East Suffolk Performance Report: National PIs and LG Inform PIs

Appendix B

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|--|-------------------------------|---|---|-----------------------------------|-----------------------------|-------------------|-------------------------------|---|-------------------------|---|-------------------------|--|---------------------------|--|-------------------------|---|---------------------------|--|--|--------|
| Critical Success Factor (in Business Plan) | Strategic Deliver- able | National & LG Inform Performance Indicators | Performance Indicator detail | Service A | Head of Service | Lead Officer | Current status (for Q3) | Q1 2016/17 Target | Q1 2016/17 Actual | Q2 2016/17 Target | Q2 2016/17 Actual | Q3 2016/17 Target | Q3 2016/17 Actual | Q4 2016/17 Target | Q4 2016/17 Actual | Yearly Target | Year to Date Actual | Projected Direction (towards End of Year Actual) | Update/comment on quarters performance Inform | G |
| Planning | | | | | | | (101 40) | | | | | | | | | | | of Year Actual) | | |
| Planning | Econ Growth | Major planning applications determined (WDC) | planning applications | Planning a Coastal Managen | nnd Philip Ridley | Phillip Rowson | ⊜ Green | Target: 60.00% (Stretched Target: 65.00%) | 85.71% | Target: 60.00% (Stretched Target: 65.00%) | 83.33% (5 of 6) | Target: 60.00% (Stretched Target: 65.00%) | 100% (10 of 10) | Target: 60.00% (Stretched Target: 65.00%) | | Target: 60.00% (Stretched Target: 65.00%) | 91.30% (21 of 23) | Above target | Excellent performance over Quarter 3, now significantly above stretched and quarter target/stretched targets. | ional |
| Planning | | Major planning applications determined (SCDC) | NI 157a: % of major planning applications determined in 13 weeks | Coastal | nd Philip Ridley ent | Phillip Rowson | ⊕ Green | Target: 60.00% (Stretched Target: 65.00%) | 70% | Target: 60.00% (Stretched Target: 65.00%) | 46.66% (7 of 15) | Target: 60.00% (Stretched Target: 65.00%) | 79.16% (19 of 24) | Target: 60.00% (Stretched Target: 65.00%) | | Target: 60.00% (Stretched Target: 65.00%) | 66.67% (30 of 45) | Above target | Performance restored 19% above target for Quarter 3. Annual target now 6% above target and also above stretched target. | ional |
| Planning | Econ Growth | Minor planning applications determined (WDC) | applications determined in 8 weeks | Coastal Managen | | Phillip Rowson | © Green | Target: 65.00% (Stretched Target: 75.00%) | 92.65% | Target: 65.00% (Stretched Target: 75.00%) | 95.52% (64 of 67) | Target: 65.00% (Stretched Target: 75.00%) | 87.8% (36 of 41) | Target: 65.00% (Stretched Target: 75.00%) | | Target: 65.00% (Stretched Target: 75.00%) | 92.96% (198 of 213) | Above target | stretched and quarter targets. | tional |
| Planning | 1 | Minor planning applications determined (SCDC) | NI 157b: % of minor planning applications determined in 8 weeks | Coastal | nnd Philip Ridley ent | Phillip Rowson | © Green | Target: 65.00% (Stretched Target: 75.00%) | 66.39% | Target: 65.00% (Stretched Target: 75.00%) | 75.26% (140 of 186) | Target: 65.00% (Stretched Target: 75.00%) | 67.81% (118 of 174) | Target: 65.00% (Stretched Target: 75.00%) | | Target: 65.00% (Stretched Target: 75.00%) | 68.85% (263 of 382) | Above target | Maintained performance now around 9% above target, slightly below stretched target. | ional |
| Planning | Econ Growth | determined (WDC) | determined in 8 weeks | Coastal Managem | | Phillip Rowson | © Green | Target: 80.00% (Stretched Target: 90.00%) | 96.09% | Target: 80.00% (Stretched Target: 90.00%) | 97.43% (152 of 156) | Target: 80.00% (Stretched Target: 90.00%) | 97.00% (147 of 154) | Target: 80.00% (Stretched Target: 90.00%) | | Target: 80.00% (Stretched Target: 90.00%) | 96.32% (471 of 489) | Above target | excellent start to year. Significantly above quarter and stretch target in this high volume sector. | tional |
