,100	556,800	556,400	555,000
Directors and PA's	722,300	716,900	739,000	753,300	767,900	783,200
Growth Programme Partnership	69,400	54,600	0	0	0	0
Heads of Service	1,358,600	1,215,900	1,379,800	1,410,800	1,438,700	1,466,500
Total	2,671,400	2,613,600	2,666,900	2,720,900	2,763,000	2,804,700

Corporate Management

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	10,300	7,800	8,200	10,000	9,800	8,400
Premises Expenses	0	0	0	0	0	0
Transport Expenses	0	0	0	0	0	0
Supplies and Services	605,500	617,200	539,900	546,800	546,600	546,600
Third Party Payments	0	0	0	0	0	0
Internal/Reserve Transfers	(94,700)	15,000	0	0	0	0
Total Expenditure	521,100	640,000	548,100	556,800	556,400	555,000
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	(13,800)	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Total Income	0	(13,800)	0	0	0	0
Direct Expenditure and Income	521,100	626,200	548,100	556,800	556,400	555,000

Directors and PA's

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	703,300	702,600	720,900	735,200	749,800	765,100
Premises Expenses	200	200	200	200	200	200
Transport Expenses	11,200	6,500	10,300	10,300	10,300	10,300
Supplies and Services	7,600	7,600	7,600	7,600	7,600	7,600
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	722,300	716,900	739,000	753,300	767,900	783,200
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	0	0	0	0	0
Direct Expenditure and Income	722,300	716,900	739,000	753,300	767,900	783,200

Growth Programme Partnership

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	195,800	181,100	179,500	139,500	0	0
Premises Expenses	0	0	0	0	0	0
Transport Expenses	1,000	900	0	0	0	0
Supplies and Services	612,200	1,112,200	455,100	137,800	0	0
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	809,000	1,294,200	634,600	277,300	0	0
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	(739,600)	(1,239,600)	(634,600)	(277,300)	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(739,600)	(1,239,600)	(634,600)	(277,300)	0	0
Direct Expenditure and Income	69,400	54,600	0	0	0	0

Heads of Service

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	1,327,500	1,242,600	1,348,700	1,379,700	1,407,600	1,435,400
Premises Expenses	0	0	0	0	0	0
Transport Expenses	24,800	7,000	24,800	24,800	24,800	24,800
Supplies and Services	6,300	6,300	6,300	6,300	6,300	6,300
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	1,358,600	1,255,900	1,379,800	1,410,800	1,438,700	1,466,500
Income						
Customer and Client Receipts	0	0	0	0	0	0
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	(40,000)	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	0	(40,000)	0	0	0	0
Direct Expenditure and Income	1,358,600	1,215,900	1,379,800	1,410,800	1,438,700	1,466,500

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Human Resources

Human Resources

Human Resources

Description	Original Budget 2021/22 £	Revised Budget 2021/22 £	Budget 2022/23 £	MTFS Budget 2023/24 £	MTFS Budget 2024/25 £	MTFS Budget 2025/26 £
Direct Expenditure and Income						
Expenditure						
Employee Expenses	676,900	693,600	788,200	728,400	664,900	611,600
Premises Expenses	0	0	0	0	0	0
Transport Expenses	12,300	11,400	9,400	9,400	9,400	9,400
Supplies and Services	66,600	66,600	66,600	66,600	66,600	66,600
Third Party Payments	0	0	0	0	0	0
Transfer Payments	0	0	0	0	0	0
Internal/Reserve Transfers	0	0	0	0	0	0
Expenditure not charged to Cost of Service	0	0	0	0	0	0
Total Expenditure	755,800	771,600	864,200	804,400	740,900	687,600
Income						
Customer and Client Receipts	(100)	(100)	(100)	(100)	(100)	(100)
Grants and contributions	0	0	0	0	0	0
Internal Transfers Income	0	0	0	0	0	0
Income not charged to Cost of Service	0	0	0	0	0	0
Total Income	(100)	(100)	(100)	(100)	(100)	(100)
Direct Expenditure and Income	755,700	771,500	864,100	804,300	740,800	687,500

General Fund Budget Assumptions

General Fund Budget Assumptions

The Council's financial planning assumptions for the General Fund are summarised below.

Budget Area	Assumption
Inflation	
<i>Goods & Services</i>	Met within existing budgets (exception is contract)
<i>Utilities</i>	10% 2022/23, 2.5% 2023/24 onwards
Fees & Charges	Inflation is applied where appropriate - 2.9%
Staffing Costs	2% per annum plus incremental progression from 2021/22 2% per annum of staffing costs for vacancy allowance
Investment Income	0.22% Term Investments (average as of September 2021) 0.05% Call Account 3.91% Property Fund (as of October 2021) 2.60% Diversified Income Fund (as of September 2021)

General Fund Revenue Reserves

General Fund Revenue Reserves

In addition to the General Fund Balance, the Council keeps several General Fund Earmarked Reserves. Some are required to be held for statutory reasons, some are needed to comply with proper accounting practice, and others have been set up voluntarily to earmark resources for future spending plans or potential liabilities. The table below summarises the projected balances on reserves as presented in the Budget report to Full Council on 23 February 2022.

