

CABINET

Wednesday, 17 January 2018

CAPITAL PROGRAMME 2018/19 TO 2021/22 (REP1602)

EXECUTIVE SUMMARY

- 1. Closely linked to the Council's Business Plan, Capital Programme is one of the key components of the Authority's Medium Term Financial Strategy.
- 2. This report sets out the Council's Capital Programme for the financial years 2018/19 to 2021/22, including revisions to the 2017/18 programme.
- 3. The report includes the main principles applied to set the programme and provides details of the expenditure and financing for 2017/18 to 2021/22.
- 4. Total General Fund Capital investment for the period is anticipated to be £80.33m, the largest for the Council in recent years. In addition to use of its internal resources and both internal and external borrowing, the Council will be benefiting from receiving £54.30m of external grants and contributions.
- 5. Total Housing Revenue Account Capital investment for the period is anticipated to be £68.50m and benefiting from receiving £9.64m of external grants and contributions.
- 6. Cabinet are asked to review the Capital Programme for 2018/19 to 2021/22, including revisions to the 2017/18 programme and recommend its approval by Full Council.

Is the report Open or Exempt?	Open
Wards Affected:	All Wards within the District
Cabinet Member:	Councillor Bruce Provan
	Cabinet Member for Resources
Supporting Officer:	Homira Javadi
	Chief Finance Officer
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1.0 INTRODUCTION

- 1.1 As part of the annual budget setting process, the Council is required to agree a programme of capital expenditure for the coming four years, together with a revision of the current year's programme. The capital programme plays an important part in the delivery of the Council's Medium Term Financial Strategy (MTFS), which in turn supports wider service delivery.
- 1.2 Capital expenditure within the Council is split into two main components, the General Fund Capital Programme and the Housing Revenue Account (HRA) Capital Programme.
- 1.3 The capital programme recognises the spending pressures within the Finance Settlement for 2017/18 and 2018/19 on the resources available. As a consequence, the programme continues to only incorporate those projects that are either a statutory requirement or are essential to the Council's service delivery. The programme includes schemes where the Council has been successful in securing funding from external grants and contributions, and also schemes where the Council is pro-actively working with external bodies to secure funding. For these schemes to go ahead it is important that the funding is secured.
- 1.4 The capital programme has been compiled taking account of the following main principles, to:
 - maintain an affordable four-year rolling capital programme;
 - ensure capital resources are aligned with the Council's Business Plan,
 - maximise available resources by actively seeking external funding and disposal of surplus assets; and
 - not to anticipate receipts from disposals until they are realised.
- 1.5 The current economic climate also places further emphasis on ensuring that the levels of capital receipts are maximised through improved asset management and through the sale of surplus and underused assets. The Council has a successful track record of disposing of land and buildings surplus to its requirements, which have supported the overall financing of capital investment and at the same time reduced the demand on the revenue budget.
- 1.6 Capital Funding Sources The capital investment proposals contained within this MTFS rely upon an overall funding envelope made up of a number of sources, including internal borrowing, capital receipts, and capital grant and revenue contributions.
- 1.7 Borrowing The local Government Act 2003 gave local authorities the ability to borrow for capital expenditure provided that such borrowing was affordable, prudent and sustainable over the medium term. The Council has to complete a range of calculations (Prudential Indicators) as part of its annual budget setting process to evidence this. These make sure that the cost of paying for interest charges and repayment of principal by a minimum revenue contribution (MRP) each year is taken into account when drafting the Budget and Medium Term Financial Strategy. Over the course of this MTFS, prudential borrowing of £22.26m has been assumed for the General Fund Capital Programme, being £6.26m (internal borrowing) and £16m (external borrowing).
- 1.8 The Councils external borrowing limit is set at £123m with a General Fund limit of £35.74m and actual borrowing of £13.48m. The HRA borrowing limit is set at 87.26m with actual borrowing of £77.41m
- 1.9 Capital Receipts These are generated when a non current asset is sold and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure or repay borrowing. In

determining the overall affordability of its capital programme, the Council has taken a prudent approach of not including anticipated capital receipts as a source of funding in the Programme until such a time when the income is received and realised.

- 1.10 The programme, set out in the report is affordable without the need to rely on future capital receipts, the extent and timing of which are unknown. Any receipts not used within the year are transferred into the Capital Receipts Reserve to be used for future capital investment financing.
- 1.11 Capital Grant The Council receives additional grant funding for a variety of purposes and from a range of sources. These include Department of Communities and Local Government funding for Disabled Facility Grants and Environment Agency funding for Coastal Management projects.
- 1.12 Revenue Contributions Although the Council can use its General Fund to pay for capital expenditure, as it has done in the past, the current financial constraints that are on the Revenue Budget means that this option is limited in the medium term.
- 1.13 General Fund Capital Reserves Capital Short Life Asset Reserve It is anticipated that this reserve will continue to fund assets with a life of less than 10 years, primarily being IT equipment and vehicles purchases.
- 1.14 HRA Right to Buy (RTB) Capital Receipts The Right to Buy scheme helps eligible council tenants to buy their home with a discount of up to £78,600. The Council receives the sale proceeds of the Council House.
- 1.15 HRA Other Capital Receipts These are generated when a fixed asset is sold and the receipt is more than £10k. Capital receipts can only be used to fund capital expenditure.
- 1.16 HRA Contributions Funding for capital expenditure on housing can be met from within the HRA. The future funding requirements will be informed by the revised 30 year HRA business plan.
- 1.17 HRA Capital Reserves Although the HRA subsidy system has ceased to exist, transitional arrangements allow the Council to continue to place the Major Repairs Allowance, as detailed in the settlement determination, in the Major Repairs Reserve. This is exclusively available for use on HRA capital expenditure.