| Planning | | Other planning applications determined (SCDC) | planning applications | Planning a Coastal Managen | ent Philip | Phillip Rowson | ⊕ Amber | Target: 80.00% (Stretched Target: 90.00%) | 77.33% | rarget: 80.00% (Stretched Target: 90.00%) | 74.40% (282 of 379) | Target: 80.00% (Stretched Target: 90.00%) | 75.64% (282 of 379) | Target: 80.00% (Stretched Target: 90.00%) | | Target: 80.00% (Stretched Target: 90.00%) | 75.52% (614 of 813) | Below target | This target is being monitored and will be flagged within the Planning Team as a priority for improvement over Quarter 4. | tional |
| Housing | | | | | | | | | | | | | | | | | | | | |
| Housing | Enab Comms | | | Operation and Land Services | | Angela Haye | ⊜ Green | 6 | 2 | 6 | 6 | 6 | 3 | 6 | | 15 | 4 | | Performance for Quarter 3 met its target. The target may have to be amended in line with predicted increases in homelessness (25%) across the country. | onal |
| Housing | Enab Comms | | The number of applicants in TA at the end of each quarter WDC (Snapshot at end of each quarter) | Operation and Land Services | | Angela Haye | © Green | 30 | 18 | 30 | 19 | 30 | 23 | 30 | | 40 | 18 | On target | The main issue is finding suitable emergency accommodation for single people with complex needs. Our main emergency housing provider is also used by other local authorities. | onal |
| Housing | | Homeless decisions made | Homeless decisions made with 33 days SCDC | Operation and Land Services | | Angela Haye | ⊕ Amber | 95% | 100% | 95% | 87% | 95% | 80% | 95% | | 95% | 93.5% | Slightly | Performance results can be skewed as one case took over 33 days as the officer was waiting for evidence from a third party. | onal |
| Housing | 1 | Homeless decisions made with 33 days (WDC) | Homeless decisions made with 33 days WDC | Operation and Land Services | | Angela Haye | ⊕ Amber | 95% | 90% | 95% | 96% | 95% | 86% | 95% | | 95% | 93% | Slightly below | Performance results can be skewed as one case was outside target due to one case taking 40 days as the officer was waiting for evidence from a third party. | onal |
| Customers | 5 | | | | | | | | | | | | | | | | | | | |
| Customers and Communities | | Complaints (SCDC) | Number of complaints received | Customer Services DC | Darren Knight | Sara Barratt | n/a | n/a | 24 | n/a | 37 | n/a | 161 | n/a | | n/a | 232 | n/a | Targets are not applicable, a full review of Complaints is due to take place in 2017/18 which will capture indicators such as percentage upheld, percentage responded to on time and learning implemented. Quarter 3 Update: 161 complaints received, 21 upheld. 4 remain open as at 3/1/17. 101 of these complaints related to Felixstowe beach hut review letter sent in late November. Upheld complaints related to 5 Council Tax, 7 Housing Benefit, 1 Electoral Services, 3 Planning, 1 Customer Services, 1 "other" and 3 Suffolk Coastal Norse. | nform |

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|--|-------------------------------|---|--|---------|----------------------|--------------------|--|-------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------|---------------------------|--|
| Customers and Communities | Fin Self-Suff | Complaints (WDC) | Number of complaints received | WDC | Customer Services | Darren Knight | Sara Barratt | n/a | n/a | 81 | n/a | 111 | n/a | 79 | n/a | | n/a | 271 | Targets are not applicable, a full review of Complaints is due to take place in 2017/18 which will capture indicators such as percentage upheld, percentage responded to on time and learning implemented. Q3 Update: 79 complaints received, 22 upheld. Upheld complaints related to Council Housing, Council Tax, Housing benefits, Business Rates, Legal Services, Electoral Services, Democratic Services, Private Sector Housing, Environmental Health, Planning, Leisure, Building Control, Coastal Management, Economic Regeneration, Customer Service, Housing Options, Housing Gateway, Other and Waveney Norse. Two complaints remain open as at 3/1/17 relating to Council Housing and Planning. |