Reserves	April 2021 £'000	MTFS April 2022 £'000	MTFS April 2023 £'000	MTFS April 2024 £'000	MTFS April 2025 £'000	MTFS April 2026 £'000
Unallocated Financial Reserves	6,000	6,000	6,000	6,000	6,000	6,000
Earmarked Reserves:						
Grants/Funding carried Forward	7,373	5,719	4,768	4,632	4,452	4,276
Planned Future Capital Spending	7,419	4,356	2,659	2,331	2,703	2,945
Planned Future Revenue Spending	22,206	16,032	14,063	13,004	12,912	12,837
Risk Based	14,653	16,252	16,209	16,051	16,017	16,017
COVID Reserve	15,732	9,325	2,696	1,908	1,908	1,908
Other	667	617	517	417	317	267
Total Earmarked Reserves	68,050	52,301	40,912	38,343	38,309	38,250

Housing Revenue Account (HRA)

Housing Revenue Account (HRA)

The Housing Revenue Account (HRA) reflects the statutory requirement under Section 74 of the Local Government and Housing Act 1989 to account separately for local authority housing provision. It is a ring-fenced account, containing solely the costs arising from the provision and management of the Council's housing stock, offset by tenant rents, service charges and other income. The Council has a statutory responsibility to set a balanced HRA budget (i.e., all budgeted expenditure must be matched by income).

This section of the budget book outlines the HRA budget, assumptions underpinning the budget and the HRA reserves for the period 2022/23 to 2025/26.

The following table summarises HRA budgets for the period 2022/23 through to 2025/26. A detailed summary of revenue repairs and maintenance (Responsive and Planned) is presented in subsequent pages.

Housing Revenue Account (HRA)

HRA Budget Summary

HRA Budget Summary	2021/22 £'000	2022/23 £'000	2023/24 £'000	2024/25 £'000	2025/26 £'000
Income					
Dwelling Rent	-19,302	-19,926	-20,502	-21,043	-21,540
Non-Dwelling Rent	-153	-160	-164	-168	-172
Service & Other Charges	-1,224	-1,098	-1,096	-1,095	-1,092
Leaseholders Charges for Services	-12	-10	-10	-10	-10
Contribution towards Expenditure	-59	-33	-33	-33	-33
Reimbursement of Costs	-259	-276	-278	-281	-284
Interest Income	-205	-169	-152	-146	-152
Total Income	-21,214	-21,672	-22,235	-22,776	-23,283
10% of total income	-2,121	-2,167	-2,224	-2,278	-2,328
Expenditure					
Repairs & Maintenance	6,003	6,141	6,121	6,084	6,182
Supervision & Management	3,421	3,683	3,706	3,800	3,875
Special Services	2,076	2,440	2,327	2,345	2,372
Rents, Rates and other Charges	162	146	123	123	123
Movement in Bad Debt Provision	113	31	29	27	25
Contribution to CDC	95	95	95	95	95
Capital Charges	3,339	3,650	4,088	4,416	4,687
Interest Charges	2,184	2,106	2,106	2,066	2,026
Revenue Contribution to Capital	2,236	5,863	3,748	3,175	3,175
Transfer to Earmarked Reserves	2,000	-	-	-	500
Total Expenditure	21,629	24,155	22,343	22,131	23,060
Movement in the HRA balance	415	2,483	108	-645	-223
HRA Balance carried forward	-5,605	-3,122	-3,014	-3,659	-3,882

Housing Revenue Account (HRA)