2 SUMMARY GENERAL FUND CAPITAL PROGRAMME

- 2.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The following tables show the General Fund original and revised budgets for 2017/18 and the revised budgets for 2018/19 to 2021/22.
- 2.2 The capital programme for 2017/18 through to 2021/22 has a total budget requirement £80.3m which will be financed through both internal and external resources.
- 2.3 The programme from 2017/18 to 2021/22 benefits from £54.3m (57%) of external grants and contributions, capital receipts of £0.3m (0.4%) which have already been received, the use of £3.5m (4.4%) of capital reserves and internal/external borrowing of £22.2m (27.6%).
- 2.4 In the event of external funding not being secured then those projects will look to secure other funding or will not be pursued.

3 SUMMARY HRA CAPITAL PROGRAMME

3.1 Capital expenditure relates to the acquisition of fixed assets or expenditure that adds to (and not merely maintains) the value of an existing fixed asset. The following tables show the HRA capital original and revised budgets for 2017/18 and the revised budgets for 2018/19 to 2021/22.

- 3.2 The capital programme for 2017/18 through to 2021/22 has a total budget requirement £68.5m which will be financed through both internal and external resources.
- 3.3 The programme from 2017/18 to 2021/22 relies upon £9.64m (14%) of external grants and contributions, capital receipts of £10.35m (15%) which have already been received, the use of £22.89m (34%) of capital reserves and direct revenue financing of £25.62m (37%).

4 KEY INVESTMENTS

- 4.1 Battery Green Car Park A ground level surface car park will replace the current four-storey facility whilst future development plans for the regeneration of the site are drawn up. An initial budget provision has been included within the programme.
- 4.2 Corton & North Corton Hybrid Scheme This item is for WDC contribution to privately funded works to part remove and part rebuild in rock, defences to the north of Corton Village that were abandoned after failure in line with 2010 Shoreline Management Plan policy, plus allow managed realignment to take place to north of village, creating a new beach.
- 4.3 Lowestoft Tidal Barrier A major project to construct a permanent tidal wall which will be built around the harbour to protect Lowestoft from future tidal surges, with a tidal gate located near to the Bascule Bridge to prevent surge water entering Lake Lothing. Including the interim measure of temporary flood barriers
- 4.4 Housing Redevelopment Programme The Housing Revenue Account has a number of purchased properties that require redevelopment or modernisation to ensure that they are fit for purpose and provide the appropriate type of accommodation for the area. The development programme provides the financial resources to achieve this.
- 4.5 Housing New Build Programme The development of housing provision within Waveney is paramount to the Housing Revenue Accounts business plan and an affordable programme of land purchase and development has been drawn up to deliver the Councils objective.

5 THE REVIEW PROCESS

5.1 Monitoring of the capital programme takes place on a quarterly basis, with all project managers required to provide an update on the current status of their projects. A summary of this information is reported to Cabinet, forming part of the Council's integrated quarterly performance monitoring.

6 REVENUE IMPLICATIONS

- 6.1 Capital projects have revenue implications, depending on the nature of the projects and how they are financed. The majority of the Council's general fund capital expenditure is financed by prudential borrowing and therefore incurs both an interest charge and a charge for repaying the debt known as the Minimum Revenue Provision (MRP).
- 6.2 The HRA is funded through direct revenue financing (DRF) and only attracts an interest charge on its loans acquired for the settlement of its share of the Government's Housing debt in 2011/12.
- 6.3 Both these costs have to be funded from the Council's General Fund or HRA as appropriate. Consequently, the amount of capital works that can be undertaken are constrained by the ability of the revenue accounts to absorb these charges. The current and forecast charges are shown in the table below.

	2017/18	2018/19	2019/20	2020/21	2021/22
General Fund - Capital Charges					
Interest	600,000	640,000	650,000	675,000	675,000
Borrowing repayment provision (MRP)	671,410	636,129	830,146	1,055,282	1,081,558
Total	1,271,410	1,276,129	1,480,146	1,730,282	1,756,558
HRA - Capital Charges					
Interest	2,005,000	2,005,000	2,030,000	2,030,000	2,030,000

7 HOW DOES THIS RELATE TO EAST SUFFOLK BUSINESS PLAN?

7.1 The Capital Programme feeds directly into the Councils MTFS which in turn is the mechanism by which the key Business Plan objective of Financial Self-Sufficiency will be delivered over the medium term. The Capital Programme also links directly to the Councils specific actions within the Business Plan and provides the capital financing for some of these actions.

8 REASON FOR RECOMMENDATION

8.1 Approval of the capital programme for 2018/19 to 2021/22, including revisions to 2017/18, is required as part of the overall setting of the budget and MTFS.

RECOMMENDATION TO FULL COUNCIL

That Cabinet review the capital programme for 2018/19 to 2021/22, including revisions to 2017/18 and recommend its approval by Full Council.

APPENDICES	
Appendix A	General Fund summary and detailed capital investment projects
Appendix B	Housing Revenue Account summary and detailed capital investment projects

BACKGROUND PAPERS	(none)

	2017/18	2017/18	2018/19	2019/20	2020/21	2021/22	2017/18 to
SUMMARY - GENERAL FUND PROGRAMME	£000	£000	£000	£000	£000	£000	2021/22
SUMMARY - GENERAL PUND PROGRAMMINE	Original	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Total
Capital Expenditure							
Leader	79	173	43	200	200	25	641
Community Health & Safety	30	30	30	30	30	30	150
Operational Partnerships	720	1,307	5,505	10,200	550	550	18,112
Planning & Coastal Management	2,643	4,999	10,436	8,875	30,375	260	54,945
Resources	612	690	2,700	616	208	200	4,414
Tourism & Economic Development	0	0	870	1,200	0	0	2,070
Total Capital Expenditure	4,084	7,199	19,584	21,121	31,363	1,065	80,332
Financed By:-							
External:							
Grants	2,131	4,699	10,265	8,425	29,775	60	53,224
Contributions	50	50	230	650	50	50	1,030
Borrowing	140	250	5,700	10,050	0	0	16,000
Internal:							
General Fund Capital Receipts	0	0	330	0	0	0	330
Borrowing	1,229	1,502	2,286	1,266	808	400	6,262
Reserves -Short Life Asset Reserve	534	698	773	730	730	555	3,486
Total Financing	4,084	7,199	19,584	21,121	31,363	1,065	80,332
Note: Internal & External borrowing for WDC is	£22.2m						