| Green Env | ironme | ent | | | | | | | | | | | | | | | | | |
| Green Environment | Enab Comms | reuse, recycling and | Percentage of household waste sent for reuse, recycling and composting | SCDC | Operations | Kerry Blair | Mel West / Nan Ford / Jane Spivey (Norse) | ⊕ Amber | 60.63% | 61.53% | 56.06% | 59.6% | 56.91% | 55.37% | 53.98% | | 57.00% | 59.02% | Q3 actual achieved performance was slightly less than profiled target (based on 2015/16 actual). Compared to Q3 last year 2016/17 includes an increased amount of residual waste collected, while there were similar year on year amounts of dry recyclable waste collected. There was some reduction in the compostable waste collected compared to last year, with amounts of garden waste being influenced by weather conditions which naturally have some variation at different times of the year, one year to the next. However, overall for the 9 months April to December 2016 the profiled year to date performance target (58.07%) has been achieved with an actual of 59.02%. |
| Green Environment | Enab Comms | reuse, recycling and | Percentage of household waste sent for reuse, recycling and composting | WDC | Operations | Kerry Blair | Mel West / Nan Ford / Jane Spivey (Norse) | ⊕ Green | 43.72% | 46.35% | 42.71% | 45.81% | 39.96% | 40.61% | 35.74% | | 40.65% | 44.41% | Q3 target slightly exceeded as take up of the Chargeable Garden Waste Service rose to c 52%. Favourable weather conditions continued in Q3 and also helped to maintain robust green tonnages. Actuals will form a new baseline for this year. |
| Green Environment | Enab Comms | Residual waste per household (SCDC) | Kg of waste per household | SCDC | Operations | Kerry Blair | Mel West / Nan Ford / Jane Spivey (Norse) | ⊕ Amber | 88.00 | 90.69 | 95.15 | 93.76 | 88.00 | 90.63 | 88.85 | | 360.00 | 274.92 | Actual Q3 amount slightly over profiled target. While no changes introduced to SCDC's kerbside collection services that would have influenced amounts of residual waste, the SCC HWRC's introduced charging for rubble, hardcore, soil and plasterboard from 1st April 2016 and also made changes to opening hours from 1st June, which included sites being closed on a Wednesday. The effect of other factors on this waste stream is also being monitored such as annual trends across other Suffolk WCA's, however SCDC residual tonnages are only showing a very low rate of annual increase (circa 2%) when compared across the rest of Suffolk. |
| Green Environment | Enab Comms | Residual waste per household (WDC) | Kg of waste per household | WDC | Operations | Kerry Blair | Mel West / Nan Ford / Jane Spivey (Norse) | ్రు Green | 128.05 | 126.98 | 132.14 | 129.37 | 131.10 | 124.50 | 134.33 | | 525.62 | 380.85 | Q3 target also exceeded given the lower than forecast shift of food waste from the organic to the residual waste stream post roll out of the Chargeable Garden Waste Service. The effect of other factors on this waste stream is also being monitored such as annual trends and SCC HWRC's introducing charging for rubble, hardcore, soil and plasterboard from 1.4.16 and changed opening hours/Wednesday closure from 1.6.16. |

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|--|-------------------------------|---|--|---------|---------------|--------------------|--|-------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|------------------|----------|--|--|----------------------------|