Responsive Maintenance

Responsive Maintenance	Budget 2021/22 £	Budget 2022/23 £	Budget 2023/24 £	Budget 2024/25 £	Budget 2025/26 £
Supervision and Management (See note 1 below)	490,300	2,205,400	2,122,300	2,052,300	2,147,900
Jobbing Repairs	1,131,300	1,132,200	1,183,100	1,183,100	1,183,100
Loft Insulation	0	10,000	10,000	10,000	10,000
Tenant Allowances	40,000	40,000	40,000	40,000	40,000
Relet Repairs (Voids)	913,000	923,000	923,000	923,000	923,000
Asbestos - Removal (See Note 2 below)	80,000	80,000	80,000	80,000	80,000
Asbestos - Testing (See Note 2 below)	95,000	95,000	95,000	95,000	95,000
Legionella	6,000	6,000	6,000	6,000	6,000
Communal Areas	30,000	30,000	30,000	30,000	30,000
Solid Fuel and Heating Repairs	13,000	10,000	10,000	10,000	10,000
Electrical Testing & Repairs (See Note 3 below)	100,000	200,000	200,000	200,000	200,000
Emergency Lighting	7,000	10,000	10,000	10,000	10,000
External Decoration (See Note 2 below)	100,000	130,000	130,000	130,000	130,000
Roof and PVC Panelling Cleaning	25,000	25,000	25,000	25,000	25,000
Fire Fighting Equipment and Detection	5,000	5,000	5,000	5,000	5,000
Lifts	8,000	8,000	8,000	8,000	8,000
Disabled Adaptations (See note 4 below)	257,500	230,300	233,100	235,900	238,100
Door Porter and Security Systems (See Note 5 below)	0	0	0	0	0
Environmental Works	5,000	5,000	5,000	5,000	5,000
Drainage and Pumping Stations	8,900	9,900	9,900	9,900	9,900
Mutual Exchange	10,000	10,000	10,000	10,000	10,000
Rechargeable Works - Incl's Leaseholder Properties	40,000	40,000	40,000	40,000	40,000
Servicing Contracts & Repairs	477,000	486,000	496,000	526,000	526,000
Total Responsive Maintenance	3,842,000	5,690,800	5,671,400	5,634,200	5,732,000

Planned Maintenance

Planned Maintenance	Budget 2021/22 £	Budget 2022/23 £	Budget 2023/24 £	Budget 2024/25 £	Budget 2025/26 £
Chimneys	20,000	20,000	20,000	20,000	20,000
External Walls (See Note 2 below)	30,000	30,000	30,000	30,000	30,000
Paths / Hardstanding	250,000	250,000	250,000	250,000	250,000
Boundary / Retaining Walls	30,000	30,000	30,000	30,000	30,000
Outbuildings	40,000	40,000	40,000	40,000	40,000
Structural / Damp / Drainage / etc	80,000	80,000	80,000	80,000	80,000
Total Planned Maintenance	450,000	450,000	450,000	450,000	450,000

Notes:

Note 1 - Supervision and Management costs have increased. This budget covers unrecoverable cost, but also budget to cover works yet to be identified for decarbonisation.

Note 2 - The drop in expenditure in 2021/22 is directly linked to restrictions relating to COVID-19 and the delays on supply of materials.

Note 3 - Increased budget in line with planned programme of works.

Note 4 - The Housing team completes Disabled Adaption works for the Private Sector Housing team. Income is received for this work covering the costs.

Note 5 - Door Porter security system charges are now accounted for directly under the schemes they relate to, giving a true cost of each asset.

Housing Revenue Account (HRA)

Budget Assumptions

Budget Assumptions	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26
Income				
Dwelling rents annual increase (see paragraph 3.8)	1.80%	3.50%	3.00%	2.90%
Allowance for voids - % of total rent roll	1.30%	1.30%	1.30%	1.30%
Garage rents annual increase *	5.90%	3.00%	3.00%	3.00%
Charges for services & facilities annual increase **	0.00%	0.00%	0.00%	0.00%
Write-off allowance	£100,000	£100,000	£100,000	£100,000
Number of dwellings lost through Right To Buys (RTB's)	30	30	30	30
Number of new dwellings added to the stock	30	50	50	50
Average interest rate on HRA balances	0.78%	0.78%	0.78%	0.78%
Expenditure				
Bad Debt Provision	5.00%	5.00%	5.00%	5.00%

Housing Revenue Account (HRA)

Reserves

Reserves	Projected April 2022 £'000	Projected April 2023 £'000	Projected April 2024 £'000	Projected April 2025 £'000
HRA Working Balance	3,122	3,014	3,659	3,882
Earmarked Reserves:				
Debt Repayment Reserve	14,500	14,500	14,500	15,000
Hardship Reserve	500	500	500	500
MMI Reserve	60	60	60	60
Impairment/Revaluation Reserve	256	256	256	256
Acquisition & Development	3,365	1,365	0	0
Total HRA Earmarked Reserves	14,321	14,321	15,321	15,821
HRA Capital Reserve:				
HRA Major Repairs Reserve	7,319	6,331	5,671	5,281