Detailed capital investment projects

LEADER Corporate IT Requirements Corporate IT - additional allocation	2017/18 £000 Original Budget 64 7	2017/18 £000 Revised Budget 80 40	2018/19 £000 Revised Budget 25 0	2019/20 £000 Revised Budget 200 0	2020/21 £000 Revised Budget 200 0	2021/22 £000 Revised Budget 25 0	IR	
Corporate IT - Land Terrier Corporate IT - Legal CM System Corporate IT - Members Web Casting	8 0 0	11 25 17	0 0 18	0 0	0	0 0	IR IR	
Total Budgeted Expenditure Financed By:- Internal Funding: Internal Borrowing Capital Receipt Reserve	79 0 0 79 79	0 0 173 173	0 0 43 43	0 0 200 200	0 0 200 200	0 0 25 25	IB ICR IR	
External Funding: Grants Contributions Borrowing	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	EC	
Total Budgeted Financing Project	79 Description	173	43	200	200	25		
Corporate IT Requirements Corporate IT - additional allocation Corporate IT - Land Terrier Corporate IT - Legal CM System	Purchase of A0 scanner,RSA tokens, Good Licences, replacement video conferencing units, Intrusion detection and MS Licensing Purchase of mobile phones, thermal printers, IPad replacement and upgrades, Firmstep Offline Forms Module, laptop upgrades and Citrix work and desktop/mobile refresh Costs for loading of data onto the land terrier system Purchase of a legal case management system							
Corporate IT - Members Webcasting		-		members meet	ings			

COMMUNITY HEALTH & SAFETY	2017/18 £000 Original Budget	2017/18 £000 Revised Budget	2018/19 £000 Revised Budget	2019/20 £000 Revised Budget	2020/21 £000 Revised Budget	2021/22 £000 Revised Budget	Funding Type
Footway Lighting Works	30	30	30	30	30	30	IR
Total Budgeted Expenditure	30	30	30	30	30	30	
Financed By:-							
Internal Funding:							
Internal Borrowing	30	0	0	0	0	0	IB
Capital Receipt	0	0	0	0	0	0	ICR
Reserve	0	30	30	30	30	30	IR
	30	30	30	30	30	30	
External Funding:							
Grants	0	0	0	0	0	0	EG
Contributions	0	0	0	0	0	0	EC
Borrowing	0	0	0	0	0	0	EB
	0	0	0	0	0	0	
Total Budgeted Financing	30	30	30	30	30	30	
Project	Description						
Footway Lighting Works	Cyclical replac	cement lamps	and columns th	roughout the o	listrict.		

	2017/18 2017/18 2018/19 2019/20 2020/21 2021/22 £000 £000 £000 £000 £000 £000						Funding	
OPERATIONAL PARTNERSHIPS	Original	Revised	Revised	Revised	Revised	Revised	Type	
	Budget	Budget	Budget	Budget	Budget	Budget	/. -	
S106 Play Equipment	50	50	50	50	50		EC	
Battery Green Car Park Car Park Works	0 60	250 125	200 220	5,000	0	0	IB/EB IB/	
Waveney Norse Vehicles	405	433	500	500	500	500	IB/IR	
Waveney Norse Grounds Equipment	403 25	433 37	25	300	0	0	IB/IR	
Lowestoft Lifeguard Station	40	0	40	0	0		IB	
Southwold Harbour Wall	0	10	0	0	0		IB	
Lowestoft Beach Hut - demolition/wall	0	470						
stabilisation	0	172	0	0	0	0	IB	
Lowestoft Beach Hut Replacement *	0	0	1,500	0	0	0	EB	
subject to business case		J	1,300	0	0		LD	
Britten Centre - Lift	140	0	140	0	0	0	IB	
Mariners Street - Phase 1	0	0	200	950	0		IB/EB	
18 Ferry Road Southwold	0	0 50	300	0	0	0	IB IB	
Triangle Market (transfer to LTC) Climbing Wall Waterlane	0_	100	0	0	0	0	IB	
Starfrost demolition & construct car park	0_	80	0	0	0	0	IB	
Southwold Upper Esplanade * subject to	J	30		J	J		10	
business case	0	0	300	0	0	0	EB	
Southwold former Yacht Pond * subject to								
business case	0	0	250	0	0	0	EB	
East Point Pavilion * subject to business	0	0	4 500	0	0		FD.	
case	0	0	1,500	O	0	0	EB	
Pergola Lowestoft * subject to business	0	0	0	850	0	0	EB	
case	U	U	U	630	U	O	EB	
Redevelopment of Hotson Road Tennis	0	0	50	650	0	0	EB	
Courts * subject to business case	J	J	30	050	J	J		
Southwold Caravan Site redevelopment *	О	0	0	500	0	0	EB	
subject to business case								
Putting Green redevelopment * subject to	0	0	50	0	0	0	EB	
business case Dip Farm * subject to business case	0	0	0	850	0	0	EB	
Neeves Pit redevelopment * subject to	J	O	O	830	0	0	LD	
business case	0	0	0	850	0	0	EB	
Oulton Country Park * subject to business		0	400	0	0	0	F.C	
case	0	0	180	0	0	0	EC	
Total Budgeted Expenditure	720	1,307	5,505	10,200	550	550		
Internal Funding:								
Internal Borrowing	100	787	725	0	0	0	IB	
Capital Receipt	0	0	0	0	0	О	ICR	
Reserve	430	470	700	500	500	500	IR	
	530	1,257	1,425	500	500	500		
External Funding:								
Grants	0	0	0	0	0		EG	
Contributions	50	50	230	50	50	50	EC	
Borrowing	140	0	3,850	9,650	0	0	EB	
	190	50	4,080	9,700	50	50		
Total Budgeted Financing	720	1,307	5,505	10,200	550	550		
Project	Description							
S106 Play Equipment	Play Equipment i	installation on	play parks throug	shout the district	funded from S10	6 contributions		
Battery Green Car Park	Budgeted provis	ion for demoliti	on & developme	nt works				
Car Park Works								
Cal Park Works					e MS, Beccles Qua s at Halesworth T			
Waveney Norse Vehicles		•	Waveney Norse (•				
Waveney Norse Grounds Equipment	Replacement lav			,				
Lowestoft Lifeguard Station	Provisional budg	get for redevelo	oment or demoli	tion of old Lifegu	uard Station			
Southwold Harbour Wall								
	Health & Safety	works to the Ha	rbour Wall and F	isherman's comp	oound following c	ompletion review		
Lowestoft Beach Huts - demolition/wall stabilisation	Purchase and in	stallation of ten	nnorany heach hu	its Lowestoft/de	molition & stabili	sation of wall		
Lowestoft Beach Hut - replacement	Redevelopment			its Lowestory ac	montron & stabin	sacion or wan		
Britten Centre - Lift			ment of the lift v	within the car na	rk (contractual)			
Mariners Street - Phase 1			fices at Mariners		in (contractadi)			
18 Ferry Road	-							
Triangle Market	Redevelopment of 18 Ferry Road, Southwold Infrastructure investment to Market site to transfer to Lowestoft Town Council							
Climbing Wall Waterlane								
Starfrost demolition & construct car park	Replacement of the Climbing Wall Demolition of redundant office accommodation and construction of a single level car park							
Southwold Upper Esplanade	Conversion of fo							
Southwold former Yacht Pond	Glamping redeve	elopment						
East Point Pavilion	Potential redeve	lopment opport	unity through ref	furbishment and	partial redevelop	ment		
Pergola Lowestoft			of Thatched Cott	age for viable al	ternative use TBC			
Redevelopment of Hotson Road Tennis Courts	Redevelopment							
Southwold Caravan Site redevelopment	Refurbishment o	17						
Putting Green redevelopment	Redevelopment							
Dip Farm	Redevelopment		e purposes					
Neeves Pit redevelopment	Park homes deve	•	Country Do -1-					
Oulton Country Park	Open space rede	veropment into	Country Park					