| Green Environment | Enab Comms | Flytips reported (SCDC) | Number of reported fly tipping incidents per quarter | SCDC | Operations | | Mel West /Nan Ford/ Jane Spivey (Norse) | ⊚ Green | 60 | 70 | 60 | 73 | 60 | 55 | 60 | | 240 | 198 | Above target | Non-profiled target for 2016/17 based on annual total 2015/16 figures, as impact of new charges introduced at HWRC's was unknown. Number of reported fly tipping incidents in Q3 reduced compared to numbers reported in Q1 & Q2. Year to date total of reported fly tipping incidents is greater than in 2015/16 and may be influenced by SCC HWRC's introducing charging for rubble, hardcore, soil & plasterboard from 1 April 2016, and the changes to opening hours from 1 June, which included sites at Foxhall, Felixstowe & Leiston being closed on a Wednesday. | .G Inform |
| Green Environment | Enab Comms | Flytips reported (WDC) | Number of reported fly tipping incidents per quarter | WDC | Operations | Kerry Blair | Mel West /Nan Ford / Jane Spivey (Norse) | ⊙ Green | 190 | 249 | 280 | 306 | 190 | 193 | 240 | | 900 | 555 | Above target | The target for 2016/17 is based on 2015/16 figures, as impact of new charges introduced at HWRC's was unknown. The YTD incresased number of fly tipping incidents is being analysed and may be influenced by SCC HWRC's introducing charging for rubble, hardcore, soil & plasterboard from 1 April 2016 and changes to opening hours from 1 June, which included sites being closed on a Wednesday. | .G Inform |
| Green Environment | | Fly tipping enforcement notices (SCDC) | Number of fly tipping enforcement actions | SCDC | Operations | | Mel West / Jane Spivey (Norse) | © Green | 60 | 93 | 60 | 80 | 60 | 87 | 60 | | 240 | 260 | Above target | Non-profiled target for 2016/17 based on annual total 2015/16 figures, as impact of new charges introduced at HWRC's was unknown. The total of number of fly tipping enforcement actions reported in Q1, Q2 & Q3 may be influenced by SCC HWRC's introducing charging for rubble, hardcore, soil & plasterboard from 1 April 2016 and also the changes to opening hours from 1 June, which included sites at Foxhall, Felixstowe & Leiston being closed on a Wednesday. | .G Inform |
| Green Environment | Enab Comms | Fly tipping enforcement notices (WDC) | Number of fly tipping enforcement actions | WDC | Operations | | Andrew Reynolds Mel West / Jane Spivey (Norse) | n/a | n/a | 50 | n/a | 69 | n/a | 53 | n/a | | n/a | 119 | n/a | Actuals for 2016/17 will help determine baselines and targets for 2017/18 figures. The number of fly tipping enforcement notices reported may be influenced by the SCC HWRC's introducing charging for rubble, hardcore, soil and plasterboard from 1.4.16 and also the changes to opening hours and Wednesday closure from 1.6.16. Stats are being closely monitored. | .G Inform |
| Resources | | Website visitors (SCDC) | Number of unique website | SCDC | ICT Services | Ann Carev | David Oates | , 1 | , | | | | | | | | , | | | | .G Inform |
| Resources | Fin Self-Suff | Website visitors (WDC) | visitors (SCDC) Number of unique website | | | Ĺ | David Oates | n/a | n/a | 85,722 | | | | | | | n/a | 85,722 | | See below | .G Inform |
| Resources | Fin Self-Suff | Website visitors (East | visitors (WDC) Number of unique website | | | Ĺ | David Oates | n/a | n/a | 93,999 | | | | | | | n/a | 93,999 | n/a | See below | -G Inform |
| Resources | Fin Self-Suff | Suffolk) | visitors (East Suffolk) | 2001 | TICT SELVICES | Aiii Carey | David Odles | n/a | n/a | n/a | n/a | 150,401 | n/a | 141,176 | n/a | | n/a | 291,577 | n/a | New East Suffolk website launched from 14 June 2016 (in Quarter 1). | |
| Resources | | Sickness absence (East Suffolk) | Number of days/shifts lost due to sickness absence per FTE | Both | HR | Carol Lower | Simon Elvin | じ Green | 1.7 days | 1.11 days | 1.7 days | 0.69 days | 1.7 days | 1.3 days | 1.7 days | | 6.8 days | 3.8 days | | A new absence policy and procedure has been implemented and individual sessions with managers have taken place with the relevant HR Business Partners. Sickness absence levels continue to be below national targets and a targeted approach by HR continues. | G Inform |