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Capital Programme

General Fund Capital Programme Summary

SUMMARY - GENERAL FUND PROGRAMME	2022/23	2023/24	2024/25	2025/26	2022/23 to 2025/26
	£000 Original Budget	£000 Original Budget	£000 Original Budget	£000 Original Budget	
Capital Expenditure					
Economic Development & Regeneration	4,943	11,409	10,289	9,259	35,900
Environmental Services & Port Health	406	50	50	50	556
Financial Services	400	0	0	0	400
ICT Services	527	450	250	250	1,477
Operations	21,477	33,925	31,075	505	86,982
Planning & Coastal Management	19,432	22,009	36,774	36,200	114,415
Housing Improvement	1,000	1,000	1,000	1,500	4,500
Long Term Debtors	1,000	0	0	0	1,000
Total Capital Expenditure	49,185	68,843	79,438	47,764	245,230
Financed By:-					
External:					
Grants	24,210	37,218	49,363	44,259	155,050
Contributions	300	0	0	0	300
General Fund Capital Receipts	0	0	0	0	-
Borrowing	20,255	30,050	29,200	2,700	82,205
Reserves	4,420	1,575	875	805	7,675
Total Financing	49,185	68,843	79,438	47,764	245,230

Funding Type key:

EB	External Borrowing	IB	Internal Borrowing
EC	External Contribution	ICR	Internal Capital Receipt
EG	External Grant	IR	Internal Reserve

Capital Programme

Environmental Services & Port Health

ENVIRONMENTAL SERVICES & PORT HEALTH	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	New Project Added	Funding Type
Port Health IT System	406	50	50	50		IR
Total Budgeted Expenditure	406	50	50	50		
Financed By:-						
Internal Funding:						
Internal Borrowing	0	0	0	0		IB
Capital Receipt	0	0	0	0		ICR
Capital Reserve - Port Health	406	50	50	50		IR
	406	50	50	50		
External Funding:						
Grants	0	0	0	0		EG
Contributions	0	0	0	0		EC
Borrowing	0	0	0	0		EB
	0	0	0	0		
Total Budgeted Financing	406	50	50	50		
Project						
Port Health IT System	Purchase of new server, upgrade switch environment and replace desktop/printer/tablet					

Capital Programme

Financial Services, Corporate Performance & Risk

FINANCIAL SERVICES, CORPORATE PERFORMANCE & RISK MANAGEMENT	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	New Project Added	Funding Type
Short Term Transit Site	400	0	0	0		ER
Total Budgeted Expenditure	400	0	0	0		
Internal Funding:						
Internal Borrowing	0	0	0	0		IB
Capital Receipt	0	0	0	0		ICR
Reserve	400	0	0	0		IR
	400	0	0	0		
External Funding:						
Grants	0	0	0	0		EG
Contributions	0	0	0	0		EC
Borrowing	0	0	0	0		EB
	0	0	0	0		
Total Budgeted Financing	400	0	0	0		
Project						
Short Term Transit Site	Evaluation of Short Term Transit Sites					

ICT Services

ICT SERVICES	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	New Project Added	Funding Type
Corporate IT Requirements	350	450	250	250		IR
Members Webcasting	177	0	0	0		IR
Total Budgeted Expenditure	527	450	250	250		
Financed By:-						
Internal Funding:						
Internal Borrowing	0	0	0	0		IB
Capital Receipt	0	0	0	0		ICR
Reserve	527	450	250	250		IR
	527	450	250	250		
External Funding:						
Grants	0	0	0	0		EG
Contributions	0	0	0	0		EC
Borrowing	0	0	0	0		EB
	0	0	0	0		
Total Budgeted Financing	527	450	250	250		
Project						
Corporate IT Requirements	Desktop refresh - installation of new hardware					
Members Webcasting	Installation of webcasting facility for Council meetings					

Operations

OPERATIONS	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	New Project Added	Funding Type
Bath Tap Chalets, Felixstowe	100	500	0	0		ER
Cliff House, Felixstowe	250	750	0	0		IB/ER
Community Asset transfer fund	100	100	100	0		ER
East Point Pavilion	250	0	0	0		ER
Estates Management	200	200	200	200		ER
Felixstowe North - Garden Neighbourhood Regeneration Project (Leisure Centre)	0	17,500	17,500	0	Subject to business case	EB
Felixstowe North - Garden Neighbourhood Regeneration Project (Infrastructure)	1,500	4,500	3,000	0	Subject to business case	EB
Felixstowe North - Garden Neighbourhood Regeneration Project	2,000	2,000	2,000	0	Subject to business case	EB
Felixstowe Sea Front Shelters	0	0	0	0		ER
Felixstowe South - seafront work and Martello Cafe	1,500	2,000	2,000	0		IB
Footway Lighting Works - Northern (cyclical replacement)	0	0	0	30		ER
Former Deben High School Felixstowe	2,350	0	0	0		IB
Leisure Centre Lowestoft (Roof)	1,200	0	0	0		IB/ER
Lowestoft Beach Hut -replacement Beach Huts phase 3	500	100	0	0		IB

Capital Programme

Operations cont.