	2017/18	2017/18	2018/19	2019/20	2020/21	2021/22			
	£000	£000	£000	£000	£000	£000	Funding		
PLANNING & COASTAL MANAGEMENT	Original	Revised	Revised	Revised	Revised	Revised	Туре		
	Budget	Budget	Budget	Budget	Budget	Budget			
Coast Protection - Minor Capital Works	262	50	541	200	200	200	IB		
Corton & North Corton Hybrid Scheme	0	0	75	75	18,350	0	EG		
Lowestoft North Denes Seawall Terminal	70	0	0	0	20	50	EG		
Southwold Frontage PAR & Works	70	25	50	100	3,000	0	EG		
Southwold Harbour & South Pier works	50	0	170	0	0	0	EG		
Lowestoft South Beach: Seawall at	0	0	0	0	10	10	F.C		
Claremont Pier	U	0	U	0	10	10	EG		
Lowestoft Tidal Barrier	2,191	4,924	9,600	8,500	8,795	0	IB/EG		
Total Budgeted Expenditure	2,643	4,999	10,436	8,875	30,375	260			
Internal Funding:									
Internal Borrowing	512	300	1,041	450	600	200	IB		
Capital Receipt	0	0	0	0	0	0	ICR		
Reserve	0	0	0	0	0	0	IR		
	512	300	1,041	450	600	200			
External Funding:									
Grants	2,131	4,699	9,395	8,425	29,775	60	EG		
Contributions	0	0	0	0	0	0	EC		
Borrowing	0	0	0	0	0	0	EB		
	2,131	4,699	9,395	8,425	29,775	60			
Total Budgeted Financing	2,643	4,999	10,436	8,875	30,375	260			
Project	Description	ŕ		.,					
	The Coastal M	anagement Te		a comprehens	ive programme	of inspections v s ensures that t			
Project Coast Protection - Minor Capital Works	The Coastal M highlight whe	anagement Te n repair and m functioning co	aintenance wo	a comprehens	ive programme carried out. Thi	of inspections w	he		
	The Coastal M highlight whe defences are f potential haza	anagement Te n repair and m functioning col ards.	rectly, extend	a comprehens orks need to be s the life of the	ive programme carried out. Thi e assets and pro	of inspections v s ensures that t tects the public	he from		
Coast Protection - Minor Capital Works	The Coastal M highlight whe defences are f potential haza This item is fo	anagement Te n repair and m functioning cou ords. r WDC contribu	aintenance wo rectly, extends ution to private	a comprehens orks need to be s the life of the ely funded wor	ive programme carried out. Thi e assets and pro ks to part remo	of inspections was ensures that the tects the public we and part rebu	he from uild in		
	The Coastal M highlight whe defences are f potential haza This item is fo rock, defences	anagement Te n repair and m functioning col irds. r WDC contribl s to the north o	aintenance wo rectly, extend ution to private of Corton Villag	a comprehens orks need to be s the life of the ely funded wor ge that were ab	ive programme carried out. This assets and procks to part removandoned after	of inspections was ensures that the tects the public we and part rebusfailure in line with the second secon	he from uild in ith 2010		
Coast Protection - Minor Capital Works	The Coastal M highlight whe defences are f potential haza This item is fo rock, defences	anagement Te n repair and m functioning col ords. r WDC contrib s to the north on nagement Plan	rectly, extend rectly, extend ution to private of Corton Villag policy, plus al	a comprehens orks need to be s the life of the ely funded wor ge that were ab	ive programme carried out. This assets and procks to part removandoned after	of inspections was ensures that the tects the public we and part rebu	he from uild in ith 2010		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme	The Coastal M highlight whe defences are f potential haza This item is fo rock, defences Shoreline Mar village, creatin	anagement Te n repair and m functioning con ords. r WDC contributes to the north on onagement Plan ong a new beact	aintenance wo rectly, extend ution to private of Corton Villag policy, plus all	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r	ive programme carried out. This assets and procks to part removandoned after realignment to t	of inspections was ensures that the tects the public we and part rebusfailure in line with the second secon	he from uild in ith 2010 th of		
Coast Protection - Minor Capital Works	The Coastal M highlight whe defences are footential haza This item is for rock, defences Shoreline Mar village, creating This item is fo	anagement Te n repair and m functioning con ords. r WDC contributes s to the north orangement Plan ng a new beach r works to buil	aintenance wo rectly, extend ution to private of Corton Villag policy, plus all n d a terminal gr	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r	ive programme carried out. This assets and procks to part removandoned after realignment to t	of inspections was ensures that the tects the public we and part rebufailure in line whake place to nor the transition from th	he from uild in ith 2010 th of		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal	The Coastal M highlight whe defences are f potential haza This item is fo rock, defences Shoreline Mar village, creatin This item is fo defended to u	anagement Te n repair and m functioning con ords. r WDC contributes to the north of nagement Plan ng a new beact r works to buil undefended fro	aintenance wo rectly, extenda ution to private of Corton Villag policy, plus all n d a terminal gr ontages in acco	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output	ive programme carried out. This assets and process to part removandoned after realignment to the coad to manage from the G2LCS	of inspections was ensures that the tects the public we and part rebufailure in line which ake place to nor the transition from the transition fro	he from uild in ith 2010 rth of		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme	The Coastal M highlight whe defences are for potential hazar This item is for rock, defences Shoreline Mar village, creating This item is for defended to until this item is to the control of the contro	anagement Te n repair and m functioning con ords. r WDC contributes to the north of nagement Plan ng a new beach r works to buil undefended fro	aintenance wo rrectly, extendent ution to private of Corton Villag policy, plus all d d a terminal gr ontages in acco	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output	ive programme carried out. This eassets and process to part removandoned after realignment to the coad to manage from the G2LCS	of inspections was ensures that the tects the public we and part rebufailure in line whake place to nor the transition from th	he from wild in ith 2010 rth of rom		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal	The Coastal M highlight whe defences are for potential haza This item is for rock, defences Shoreline Mar village, creating This item is for defended to until the mission of the mission	anagement Te n repair and m functioning con ords. r WDC contributes to the north of nagement Plan ng a new beach r works to buil undefended fro improve the p wered the design	aintenance wo rrectly, extendent ution to private of Corton Village policy, plus all dental grands at a terminal grantages in acco	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwole he works are li	ive programme carried out. This eassets and process to part removandoned after realignment to the coad to manage from the G2LCS didefences that kely to involve	of inspections was ensures that the tects the public we and part rebufailure in line wake place to nor the transition from the	he from wild in ith 2010 rth of rom		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal	The Coastal M highlight whe defences are for potential haza This item is for rock, defences Shoreline Mar village, creating This item is for defended to use the control of	anagement Te n repair and m functioning con ords. r WDC contributes to the north of nagement Plan ng a new beach r works to buil andefended from improve the p pered the desig project will pr	aintenance wo rectly, extendent of Corton Village policy, plus all daterminal grontages in acconstruction werformance of gn objective. Tobably be a joi	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwold he works are li nt scheme wit	ive programme carried out. This assets and process to part removandoned after realignment to the call of the G2LCS didefences that kely to involve the Environment of the carried of the c	of inspections was ensures that the tects the public we and part rebufailure in line which ake place to nor the transition from the transition fro	he from wild in ith 2010 th of rom 05 but		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal	The Coastal M highlight whe defences are for potential haza. This item is for rock, defences. Shoreline Marvillage, creating This item is for defended to use the control of the country o	anagement Te n repair and m functioning con ords. r WDC contributes s to the north of nagement Plan ng a new beach r works to buil andefended from improve the p wered the desig project will pr d Harbour Sour	aintenance wo rectly, extendent ution to private of Corton Villag policy, plus all d a terminal gr ontages in acco performance of gn objective. To obably be a joi th Pier is a rive	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwold he works are li nt scheme wit r training struc	ive programme carried out. This assets and programme assets and programdoned after realignment to the coad to manage from the G2LCS didefences that kely to involve the Environment Auture that suppo	of inspections was ensures that the tects the public we and part rebutable and part results in 20 improvements the transition from	he from wild in with 2010 with of wom wos but wo		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal Southwold Frontage PAR & Works	The Coastal M highlight whe defences are for potential haza. This item is for rock, defences. Shoreline Marvillage, creating This item is for defended to use the control of the country o	anagement Te n repair and m functioning con ords. r WDC contributes to the north of nagement Plan ng a new beach r works to buil undefended from improve the p rered the desig project will pr d Harbour Sour rk is likely to i	aintenance wo rectly, extendent ution to private of Corton Villag policy, plus all d a terminal gr ontages in acco performance of gn objective. To obably be a joi th Pier is a rive	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwold he works are li nt scheme wit r training struc	ive programme carried out. This assets and programme assets and programdoned after realignment to the coad to manage from the G2LCS didefences that kely to involve the Environment Auture that suppo	of inspections was ensures that the tects the public we and part rebufailure in line which ake place to nor the transition from the transition fro	he from wild in with 2010 with of wom wos but wo		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal Southwold Frontage PAR & Works	The Coastal M highlight whe defences are for potential haza. This item is for rock, defences. Shoreline Marvillage, creating This item is for defended to use the control of the country of the Southwold discharge. Wo	anagement Te n repair and m functioning con ords. r WDC contributes to the north of nagement Plan ng a new beach r works to buil undefended from improve the p rered the desig project will pr d Harbour Sour rk is likely to i	aintenance wo rectly, extendent ution to private of Corton Villag policy, plus all d a terminal gr ontages in acco performance of gn objective. To obably be a joi th Pier is a rive	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwold he works are li nt scheme wit r training struc	ive programme carried out. This assets and programme assets and programdoned after realignment to the coad to manage from the G2LCS didefences that kely to involve the Environment Auture that suppo	of inspections was ensures that the tects the public we and part rebutable and part results in 20 improvements the transition from	he from wild in with 2010 with of wom wos but wo		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal Southwold Frontage PAR & Works Southwold Harbour & South Pier works	The Coastal M highlight whe defences are for potential haza This item is for rock, defences Shoreline Mar village, creating This item is for defended to use the control of the Southwold discharge. Wo part of a Harbon highlight was not a Harbon part of a Harbon highlight was sometimes of the Southwold discharge.	anagement Te n repair and m functioning con ords. r WDC contributes s to the north of nagement Plan ng a new beach r works to buil undefended from improve the p rered the desig project will pr d Harbour Sour ork is likely to i pur Use Plan.	aintenance wo rrectly, extendent ution to private of Corton Village policy, plus all dentages in acconserformance of gen objective. To obably be a join th Pier is a rive provolve reconst	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwold he works are li nt scheme wit r training struc	ive programme carried out. This assets and provides to part removandoned after realignment to the coad to manage from the G2LCS didefences that kely to involve the Environment Auture that suppo	of inspections was ensures that the tects the public we and part rebutable and part results in 20 improvements the transition from	he from wild in with 2010 with of wom wos but wo		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal Southwold Frontage PAR & Works Southwold Harbour & South Pier works Lowestoft South Beach: Seawall at	The Coastal M highlight whe defences are for potential haza This item is for rock, defences Shoreline Marvillage, creating This item is for defended to use the company of the Southwold discharge. Wo part of a Harbot Repair seawal	anagement Te n repair and m functioning con ords. r WDC contributes to the north of nagement Plan ng a new beach r works to buil undefended from improve the p rered the desig project will pr d Harbour Sou ork is likely to i pur Use Plan.	aintenance wo rectly, extendent ution to private of Corton Village policy, plus all dentages in acco performance of gn objective. To obably be a joint th Pier is a rive myolve reconst	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwole he works are li nt scheme wit r training struc ruction of the l	ive programme carried out. This assets and process to part removandoned after realignment to the coad to manage from the G2LCS didefences that kely to involve the Environment sture that supposier in rock. Ne	of inspections was ensures that the tects the public we and part rebused and part resulting for the transition from th	he from wild in with 2010 with of from 105 but with with and river with of and river with other with		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal Southwold Frontage PAR & Works Southwold Harbour & South Pier works Lowestoft South Beach: Seawall at Claremont Pier	The Coastal M highlight whe defences are for potential haza. This item is for rock, defences. Shoreline Marvillage, creating This item is for defended to use the company of a Harbot Repair seawal A major project.	anagement Te n repair and m functioning con ords. r WDC contributes to the north of nagement Plan ng a new beach r works to buil andefended from the design project will proje	aintenance wo rectly, extended dition to private of Corton Village policy, plus all did a terminal grontages in acco performance of gn objective. To obably be a joint th Pier is a rive involve reconst	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwold he works are li nt scheme wit r training struc ruction of the l	ive programme carried out. This assets and process to part removandoned after realignment to the condition of the G2LCS of defences that kely to involve the Environment sture that supposite in rock. New will be built are	of inspections was ensures that the tects the public we and part rebufailure in line which ake place to nor the transition from the transition fro	he from wild in with 2010 with of wom wos but wo and river coped as		
Coast Protection - Minor Capital Works Corton & North Corton Hybrid Scheme Lowestoft North Denes Seawall Terminal Southwold Frontage PAR & Works Southwold Harbour & South Pier works Lowestoft South Beach: Seawall at	The Coastal M highlight whe defences are for potential haza. This item is for rock, defences. Shoreline Marvillage, creating This item is for defended to use the company of a Harbot Repair seawal A major project Lowes.	anagement Te n repair and m functioning con ords. r WDC contributes s to the north of nagement Plan ng a new beach r works to buil andefended from improve the perent of the design project will produce the design of Harbour Sour ork is likely to it our Use Plan. I under Clarem ct to construct utoft from futu	aintenance wo rectly, extended to private of Corton Village policy, plus all of the policy, plus all of the policy of the policy of the policy of the policy of the pier is a rive provided to permanent time tidal surges,	a comprehens orks need to be s the life of the ely funded wor ge that were ab low managed r oyne at Links R ord with output the Southwold he works are li nt scheme wit r training struc ruction of the p	ive programme carried out. This carried out. This cassets and provide the sassets and provide and oned after realignment to the cast of th	of inspections was ensures that the tects the public we and part rebused and part resulting for the transition from th	he from wild in with 2010 with of wom 05 but wo and river oped as ur to stridge to		