OPERATIONS	2022/23 £000 Revised	2023/24 £000 Revised	2024/25 £000 Revised	2025/26 £000 Revised	New Project Added	Funding Type
Newcombe Road Lowestoft	2,800	0	0	0		EB
Northern Car Park Works	220	0	0	0		IB
Public Conveniences Programme	345	0	0	0		IB
Railway Building - Lowestoft	1,500	0	0	0	New - Subject to business case	EB
Ravine Bridge	1,000	0	0	0		EC/IB
Southwold Caravan Site redevelopment	1,640	0	0	0	Subject to business case	EB
Southwold Harbour - Visitor Moorings	450	0	0	0		ER
Southwold Harbour South Pier	150	6,000	6,000	0		EG
Waveney Norse Grounds Equipment	25	25	25	25		ER
Waveney Norse Vehicles	250	250	250	250		ER
Barnards Way, Lowestoft	3,000	0	0	0	New	IB
Council Offices Leiston	67	0	0	0	New	ER
Felixstowe Beach Shower	10	0	0	0	New	ER
Memorial Wall Felixstowe	45	0	0	0	New	ER
Woodbridge Model Boat Pond	25	0	0	0	New	ER
Total Budgeted Expenditure	21,477	33,925	31,075	505		
Internal Funding:						
Internal Borrowing	8,615	2,850	2,000	0		IB
Capital Receipt	0	0	0	0		ICR
Reserve	2,972	1,075	575	505		IR
	11,587	3,925	2,575	505		
External Funding:						
Grants	150	6,000	6,000	0		EG
Contributions	300	0	0	0		EC
Borrowing	9,440	24,000	22,500	0		EB
	9,890	30,000	28,500	0		
Total Budgeted Financing	21,477	33,925	31,075	505		

Operations cont.

Bath Tap Chalets, Felixstowe	Structural works and refurbishment
Cliff House, Felixstowe	Development of site
Community Asset transfer fund	Site investment to enable transfer of assets
East Point Pavilion	Redevelopment of the East Point Pavilion complex
Estates Management	A planned preventative maintenance list of works required on Council owned
Felixstowe North - Garden Neighbourhood Regeneration	Provision of new leisure centre site
Felixstowe North - Garden Neighbourhood Regeneration	Purchase of site and access road
Felixstowe North - Garden Neighbourhood Regeneration Project	Infrastructure development to enable housing development
Felixstowe Sea Front Shelters	Refurbishment of 6 sea front shelters in Felixstowe
Felixstowe South - Public Realm and Martello Tower	Development of South Seafront area and Martello Café Felixstowe
Footway Lighting Works - Northern (cyclical replacement)	Cyclical replacement of footway lighting
Former Deben High School Felixstowe	Purchase and development of former school site
Leisure Centre Lowestoft (Roof)	Refurbishment of Leisure Centre roof to enhance the life of the asset and to protect against water ingress
Lowestoft Beach Hut -replacement Beach Huts phase 3	Extension of replacement of existing beach huts
Newcombe Road Lowestoft	Redevelopment of site to provide start up units
Northern Car Park Works	Planned preventative maintenance works
Public Conveniences Programme	Upgrade and refurbishment of district wide public conveniences
Railway Building - Lowestoft	Purchase and development of building contained within the Railway site
Ravine Bridge	Structural works and refurbishment works to part owned bridge
Southwold Caravan Site redevelopment	Refurbishment of existing caravan site
Southwold Harbour - Visitor Moorings	Visitor moorings enhancement
Southwold Harbour South Pier	Enhancement of pier
Waveney Norse Grounds Equipment	Replacement lawn tractors/mowers
Waveney Norse Vehicles	Purchase of Vehicles for operational use
Barnards Way, Lowestoft	8300m2 of undeveloped ESC land. Develop site for small industrial units
Council Offices Leiston	Refurbishment to the fabric of the building to meet H&S requirement and to ensure asset remains watertight
Felixstowe Beach Shower	Installation of outside beach shower
Memorial Wall Felixstowe	Development of new site for a memorial wall as an alternative option than benches. Plaques will be sold to the public to place on the wall.
Woodbridge Model Boat Pond	Refurbishment of model boat pond boundry posts and water treatment system