	2017/18	2017/18	2018/19	2019/20	2020/21	2021/22	
RESOURCES	£000	£000	£000	£000	£000	£000	Funding
11233011023	Original	Revised	Revised	Revised	Revised	Revised	Туре
	Budget	Budget	Budget	Budget	Budget	Budget	
Estates Management	574	387	469	200	200	200	IB
Estates Management (transfer to	0	15	51	16	8	0	
LTC/OBPC)	J	13	31	10		U	IB
Investment Property Acquisition (A)	0	0	330	0	0	0	ICR
Investment Property Acquisition (B) &							
Redevelopment * subject to business case	0	250	1,400	0	0	0	EB
Investment Property Acquisition (C) AAP st	0	0	450	0	0	0	EB
subject to business case	J	J	450	Ü	J	O	LD
Investment Property Acquisition (D) AAP *	0	0	0	400	0	0	EB
subject to business case	J	J	O	400	0	0	LD
Commercial Road	38	38	0	0	0	0	IB/IR
Total Budgeted Expenditure	612	690	2,700	616	208	200	
Internal Funding:							
Internal Borrowing	587	415	520	216	208	200	IB
Capital Receipt	0	0	330	0	0	0	
Reserve	25	25	0	0	0	0	IR
	612	440	850	216	208	200	
External Funding:							
Grants	0	0	0	0	0	0	EG
Contributions	0	0	0	0	0	0	_
Borrowing	0	250	1,850	400	0	0	EB
	0	250	1,850	400	0	0	
Total Budgeted Financing	612	690	2,700	616	208	200	
Project	Description	690	2,700	010	208	200	
Troject		ventative mai	ntenance list o	f works require	ed on Council ov	wned properties	
Estates Management	throughout th		internative fist o	i works require	ed on Council of	whea propertie.	•
Estates Management (transfer to	Transfer of cap	oital obligation	on assets tran	sferred to the	Town and Paris	h Councils	
LTC/OBPC)							
Investment Property Acquisition (A)	Central Lowes	toft					
Investment Property Acquisition (B)	Central Lowes	toft					
Investment Property Acquisition (C)	Oulton Broad						
Investment Property Acquisition (D)	Oulton Broad						
Commercial Road	Conversion of	a property int	o flats and com	nmunal living s	pace for tempor	rary accommoda	ation and
	to deliver wel	fare training.					