Planning & Coastal Management

PLANNING & COASTAL MANAGEMENT	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	New Project Added	Funding Type
Bawdsey East Lane	35	0	0	0		EG
Coast Protection - Minor Capital Works	200	200	200	200		IB
Corton & North Corton Hybrid Scheme	200	7,000	7,000	0		EG
Lowestoft Flood Risk Management Project Phase 1 (Tidal Walls, Pluvial & Fluvial)	6,000	4,000	0	0		EG
Lowestoft Flood Risk Management Project Phase 2 (Tidal Gate)	7,907	10,809	29,574	36,000		EG
Slaughden Coast/Estuary	0	0	0	0		EG
Southwold Harbour Fender	0	0	0	0		IB/EG
Thorpeness (Externally Funded)	3,300	0	0	0		EG
Thorpeness Emergency Works	0	0	0	0		EC/EG
Pakefield Coastal Resilience project	1,790	0	0	0		ER/EG
Total Budgeted Expenditure	19,432	22,009	36,774	36,200		
Internal Funding:						
Internal Borrowing	200	200	200	200		IB
Capital Receipt	0	0	0	0		ICR
Reserve	115	0	0	0		IR
	315	200	200	200		
External Funding:						
Grants	19,117	21,809	36,574	36,000		EG
Contributions	0	0	0	0		EC
Borrowing	0	0	0	0		EB
	19,117	21,809	36,574	36,000		
Total Budgeted Financing	19,432	22,009	36,774	36,200		

Planning & Coastal Management cont.

Project	
Bawdsey East Lane SMP Review	Review of Coastal processes around East Lane and works required for retaining
Coast Protection - Minor Capital Works	The Coastal Management Team carries out a comprehensive programme of inspections which highlight when repair and maintenance works need to be carried out. This ensures that the defences are functioning correctly, extends the life of the assets and protects the public from potential hazards.
Corton & North Corton Hybrid Scheme	part rebuild in rock, defences to the north of Corton Village that were abandoned after failure in line with 2010 Shoreline Management Plan policy, plus allow managed realignment to take place to north of village, creating a new beach
Lowestoft Flood Risk Management Project Phase 1 & 2	A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing. Including the interim measure of temporary flood barriers
Slaughden Coast/Estuary SMP Policy review	Innovative scheme South of Aldeburgh likely to be delivered by a consortium of public and private partners to provide 20 years of resilience to the town and the Alde & Ore Estuary, offering scope for enhanced / new economic benefits and business opportunities.
Southwold Harbour Fender	Southwold Harbour fender remedial works following damage to the fender which was originally constructed in 1992 as set out in the 3rd November 2020 Cabinet report
Thorpeness (Externally Funded)	Strengthen the soft bag defences installed here in 2010/12 that were damaged by unusually high erosion pressure in 2013.
Thorpeness Emergency Works	Installation of a 35-metre rock revetment to protect
Pakefield Coastal Resilience project	New accelerated project due to rapid increase of coastal erosion.

Capital Programme

General Fund Housing Improvement

GENERAL FUND - HOUSING IMPROVEMENT	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	New Project Added	Funding Type
Disabled Facilities Grant	1,000	1,000	1,000	1,000		EG
Total Budgeted Expenditure	1,000	1,000	1,000	1,000		
Financed By :-						
Internal Funding:						
Internal Borrowing	0	0	0	0		IB
Capital Receipt	0	0	0	0		ICR
Reserve	0	0	0	0		IR
	0	0	0	0		
External Funding:						
Grant	1,000	1,000	1,000	1,000		EG
Contributions	0	0	0	0		EC
Borrowing	0	0	0	0		EB
	1,000	1,000	1,000	1,000		
Total Budgeted Financing	1,000	1,000	1,000	1,000		
Project						
HIA Disabled Facilities Grant works						

Capital Programme

General Fund Long Term Debtors

GENERAL FUND - LONG TERM DEBTORS	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget	New Project Added	Funding Type
LATCO - Loan funding	1,000	0	0	0		IB
Total Budgeted Expenditure	1,000	0	0	0		
Financed By :-						
Internal Funding:						
Internal Borrowing	1,000	0	0	0		IB
Capital Receipt	0	0	0	0		ICR
Reserve	0	0	0	0		IR
	1,000	0	0	0		
External Funding:						
Grant	0	0	0	0		EG
Contributions	0	0	0	0		EC
Borrowing	0	0	0	0		EB
	0	0	0	0		
Total Budgeted Financing	1,000	0	0	0		
Project						
LATCO	Loan to the LATCO for investment purposes					

Housing Revenue Account Capital Programme

SUMMARY – HOUSING PROGRAMME	2022/23 £000 Original Budget	2023/24 £000 Original Budget	2024/25 £000 Original Budget	2025/26 £000 Original Budget	2022/23 to 2025/26
Capital Expenditure					
Housing Repairs	6,640	2,890	2,890	2,890	15,310
Housing Project Development	3,875	2,650	2,650	2,650	11,825
New Build Programme	14,128	13,693	8,000	8,000	43,821
Total Capital Expenditure	24,643	19,233	13,540	13,540	70,956
Financed By:-					
External					
Grant	730	380	875	875	2,860
Contributions	458	0	0	0	458
Internal:					
-HRA Direct Revenue Financing	5,923	3,748	3,175	3,175	16,021
-HRA Reserves	11,240	7,040	7,040	7,040	32,360
-HRA Capital Receipts	6,292	8,065	2,450	2,450	19,257
Total Financing	24,643	19,233	13,540	13,540	70,956
Cumulative Expenditure to be financed by Housing Revenue Account	5,923	9,671	12,846	16,021	