TOURISM & ECONOMIC DEVELOPMENT	2017/18 £000 Original Budget	2017/18 £000 Revised Budget	2018/19 £000 Revised Budget	2019/20 £000 Revised Budget	2020/21 £000 Revised Budget	2021/22 £000 Revised Budget	Funding Type
Ness Point Regeneration Project *subject	0	0	870	0	0	0	EG
to business case							
Normanston - Footbridge *subject to business case	0	0	0	1,200	0	0	IB/EC
Total Budgeted Expenditure	0	0	870	1,200	0	0	
Financed By:-							
Internal Funding:							
Internal Borrowing	0	0	0	600	0	0	IB
Capital Receipt	0	0	0	0	0	0	ICR
Reserve	0	0	0	0	0	0	IR
	0	0	0	600	0	0	
External Funding:							
Grants	0	0	870	0	0	0	EG
Contributions	0	0	0	600	0	0	EC
Borrowing	0	0	0	0	0	0	EB
	0	0	870	600	0	0	
Total Budgeted Financing	0	0	870	1,200	0	0	
Project	Description						
Ness Point Regeneration Project	Cyclical replac	ement lamps	and columns th	roughout the o	district.		
Normanston - Footbridge	Redevelopme	nt of footbrid	ge				
Total Capital Budget	4,084	7,199	19,584	21,121	31,363	1,065	