Funding Type key:

EB	External Borrowing	IB	Internal Borrowing
EC	External Contribution	ICR	Internal Capital Receipt
EG	External Grant	IR	Internal Reserve

Housing Revenue Account – Housing Repairs

HOUSING REPAIRS	2022/23	2023/24	2024/25	2025/26
	£000 Revised Budget	£000 Revised Budget	£000 Revised Budget	£000 Revised Budget
Bathrooms	100	100	100	100
Central Heating/Boilers	500	500	500	500
Disabled Works	180	180	180	180
Energy Efficiencies Work	200	500	500	500
Environmental Works	10	10	10	10
External Doors	20	20	20	20
Heat Metering	100	0	0	0
Housing Repair Vans	550	210	210	210
Kitchens - Programmed & Responsive	650	650	650	650
Re-Roofing	450	450	450	450
Rewiring	250	250	250	250
St Peters Court - Fire Risk Assessment	50	0	0	0
St Peters Court - Internal Dec's	200	0	0	0
St Peters Court - Lift	300	0	0	0
St Peters Court - Open Reach	60	0	0	0
St Peters Court - Remove Cladding & Change windows	3,000	0	0	0
Windows	20	20	20	20
Total Budgeted Expenditure	6,640	2,890	2,890	2,890
Financed By :-				
Housing Revenue Account	0	0	0	0
Housing Revenue Account Reserves	5,781	2,650	2,550	2,550
	6,640	2,890	2,890	2,890

Housing Revenue Account – Housing Repairs cont.

Project	
Bathrooms	Replacement and improvements to bathrooms and layouts to the housing
Central Heating/Boilers	A rolling programme has been established which provides replacement heating appliances, boilers and installation of full heating systems to the housing stock.
Disabled Works	These works provide disabled adaptations to the Council's housing stock to improve the living conditions of tenants, for example, the installation of flush floor showers, stairlifts etc.
Energy Efficiency Works	Energy improvement works to properties, examples could be electrical improvements to blocks of flats to reduce energy consumption, more efficient heating systems, installation of over bath showers to reduce water
Environmental Works	Works controlled by tenants for environmental improvements, examples could be additional estate parking, communal play improvements etc.
External Doors	A rolling programme provides replacement doors to the housing stock.
Heat Metering	Works to be compliant with the Heat metering network regulations. Every communal system should have individual meters within each property to allow residents to know their specific usage.
Housing Repair Vans	Cyclical renewal of Housing vans
Kitchens	Replacement and improvements to kitchens and layouts to the housing
Re-Roofing	A rolling programme provides replacement roofs to the housing stock.
Rewiring	Rewiring to the housing stock.
St Peters Court - Fire Assessment	Fire Assessment of the St Peters Court tower block
St Peters Court - Internal Dec's	Repair and renew internal services including redecoration
St Peters Court - Lift	Replacement of St Peters Court Lift
St Peters Court - Open Reach	Removal of old telecommunications wiring (H&S)
St Peters Court - Remove Cladding & Change windows	Remove Cladding & Change windows
Windows	A rolling programme provides replacement windows to the housing stock.

Capital Programme

Housing Revenue Account – Housing Project Development

HOUSING PROJECT DEVELOPMENT	2022/23 £000 Revised Budget	2023/24 £000 Revised Budget	2024/25 £000 Revised Budget	2025/26 £000 Revised Budget
Consultancy Compliance requirements	400			
Redevelopment Programme -Reconversions	260	150	150	150
Retrofitting	1,800	1,000	1,000	1,000
Redevelopment Programme - Expenditure on Housing Redevelopment	500	500	500	500
Redevelopment Programme - Expenditure on Housing Acquisitions	915	1,000	1,000	1,000
Total Budgeted Expenditure	3,875	2,650	2,650	2,650
Financed By :-				
Housing Revenue Account	1,049	300	300	300
Housing Revenue Account Reserves	2,766	2,350	2,350	2,350
External Funding	60	0	0	0
	3,875	2,650	2,650	2,650
Project				
Consultancy Compliance requirements	Consultancy Compliance requirements			
Redevelopment Programme	Redevelopment programme for purchased accommodation			

Capital Programme

Housing Revenue Account – New Build Programme

NEW BUILD PROGRAMME	2022/23	2023/24	2024/25	2025/26
	£000	£000	£000	£000
	Revised Budget	Revised Budget	Revised Budget	Revised Budget
New Builds	14,128	13,693	8,000	8,000
Total Budgeted Expenditure	14,128	13,693	8,000	8,000
Financed By :-				
Housing Revenue Account	4,814	3,448	2,875	2,875
Housing Revenue Account Reserves	8,126	9,865	4,250	4,250
External Funding	1,188	380	875	875
	14,128	13,693	8,000	8,000
Project				
New Builds	Provision of new housing			

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Glossary

General Fund Budget

Customer and Client Receipts

- Fees and Charges
- Rental Income
- HB Overpayments Recovered

Direct Income

Income directly related to the operation of a service.