APPENDIX B

SUMMARY – HOUSING PROGRAMME	2017/18 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2017/18 to 2021/22
SUMMARY - HOUSING PROGRAMME	Original					Revised Budget	2021/22 Total
Capital Expenditure	O i iginiai	nevised badget	nevised badget	nevised budget	Revised Budget	Nevisea Baaget	10141
Housing Repairs	2,702	2,585	2,772	2,422	2,322	2,522	12,623
Housing Project Development	455	1,309	2,980	2,408	1,150	1,150	8,997
New Build Programme	14,742	6,598	14,062	7,716	8,000	8,000	44,376
Housing Improvement	516	500	500	500	500	500	2,500
Total Capital Expenditure	18,415	10,992	20,314	13,046	11,972	12,172	68,496
Financed By:-							
External							
Grant	1,979	710	1,522	1,505	2,832	3,027	9,596
Contributions	117	47	0	0	0	0	47
Internal:							-
-HRA Direct Revenue Financing	6,853	4,934	5,282	4,760	5,685	4,957	25,618
-HRA Reserves	7,442	2,935	8,997	4,610	3,055	3,288	22,885
-HRA Capital Receipts	2,024	2,366	4,513	2,171	400	900	10,350
Total Financing	18,415	10,992	20,314	13,046	11,972	12,172	68,496
Cumulative Expenditure to be financed by Housing Revenue Account	N/A	4,934	10,216	14,976	20,661	25,618	