Direct Expenditure

Expenditure directly related to the operation of a service. It does not include any transactions that are generated by finance – for example Depreciation and Support Service Costs.

Employee Expenses

- Basic Pay
- First Aid
- Salary Sacrifice
- Overtime
- Standby
- Weekend/Call Out
- Employers National Insurance
- Employers Superannuation
- Redundancy /Early Retirement Costs
- Contract Staff
- Recruitment Advertising
- Relocation Expenses
- Interview Expenses
- Employee Training & Development
- Employee Insurances
- Medical Fees
- Employee Professional Subscriptions
- Superannuation Back funding

General Fund Budget

Grants and Contributions

- Service Area Grants received, e.g., Benefits Administration Grant
- Local Authority contributions received
- Contributions from Other Public Sector Bodies and Government Departments, e.g., NHS and DWP

Net Cost of Service

The income and expenditure directly related to the operation of a service area. It does not include any transactions that are generated by finance – for example Depreciation and Support Service Costs.

Premises Expenses

- Repairs and Maintenance of buildings
- Utilities
- Rents and Rates payable
- Cleaning
- Grounds Maintenance
- Premises Insurance

Supplies and Services

Supplies:

- Office Equipment and Furniture
- Clothing and Uniforms
- Printing (Internal and External) and Stationery

Services:

- Consultancy Fees
- Bank Fees
- Audit Fees
- Legal Fees (External)
- Specialist Fees, e.g., Architect, Vet, Valuation, Artists
- Other Externally Provided Services
- Insurance Premiums
- Postage
- Communications, e.g., phones (calls, data) and Broadband
- IT Hardware and Software purchase (not capital element) and maintenance
- Members Allowances
- Subsistence
- Conference Fees
- Grants and Contributions paid

cont.

General Fund Budget

- Corporate Subscriptions
- Advertising, Marketing and Promotions
- Hospitality
- Contribution to Provisions, e.g., bad debt provision

Third Party Payments

- Contract payments to third parties, e.g., partnership management fees

Transfer Payments

- Benefit Payments, Rent Rebates and Rent Allowances

Internal Transfers

- Internal transfers between different departments

Transport Expenses

- Maintenance and running costs of Council owned vehicles
- Staff related transport costs, e.g., car hire, car allowances, mileage expenses, use of public transport

HRA

Capital Charges

Depreciation charged to HRA assets. (This is transferred to the Major Repairs Reserve. This can then fund Capital work or contribute to paying down the debt).

Contribution to Corporate & Democratic Core (CDC) & Pension Back Funding

CDC is Corporate & Democratic Core costs, e.g., audit fees, bank fees, and Democratic costs. This is the HRA's contribution towards these and Superannuation Back funding.

Contributions towards Expenditure

External contributions received towards expenditure.

Dwelling Rent

Rental income.

Interest Charges

Interest payments relating to the HRA borrowing.

Interest Income

Interest received on Cash Balances held by the HRA.

Leaseholders Charges for Services

Recharges to Leaseholders for works and services provided.

Movement in Bad Debt Provision

Bad Debt Provision is to hold funds to cover debt (arrears) that are unlikely to be recovered by the HRA. Movement in the Bad Debt Provision represents an increase or (decrease) in the provision.

Non-Dwelling Rent

Rental income for Garages and any other assets rented out by the HRA.

Reimbursement of costs

Rechargeable works to a third party.

Rents, Rates, and other Charges

Council Tax charges for void properties.

Repairs and Maintenance

General Repairs and Maintenance to the housing stock.

HRA

Revenue Contribution to Capital

Capital Expenditure is large repairs work such as 'replacing a kitchen' or building new properties. These are funded from either the HRA 'Revenue Contribution', receipts held through the sale of assets (e.g., Right to Buy properties), or other reserves and contributions.

Services and other Charges

Service Charges and other non-specific income.

Special Services

Sheltered Schemes, Warden costs, property acquisitions, redevelopment, and new development costs.

Supervision and Management

Costs associated with running the HRA, e.g., Tenants Services, administrative staff, etc.

Transfer to Earmarked Reserves

Transfers to HRA reserves, set up for specific purposes.

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