Detailed capital investment projects

	2017/18	2017/18	2018/19	2019/20	2020/21	2021/22			
HOUSING REPAIRS	£000	£000	£000	£000	£000	£000	Funding		
	Original Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Type		
Disabled Works	220	220	220	220		220	IHRA		
Environmental Works	10	10	10	10	10	10	IHRA		
Re-Roofing	400	450	400	400	400	400	IHRA		
Fascia's	10	7	5	5	5	5	IHRA		
Windows	30	16	10	10	10	10	IHRA		
External Doors	17	17	17	17	17	17	IHRA		
Rewiring	280	200	200	200	200	200	IHRA		
Central Heating/Boilers	650	650	550	550	550	550	IHRA		
Lifts	0	25	0	0	0	200	IHRA		
Energy Efficiencies Work	225	245	200	200	200	200	IHRA		
Kitchens	500	450	500	500	500	500	IHRA		
Bathrooms	50	95	100	100	100	100	IHRA		
Housing Repair Vans	110	110	110	110	110	110	IHRA		
Heat Metering	200	5	200	100	0	0	IHRA		
St Peters Court - Fire doors	0	55	0	0	0	0	IHRA		
St Peters Court - replacement water tank	0	30	250	0	0	0	IHRA		
Total Budgeted Expenditure	2,702	2,585	2,772	2,422	2,322	2,522	HIIO		
			3,112		-,				
Financed By:-									
Internal Funding:									
Housing Revenue Account	2,702	2,585	2,772	2,422	2,322	2,522	IHRA		
Housing Revenue Account Reserves	0				_,		IR		
Housing Capital Receipts	0						ICR		
Trousing capital receipts	2,702	2,585	2,772	2,422	2,322	2,522	TOIL		
External Funding:	2,702	2,303	2,772	2,122	2,322	2,322			
Grants	0	0	0	0	0	0			
Contributions	0	0	0	0	0	0			
Contributions	0	0	0	0	0	0			
	0	0	0		0				
Total Budgeted Financing	2,702	2,585	2,772	2,422	2,322	2,522			
Project									
Disabled Works	These works provide disabled adaptations to the Council's housing stock to improve the living conditions of tenants, for example, the installation of flush floor showers, stairlifts etc.								
Reconversions	Conversion of different stock types to provide more appropriate accommodation i.e. flats reconverted to houses, etc. as								
Environmental Works	need dictates. Works controlled by tenants for environmental improvements, examples could be additional estate parking, communal play improvements etc.								
Re-Roofing			cement roofs to the	housing stock					
Fascia's			cement fascia's to the						
Windows					•				
External Doors	A rolling programme provides replacement windows to the housing stock.								
Re-Wiring	A rolling programme provides replacement doors to the housing stock. Rewiring to the housing stock.								
Central Heating/Boilers	_		lished which provi	des renlacement h	eating appliances	hoilars and installs	ation of full		
Central nearing/bollers	A rolling programme has been established which provides replacement heating appliances, boilers and installation of full heating systems to the housing stock.								
Lifts	Replacement of h	ydraulic lifts to she	eltered schemes an	id communal areas	5.				
Energy Efficiency Works	Energy improvement works to properties, examples could be electrical improvements to blocks of flats to reduce energy consumption, more efficient heating systems, installation of over bath showers to reduce water usage etc.								
Kitchens	Replacement and improvements to kitchens and layouts to the housing stock.								
Bathrooms	Replacement and improvements to bathrooms and layouts to the housing stock.								
Housing Repair Vans	Cyclical renewal of Housing vans								
Heat Metering	Works to be compliant with the Heat metering network regulations. Every communal system should have individual								
	meters within each property to allow residents to know their specific usage.								
St Peters Court - Fire doors		re doors at St Pete							
St Peters Court - rie doors St Peters Court - replacement water tank	· ·								
or. eters court reprocement water tank	Replacement water tank at St Peters Court								

HOUSING DEVELOPMENT	2017/18 £000	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	Funding		
	Original Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Revised Budget	Туре		
Digital Transformation	50	64	67	58	0	C	IHRA/		
Mobility Scooter Parking	45	80	0	0	0	C	IHRA/		
Harry Chanmberlain Court	0	1	0	0	0	C	IHRA/		
Office Accomodation	0	0	0	850	0	C	IHRA/		
Redevelopment Programme	360	1,164	2,913	1,500	1,150	1,150	IHRA/IR/ICR		
Total Budgeted Expenditure	455	1,309	2,980	2,408	1,150	1,150			
Financed By :-									
Internal Funding:									
Housing Revenue Account	443	1,056	1,997	1,988	1,150	1,150	IHRA		
Housing Revenue Account Reserves	0	0	280	0	0	C	IR		
Housing Capital Receipts	12	253	703	360	0	C	ICR		
	455	1,309	2,980	2,348	1,150	1,150			
External Funding:									
Grant	0	0	0	60	0	C	EG		
Contributions	0	0	0	0	0	C	EC		
	0	0	0	60	0	C			
Total Budgeted Financing	455	1,309	2,980	2,408	1,150	1,150			
Project			_,,,,,						
Digital Transformation	Smarter working p	Smarter working practices being considered such as mobile working.							
Mobility Scooter Parking	Installation of mobility buggy parking areas to sheltered housing schemes.								
Harry Chanmberlain Court	Conversion of the old Mencap (44) unit for temporary accommodation use.								
Office Accomodation	Provided for alternative depot office accommodation.								
Redevelopment Programme	Redevelopment p	Redevelopment programme for purchased accomodation							

NEW BUILD PROGRAMME	2017/18 £000 Original Budget	2017/18 £000 Revised Budget	2018/19 £000 Revised Budget	2019/20 £000 Revised Budget	2020/21 £000 Revised Budget	2021/22 £000 Revised Budget	Funding Type
New builds	14,742	6,598	14,062	7,716	8,000	8,000	IHRA/IR/IC R/EG/EC
Total Budgeted Expenditure	14,742	6,598	14,062	7,716	8,000	8,000	0
Financed By :-							
Internal Funding:							
Housing Revenue Account	3,708	1,293	513	350	2,213	1,285	IHRA
Housing Revenue Account Reserves	7,442	2,935	8,717	4,610	3,055	3,288	IR
Housing Capital Receipts	2,012	2,113	3,810	1,811	400	900	ICR
	13,162	6,341	13,040	6,771	5,668	5,473	
External Funding:							
Grant	1,463	210	1,022	945	2,332	2,527	EG
Contributions	117	47	0	0	0	0	EC
	1,580	257	1,022	945	2,332	2,527	
Total Budgeted Financing	14,742	6,598	14,062	7,716	8,000	8,000	
Project							
New Builds	Provision of new l	nousing					

HOUSING IMPROVEMENT Orbit HIA Disabled Facilities Grant *** Total Budgeted Expenditure	2017/18 £000 Original Budget 516 516						Funding Type EG
Financed By :-							
Internal Funding:							
Housing Revenue Account	0	0	0	0	0	0	IHRA
Housing Revenue Account Reserves	0	0	0	0	0	0	IR
Housing Capital Receipts	0	0	0	0	0	0	ICR
	0	0	0	0	0	0	
External Funding:							
Grant	516	500	500	500	500	500	EG
Contributions	0	0	0	0	0	0	EC
	516	500	500	500	500	500	
Project							
Orbit HIA Disabled Facilities Grant	Grant expenditure on disabled adaptions						
*** Externally Funded							•
Total Capital Budget	18,415	10,992	20,314	13,046	11,972	12,172	